FLORIDA DEPARTMENT OF EDUCATION PROJECT APPLICATION

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Please return to:	A) Program Name:	DOE USE ONLY
Florida Department of Education Office of Grants Management Room 332 Turlington Building 325 West Gaines Street Tallahassee, Florida 32399-0400 Telephone: (850) 245-0496	Schools of Hope – Whole School Transformation Model (Traditional Public Schools) (TOP-3)	Date Received
D) Name	TAPS NUMBER: 18A085 and Address of Eligible Applicant:	
	ia County School District (PT) 200 N. Clara Ave. Deland, FL 32720	Project Number (DOE Assigned)
C) Total Funds Requested:	D) Applicant Contact &	Business Information
\$ 1,440,000.000	Contact Name: Leticia Roman	Telephone Numbers: 386-255-6475 Ext. 33218
DOE USE ONLY	Fiscal Contact Name: Jenny McDonough	386-255-6475 Ext. 33223
Total Approved Project:	Mailing Address: 1290 Herbert St. Port Orange, FL 32129	E-mail Addresses: lroman@volusia.k12.fl.us jlmcdono@volusia.k12.fl.us
	Physical/Facility Address: same	DUNS number: 836311605 FEIN number: 59-6000884
	CERTIFICATION	1 LIN Mulhoci, 37-0000004
knowledge and belief that all the purposes, and objectives, set fort programmatic assurances for this material fact may subject me to crall applicable statutes, regulation control and maintenance of record All records necessary to substantia certify that all expenditures will	al who is authorized to legally bind the agency/organize information and attachments submitted in this application in the RFA or RFP and are consistent with the state project. I am aware that any false, fictitious or fraudiminal, or administrative penalties for the false statements, and procedures; administrative and programmatic is will be implemented to ensure proper accountability for attemption of the statements will be available for review by application be obligated on or after the effective date and prior only as appropriate to this project, and will not be used in	on are true, complete and accurate, for the ement of general assurances and specific ulent information or the omission of any at, false claims or otherwise. Furthermore, requirements; and procedures for fiscal or the expenditure of funds on this project oppopriate state and federal staff. I further to the termination date of the project.
Further, I understand that it is the submission of this application.	e responsibility of the agency head to obtain from its	governing body the authorization for the
E) Signature of Agency Head	Superintendent of Schools Title	8 14 17 Date



To Whom It May Concern,

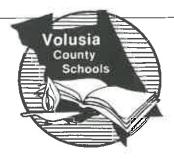
Please note: There are two DOE 101S documents included. This is due to formatting issues when we clicked Consolidate year 1-2. Please contact Jenny McDonough with any questions.

Thank you,

Jenny McDonough

Grants Specialist, Volusia County Schools

386-255-6475 ext. 33223



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August 14, 2017

Florida Department of Education Office of Grants Management 325 W. Gaines Street, Room 332 Tallahassee, Florida 32399-0400

Dear Grant Reviewer:

Enclosed, please find an original signed DOE 100A, TOP-3 Application Narrative, Budget Development Tool and DOE 101S for our Whole School Transformation Grant at Palm Terrace Elementary for your review. Please feel free to contact me or Lu-Anne Blankenship at 386/255-6475, Extension 33223/33220 or via email at ilmcdono@volusia.k12.fl.us or iblanken@volusia.k12.fl.us should you have questions. Thank you in advance for your assistance.

Sincerely,

Jenny McDonough
Grant Specialist

Encl.



Competitive Application for Whole-School Transformation Model (Traditional Public Schools) – TOP 3

Volusia County Public Schools

Palm Terrace Elementary 2451

WRAP-AROUND SERVICES THROUGH DISTRICT-MANAGED TURNAROUND

Part I: Needs Assessment

Item 1: Description of the needs assessment methodology and summary of the results to develop the wholeschool transformation plan. Also, describe who participated in the formulation of this plan.

The principal of Palm Terrace Elementary School has been in place since July 1, 2016, and the 2017-2018 schoolyear will be his second schoolyear. In the 2016-2017 schoolyear, Palm Terrace had 13 new teachers.

As stakeholders determined priority needs of the school, formative and summative assessment data, as well as 2017 AdvancEd climate survey results, were used. This process is described in greater detail in DIAP, Section I.B.2 and DIAP, Section I.B.3. In the Spring of 2017, multiple stakeholders at Palm Terrace Elementary School completed the 2017 AdvancEd climate survey to evaluate the needs of the school. Palm Terrace's strengths and opportunities for improvement were as follows:

Purpose and Direction

Areas of strength (above 3.0):

A high percentage of stakeholders agreed or strongly agreed with the following statements:

- Our school's purpose statement is clearly focused on student success.
- Our school's purpose statement is based on shared values and beliefs that guide decision-making.
- Our school has a continuous improvement process based on data, goals, actions, and measures for growth.

Areas for improvement (below 3.0):

A low percentage of stakeholders agreed or strongly agreed with the following statements:

• No areas in this section were rated below 3.0.

Governance and Leadership

Areas of strength (above 3.0):

A high percentage of stakeholders agreed or strongly agreed with the following statements:

- Our school's governing body or school board complies with all policies, procedures, laws, and regulations.
- Our school's leaders support an innovative and collaborative culture.
- Our school's leaders expect staff members to hold all students to high academic standards.
- Our school's leaders hold themselves accountable for student learning.
- Our school's leaders hold all staff members accountable for student learning.
- Our school's leaders regularly evaluate staff members on criteria designed to improve teaching and learning.
- Our school's leaders ensure all staff members use supervisory feedback to improve student learning.
- Our school's leaders provide opportunities for stakeholders to be involved in the school.

Areas for improvement (below 3.0):

No areas rated below a 3.0



Teaching and Assessing for Learning

Areas of strength (above 3.0):

A high percentage of stakeholders agreed or strongly agreed with the following statements:

- All teachers in our school use consistent common grading and reporting policies across grade levels and courses based on clearly defined criteria.
- All teachers in our school have been trained to implement a formal process that promotes discussion about student learning (e.g., action research, examination of student work, reflection, study teams, and peer coaching).
- In our school, challenging curriculum and learning experiences provide equity for all students in the development of learning, thinking, and life skills.
- In our school, a formal structure exists so that each student is well known by at least one adult advocate in the school who supports that student's educational experience.
- In our school, all staff members use student data to address the unique learning needs of all students.
- In our school, staff members provide peer coaching to teachers.
- In our school, a formal process is in place to support new staff members in their professional practice.
- In our school, all staff members participate in continuous professional learning based on identified needs of the school.
- In our school, a professional learning program is designed to build capacity among all professional and support staff members.
- In our school, all stakeholders are informed of policies, processes, and procedures related to grading and reporting.

Areas for improvement (below 3.0):

A low percentage of stakeholders agreed or strongly agreed with the following statements:

- All teachers in our school monitor and adjust curriculum, instruction, and assessment based on data from student assessments and examination of professional practice.
- All teachers in our school personalize instructional strategies and interventions to address individual learning needs of students.
- All teachers in our school regularly use instructional strategies that require student collaboration, self-reflection, and development of critical thinking skills.
- All teachers in our school use a variety of technologies as instructional resources.
- All teachers in our school use a process to inform students of their learning expectations and standards of performance.
- All teachers in our school provide students with specific and timely feedback about their learning.
- All teachers in our school use multiple types of assessments to modify instruction and to revise the curriculum.
- All teachers in our school use consistent common grading and reporting policies across grade levels and courses based on clearly defined criteria.
- In our school, all school personnel regularly engage families in their children's learning progress.

Resources and Support Systems

Areas of strength (above 3.0):

A high percentage of stakeholders agreed or strongly agreed with the following statements:

Our school provides qualified staff members to support student learning.



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- Our school provides instructional time and resources to support our school's goals and priorities.
- Our school provides sufficient material resources to meet student needs.
- Our school provides protected instructional time.
- Our school provides a plan for the acquisition and support of technology to support the school's operational needs.
- Our school provides high quality student support services (e.g., counseling, referrals, educational, and career planning).
- Our school maintains facilities that support student learning.

Areas for improvement (below 3.0):

A low percentage of stakeholders agreed or strongly agreed with the following statements:

- Our school provides a variety of information resources to support student learning.
- Our school provides a plan for the acquisition and support of technology to support student learning.
- Our school provides opportunities for students to participate in activities that interest them.
- Our school maintains facilities that contribute to a safe environment.

Using Results for Continuous Improvement

Areas of strength (above 3.0):

A high percentage of stakeholders agreed or strongly agreed with the following statements:

- Our school uses multiple assessment measures to determine student learning and school performance.
- Our school has a systematic process for collecting, analyzing, and using data.
- Our school ensures all staff members are trained in the evaluation, interpretation, and use of data.
- Our school uses data to monitor student readiness and success at the next level.
- Our school leaders monitor data related to student achievement.
- Our school leaders monitor data related to school continuous improvement goals.

Areas for improvement (below 3.0):

A low percentage of stakeholders agreed or strongly agreed with the following statements:

• Our school employs consistent assessment measures across classrooms and courses.

Altogether, the AdvancEd climate survey results highlighted several areas in particular that support the need for the areas of focus selected below for district-managed turnaround (assessments, differentiated instruction, and increased learning time). The section with the most areas for improvement is the Teaching and Assessing for Learning, many of which correspond with the areas of focus. In addition, the need for consistent assessment measures and more resources to support student learning would also be areas to target within the scope of Palm Terrace's district-managed turnaround plan.

Planning Team Participants:

James T. Russell, Superintendent; Dr. Lloyd Haynes, Palm Terrace Principal; Teresa Marcks, Chief Academic Officer; Leticia Roman, Federal Programs and Grants Development Director; Leslie Frazee, Federal Programs and Grants Development Assistant Director; Kati Dyer, Professional Learning and School Improvement Coordinator; Gail Waldon, Instructional Specialist; Sheila Rees, Title I Parent and Family Engagement Project Manager; Jenny McDonough, Specialist, Federal Programs and Grants Development.

Item 2: Explain how the school is going to leverage community assets, improve school and community collaboration, and develop family and community partnerships.



Volusia County Schools will partner with Daytona State College (DSC) to provide a three-part progression for Adult Education. Parents that are identified as needing to acquire their GED, high school diploma, or enroll in ESOL for English language instruction will be able to enroll in the School of Adult Education to receive Adult Education tuition waived instruction towards the acquisition of a GED or high school diploma, or ESOL English language proficiency.

DSC will pay for the instructors and pre-assessments for parents; dinners will be provided by Food Brings Hope; childcare, transportation, GED prep materials and assessment fees will be paid by the TOP-3 grant. Daytona State will bring an admissions team as well as an assessment team to a registration night at Palm Terrace Elementary, rather than requiring parents to drive to the college campus.

This three-part succession will include:

Part 1: DSC will use the Comprehensive Adult Student Assessment Systems assessment to determine their English proficiency levels and then receive English Proficiency Training (if needed).

Part 2: DSC will provide GED preparation courses weekly throughout the school year.

Part 3: DSC will provide Fresh Start to parents who attend part 1 and or part 2. Fresh Start is a four-week class that assists women and men 18 years and older. The program provides support and encouragement while offering practical tools to succeed in achieving one's academic and personal goals. After completing the Fresh Start Program, graduates will be better prepared to re-enter the workforce and/or into a career or technical program at Daytona State College.

It is widely known that a young person's academic achievement is highly influenced by the priority placed upon education in the home. This partnership will empower parents of VCS students to more effectively guide their child through their academic journey and to be a greater asset to the partnering school. Having the parents of students enrolled at Palm Terrace Elementary increase their academic knowledge, increase their employability skills and eligibility through education, and/or learn to read, write, and speak English well will have a profound effect on the academic achievement of their children.

A Community Engagement Facilitator will be hired to coordinate and organize these activities with DSC, Food Brings Hope, transportation and childcare. S/he will also work with business partners to increase community support.

Part II: Implementation Plan

A. Areas of Assurance for Whole-School Transformation Plan

Below are the six key areas of assurance selected by the district based upon the school's needs assessment to implement a whole-school transformation model.

The school will:

- 1. Provide wrap-around services that develop family and community partnerships
- 2. Increase parental involvement and engagement in the child's education
- 3. Establish clearly defined and measurable high academic and character standards



- 4. Identify a knowledge-rich curriculum that the school will use to focus on developing a student's background knowledge
- 5. Provide professional development that focuses on academic rigor, direct instruction, and creating high academic standards and character standards.

The school district will:

6. Identify, recruit, retain, and reward instructional personnel.

Item 3: Explain the strategies the school will implement to provide wrap-around services that develop family and community partnerships.

Creating a Culture for Learning in the Home:

DSC will pay for the instructors and pre-assessments for parents receiving ESOL or GED instruction; dinners will be provided by Food Brings Hope; childcare, transportation, GED prep materials and assessment fees will be paid by the TOP-3 grant. Daytona State will bring an admissions team as well as an assessment team to a registration night at Palm Terrace Elementary, rather than requiring parents to drive to the college campus.

This three-part succession will include:

Part 1: DSC will use the Comprehensive Adult Student Assessment Systems assessment to determine their English proficiency levels and then receive English Proficiency Training (if needed).

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The aim of the wrap-around services strategy is to coordinate and develop high quality, family-centered services to meet the physical, emotional and social needs of the school's children and families.

The school will work with the district ESE office to coordinate student services programs (such as Childfind, as well as social workers and mental health counselors) so that these programs and personnel are available on site for parents and students to access for services. This will enable students who receive these services to access these services more conveniently, and will allow for collaboration between the parents, teachers, service providers, and students as desired.

The position of Student Services Facilitator will arrange for the development of these partnerships, as well as facilitate communication between these groups on a regular basis. In addition, the Student Services Facilitator will work with the district Extended Day Enrichment Program to increase opportunities for a well-rounded program and coordinate afterschool programs and transportation to and from activities and tutoring.

Get Fit Palm Terrace will be a program where students and families will participate twice a year during an evening where families become aware of healthy life styles. Families will be taught how to prepare healthy meals use healthy alternatives and local farm products with support from local vendors and community members. Families will also be provided with health checkups, safety information such as bike and swim safety and preventative cancer information. Community outreach from local colleges will be utilized.





Family Field Days will be held to encourage families and the community to engage with the school as well as promote a healthy life style.

School Way Café through a partnership with the USDA Food Program will provide snacks or dinner to all students who attend after school activities.

Item 4: Explain the strategies the school will implement to increase parental involvement and engagement in the child's education.

Research shows that:

- Students whose families are involved in their learning earn better grades, attend school regularly, enroll in higher-level programs, have higher graduation rates, and are more likely to enroll in postsecondary education.
- When families take active interest in what they are learning, students display more positive attitudes towards school and behave better both in and out of school.
- Children do best if parents can play a variety of roles in their learning: helping at home, volunteering at school, planning their children's future, and taking part in key decisions about the school program.
- Children from diverse cultural backgrounds tend to do better when families and school staff join forces to bridge the gap between home and school cultures.
- Early childhood through high school, families make key contributions to student learning. School improvement programs are much more effective when schools enlist families in the process. Regardless of income level or education background, all families can and do support their children's success. (Beyond the Bake Sale- the Essential Guide to Family-School Partnerships, 2006)

Developing a robust Family and Community Center will be the key strategy to increasing parental involvement and engagement. The Family and Community Center Facilitator will lead the effort to host activities and initiatives to build relationships with parents for the benefit of their students. The Family and Community Center Facilitator would begin by holding Open Game Nights at the school to draw families into the school in a way that is non-threatening and fun. Open Game Nights with parents will increase their comfort at school and build relationships between school employees and student families. The Facilitator would also work to recruit parents to volunteer in a classroom so that they can become more familiar with what the school is like. Ideas include inviting parents to read a story to the class, or leading an art or other hands-on activity with the children. The Family Center would also have uniforms for families who cannot afford school uniform clothing.

Because not all families have the transportation or ability to come to the school, it is also important to provide activities concentrated in areas where multiple families live. One such program is the Read with Me program, during which teachers go into community neighborhoods and model for parents how to read to and with their children. This is important because reading with an adult helps children develop language and listening skills and prepares them to understand the written word. This is a strategy that reaches not only current but future school families (when younger siblings, relatives, or friends can benefit too).





The family center and after school clubs will facilitate the increased involvement of more parents as volunteers in their child's classrooms.

STEM CLUB will be offered to grades K-5, based on student interest in Science, Technology, Engineering and Math. This will help students build their knowledge of science standards that will show growth on VSTs and 5th grade NGSSS.

Item 5: Explain the strategies the school will implement to establish clearly defined and measurable high academic and character standards.

When a culture of high academic and character standards is established, students will have internal motivation to rise to the expectations that are demanded of them by Florida's rigorous curriculum standards.

District Staff

- Superintendent works with district staff to develop intensive support plan, ensure agreement and alignment of needs to district support
- o Area 3 Superintendent Rose Roland dedicated to assist with turnaround efforts
- o Lead liaison dedicated support (Gail Waldon, School Improvement Specialist)
- o Transformation Team will meet weekly to hear update on school's progress, to monitor data, to hear needs, and to respond with support
- o Aug. 28: K-5 Curriculum Specialists and Lead Liaison will provide Curriculum Coaching to assess classroom-level needs and determine next steps
- o Aug. 30: Data/Com: Principal will meet with Superintendent, Cabinet and specific Instructional Services staff to review progress and hear support needs
- Sept. 22: District IS Staff and State DA will conduct Instructional Review to assess school needs and determine further support needed from state and district
- o Nov. 14: Initial SIP Progress Monitoring following initial interim assessments
- o Jan. 16: K-5 Curriculum Specialists and Lead Liaison will provide Curriculum Coaching to assess classroom-level needs and determine next steps
- o Jan. 23: Second SIP Progress Monitoring following second interim assessments
- o Jan. 29: Data/Com: Principal will meet with Superintendent, Cabinet and specific Instructional Services staff to review progress and hear support needs

Principal

- o Superintendent will meet with principal to overview expectations and plans for support
- o Chief Academic Officer Teresa Marcks and Mrs. Roland to meet biweekly with principal to ensure adequate district support is being given and responded to
- o Lead liaison meets with principal to determine number of vacancies, substitutes, new teachers needing support, as well as number of supported teachers
- Lead liaison meets with principal to ensure that a regular structure for school meetings is in place (administrative, coaches, PLCs, and School Leadership Team)
- o Lead liaison meets with principal to review master schedule to ensure sufficient time within schedule for all core instruction and intervention time (ESOL, ESE)
- Lead liaison reviews resources being used during core instruction and intervention with principal to determine any changes needed and to determine which teachers may need training on the resources



- Lead liaison and principal schedule a time during pre-planning when the schedule will be communicated with teachers
- Lead liaison and principal schedule a time during pre-planning to communicate school-wide non-negotiables for use of district curriculum resources (curriculum maps, modules, assessments);
 intervention; PLC focus; grading policies; and classroom discipline.
- Lead liaison and principal schedule a time for resource training to occur for new teachers and/or supported teachers
- Lead liaison and principal schedule a time for module training for new teachers and/or supported teachers
- Lead liaison and principal schedule a time for district curriculum personnel to provide best practices support (lesson planning and curriculum pacing)
- o Lead liaison, Eric Holland, and principal (and SLT) will meet to set school performance targets for the School Improvement Plan that ensure school grade increase
- Lead liaison will work with principal to ensure agreement for expectations of instructional coaches
- Lead liaison and principal will engage in classroom data walks weekly for the first month, and then biweekly in subsequent months if progress permits

AP/TOA

- Lead liaison will work with principal, AP, and TOA to create a daily classroom visit calendar to
 ensure that all classrooms have a minimum of one visit each day, with appropriate follow-up
 occurring when needs arise
- o Lead liaison will work with principal, AP, and TOA to create look-fors for classroom visits
- o Initial look-fors: monitoring fidelity to classroom and intervention schedules, as well as use of appropriate instructional materials and curriculum resources
- o Follow-up look-fors: designed in alignment with School Improvement Plan (ex. Instructional Practice Guide)

Vacancies/Substitute Teachers

- Lead liaison ensures that vacant classrooms have help setting up classrooms with physical resources, classroom rules and procedures, as well as lesson plans
- Once teachers are hired, substitutes will remain in place in order that newly hired teachers will be able to engage in peer observations with coaches

New Teachers

- o Lead liaison works with coaches to ensure that new teachers have help setting up classrooms with physical resources, classroom rules and procedures, as well as lesson plans
- Instructional coaches engage in peer observations with new teachers to ensure that new teachers have an opportunity to observe best practices in the school (procedures, ELA block, math block, module use, etc.)

Supported Teachers

- Lead liaison will work with principal to ensure individualized support plans are created for supported teachers, including specific progress monitoring goals
- Lead liaison ensures that supported teachers have necessary curriculum resources, classroom rules and procedures in place, as well as lesson plans for first two weeks of school
- o Instructional coaches engage in peer observations with supported teachers to ensure that new teachers have an opportunity to observe best practices in the school (procedures, ELA block, math block, module use, etc.)

Instructional Coaches

 Lead liaison meets with principal and coaches to determine a plan for coaches to support new teachers, as well as supported teachers



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- Lead liaison works with coaches to determine peer observation classrooms for new and supported to teachers to observe; conducts first few peer observations to model format for coaches
- o Lead liaison will work with coaches to ensure they have adequate support for teachers to use district assessments to monitor student progress (set up computer schedule and response to data)
- o Lead liaison will work with coaches to ensure that coaches are trained in facilitating Professional Learning Communities so they can in turn train teachers to lead PLCs
- Lead liaison will work with coaches to ensure that PLCs are used for data analysis following assessment results, as well as to ensure the creation of SMART goals for the next set of assessments
- o Lead liaisons will work with coaches to ensure that PLCs are used to analyze data by standard to ensure creation of plans to differentiate instruction to support student needs as indicated by data
- o Lead liaisons will work with coaches to ensure PLCs are also be used to give short trainings to teachers in accordance with what is noted as needed based on classroom visits and data
- Lead liaison will work with coaches to ensure coaches monitor look-fors based on trainings and provide meaningful feedback to teachers, as well as retraining if necessary
- o Lead liaison will work with coaches to provide opportunities for joint planning on Wednesdays

Intervention Teachers

- o ESE: Elementary ESE Coordinator Lida Grillo will provide Lead Liaison and principal with ESE intervention resources, schedule, walkthrough form
- o ELL: Elementary ELL Resource Teacher Betsy Sotomayor will provide Lead Liaison and principal with ELL intervention resources, schedule, walkthrough form

All Teachers

- o Lead liaison will work with Elementary ELA Specialist Desiree Rybinski to ensure training is provided on the schedule and materials to use for the additional hour of reading instruction
- Lead liaison will work with administration, coaches, and/or School Leadership Team to plan
 professional development according to goals and targets specified in School Improvement Plan for
 Early Release Professional Learning
- Sept. 5: K-5 Curriculum Specialists and Lead Liaison will provide Curriculum Coaching to administration and coaches; following classroom visits, needed training will be determined and provided
- o All teachers will participate in district-wide regional grade-level specific ERPL trainings on standards-based instruction
- Lead liaison will work to ensure that School-based ERPLs serve as follow-up from regional gradelevel specific trainings
- o Instructional coaches will meet with teachers in PLCs to provide time and structure for data analysis and short trainings in accordance with school goals and teacher needs
- Assessment Specialist Beth Harper will meet with PLCs to further pinpoint ways to target instruction to meet student needs

Gifted

O Gifted Programs Specialist Cindy Garber will meet with principal to determine potential plan for combined 4th and 5th grade gifted class and to ensure teacher has access to peer observation and modeling from other district gifted classrooms as needed. New curriculum will be introduced that supports enrichment.

Self-Contained EBD

- o June 7, 8: Two day "Ruler" training was provided. Teams from South Daytona, Palm Terrace and Woodward were in attendance with other schools.
- Aug. 7: Elementary, SC-EBD training for Teachers and Paraprofessionals presented by Sweetwater SC/EBD Staff & ESE Instructional Specialists to improve: Level Systems, Classroom Procedures, Building Relationships, Developing Classroom Materials, Behavior Management



- Aug. 7: ESE Instructional Specialists will schedule time to meet with SC-EBD teachers & administrators during pre-planning week.
- Aug. 8-11: Meetings will be scheduled to deliver materials & discuss a plan of action for Classroom Management & RULER expectations for the school year
- o Aug. 14-22:
- ESE Instructional Specialists will be working with behavior specialist to incorporate "RULER" into the weekly Social Skills lessons.

ESE Instructional Specialist #1 will follow the schedule below the first week of school.

Monday- Palm Terrace all day

Thursday- Palm Terrace all day

- At end of the day ESE Instructional Specialist will conference with the teachers to provide observations and recommendations. An email will follow that conference to summarize the information discussed. The email will be sent to the Teacher, Principal and Area Superintendent.
- o On-site support one full day a week from the ESE Instructional Specialist.
- o Additional Paraprofessional Trainings will be provided on ERPL Days.
- o De-escalation and Restraint training will be provided.
- Other trainings and/or supports will be designed based on individual needs of teachers and programs.

Each classroom will be supplied with a classroom library to ensure each student and teacher has access to complex fiction and non-fiction text.

Tutoring will be for students in grades k-5, based on student performance data in both Reading and Math; students with the weakest performance on standards will be selected to participate to receive individualized learning plans to address the Florida Standards.

Club 26 is an afterschool club where students will complete 26 miles, read 26 books and do 26 good deeds by the end of the school year. The focus of this club is on body, mind, and kindness.

The Leader in Me is Franklin Covey's whole school transformation process. It teaches 21st century leadership and life skills to students and creates a culture of student empowerment based on the idea that every child can be a leader.

- Leadership
- Responsibility
- Accountability
- Problem Solving
- Adaptability
- Communication
- Initiative and Self-Direction
- Creativity
- Cross-Cultural Skills
- Teamwork

In Year One, schools participate in the following PL opportunities:



- --Covey's 7 Habits Training (2 days): This is Covey's standard 7 Habits training offered to public and private organizations worldwide and is not school-specific. The intent is to saturate the entire staff in the language and concepts surrounding the 7 Habits of Highly Effective People.
- --Launching Leadership Training (1 day): This training is a bridge between the 7 Habits training and the work of schools and is designed to assist school staff in diving deeper into the leadership framework and core paradigms of LIM, as well as developing a specific plan for teaching the LIM leadership principles to all students.
- --Creating Culture (1 day): This is a LIM-specific training designed to assist schools in "leaderizing" school culture via creative ways to embed the 7 Habits into the work and environment of the school.

In Year Two:

--Aligning Academics (1 day): School staff learn to set measurable goals for the school, classroom, and individual students. The result is individualized leadership notebooks developed for each student to use in setting goals, tracking progress, and celebrating academic success.

In addition to the above PL offered to all staff, LIM Membership includes a designated LIM Coach, who provides school-specific training 1-2 times per year for the whole staff and additional training for the school-based leadership team. Also, LIM schools are invited to send representatives from their leadership team to a Fall and Spring regional coaching day, where they gather with representatives from other LIM schools in the region to collaborate, learn, and share best practices together.

Item 6: Explain the strategies the school will implement to identify a knowledge-rich curriculum that the school will use to focus on developing a student's background knowledge.

District Curriculum Specialists will work with administrators, coaches, classroom teachers, and intervention teachers to learn how to use the district curriculum maps, modules, and instructional plans to ensure implementation of the knowledge rich curriculum that has been vetted and is aligned with the Florida Standards. For example, the ELA modules include specific Social Studies text so that students are being taught the ELA Standards, using complex Social Studies fiction and non-fiction, historical and cultural content. Doing so enables students to acquire content rich vocabulary while mastering the ELA Standards.

A key strategy that the Curriculum Specialists use is to assign both District ELA and Math Resource Teachers to teach the teachers about the specific module content so they can anticipate student misconceptions and plan accordingly.

Student remediation and enrichment programs are also an important complement to the instruction occurring in classrooms each day.

Instructional Coaches

 Lead liaison meets with principal and coaches to determine a plan for coaches to support new teachers, as well as supported teachers



- Lead liaison works with coaches to determine peer observation classrooms for new and supported to teachers to observe; conducts first few peer observations to model format for coaches
- o Lead liaison will work with coaches to ensure they have adequate support for teachers to use district assessments to monitor student progress (set up computer schedule and response to data)
- Lead liaison will work with coaches to ensure that coaches are trained in facilitating Professional Learning Communities so they can in turn train teachers to lead PLCs
- Lead liaison will work with coaches to ensure that PLCs are used for data analysis following assessment results, as well as to ensure the creation of SMART goals for the next set of assessments
- o Lead liaisons will work with coaches to ensure that PLCs are used to analyze data by standard to ensure creation of plans to differentiate instruction to support student needs as indicated by data
- o Lead liaisons will work with coaches to ensure PLCs are also be used to give short trainings to teachers in accordance with what is noted as needed based on classroom visits and data
- Lead liaison will work with coaches to ensure coaches monitor look-fors based on trainings and provide meaningful feedback to teachers, as well as retraining if necessary
- o Lead liaison will work with coaches to provide opportunities for joint planning on Wednesdays
- o Intervention Teachers ESE: Elementary ESE Coordinator Lida Grillo will provide Lead Liaison and principal with ESE intervention resources, schedule, walkthrough form
- o ELL: Elementary ELL Resource Teacher Betsy Sotomayor will provide Lead Liaison and principal with ELL intervention resources, schedule, walkthrough form

Intervention Teachers

- o ESE: Elementary ESE Coordinator Lida Grillo will provide Lead Liaison and principal with ESE intervention resources, schedule, walkthrough form
- o ELL: Elementary ELL Resource Teacher Betsy Sotomayor will provide Lead Liaison and principal with ELL intervention resources, schedule, walkthrough form

Teachers will receive a stipend for participating in lesson planning support twice weekly.

Each teacher on staff will be provided with a smart board to use during class lessons and instructional time to keep up with the technological demands that our teachers are facing

Each teacher will need a printer and/or scanner to meet the needs of the classroom lessons.

Teachers will receive a stipend for participating in lesson planning support twice weekly.

Item 7: Explain the strategies the school will implement to provide professional development that focuses on academic rigor, direct instruction, and creating high academic standards and character standards.

Specialized professional learning will be provided to all Blue Lake teachers based on grade and/or subject-specific professional learning on curriculum maps, resources, and assessments, as well as standards-aligned lesson development. The training will allow time for collaboration with colleagues in their grade level and/or subject area.

Please see item #5 for the detailed description of the Job Embedded Professional Learning that will be provided to Principal, AP/TOA, Substitute Teachers, New Teachers, Supported Teachers, Instructional Coaches, Intervention teachers, and Teachers School Wide.



Teacher leaders will receive training on the instructional standards and shifts. They will also be learning about lesson planning format and exemplar lessons, and facilitation strategies. These teacher leaders will be charged with training teachers for the remainder of the school year to plan lessons, incorporate the shifts, and analyzing student work. The administrators overseeing the teacher leaders will use the IPGs to measure the lesson's alignment to the standards as well as the alignment of the student work to the standards.

Four regional ERPLs will be designed for grade and/or subject-specific tracks. A coach and teacher leader will facilitate each session. District developed protocols to support standards-aligned instruction will be provided to Palm Terrace to use.

In Year One, schools participate in the following Character Education PL opportunities:

- --Covey's 7 Habits Training (2 days): This is Covey's standard 7 Habits training offered to public and private organizations worldwide and is not school-specific. The intent is to saturate the entire staff in the language and concepts surrounding the 7 Habits of Highly Effective People.
- --Launching Leadership Training (1 day): This training is a bridge between the 7 Habits training and the work of schools and is designed to assist school staff in diving deeper into the leadership framework and core paradigms of LIM, as well as developing a specific plan for teaching the LIM leadership principles to all students.
- --Creating Culture (1 day): This is a LIM-specific training designed to assist schools in "leaderizing" school culture via creative ways to embed the 7 Habits into the work and environment of the school.

In Year Two:

--Aligning Academics (1 day): School staff learn to set measurable goals for the school, classroom, and individual students. The result is individualized leadership notebooks developed for each student to use in setting goals, tracking progress, and celebrating academic success.

In addition to the above PL offered to all staff, LIM Membership includes a designated LIM Coach, who provides school-specific training 1-2 times per year for the whole staff and additional training for the school-based leadership team. Also, LIM schools are invited to send representatives from their leadership team to a Fall and Spring regional coaching day, where they gather with representatives from other LIM schools in the region to collaborate, learn, and share best practices together.

Item 8: Explain the strategies the school district will implement to identify, recruit, retain, and reward instructional personnel.

The Leader in Me will assist with retention of teachers as it provides a logical, sequential and balanced process to help schools proactively design the culture that reflects their vision of the ideal school.





Teachers will earn a one-time performance bonus of \$1,000 if the school grade increases to a "C". In addition, they will earn a \$2,000 bonus for achieving a highly effective or \$1,000 bonus for achieving an effective 2017-2018 State VAM score.

Applications for employment with VCS to be completed at www.myvolusiaschools.org. Applicants will meet the criteria for Title I schools under the Florida Department of Education Certification Compliance for subject areas and teaching qualifications. In addition, highly qualified status will be met by instructors for the school. Applicants will be interviewed by hiring agents/staff/administrators in multiple settings. All VCS employees are required to have fingerprint and substance clearance. Authorization to complete the fingerprinting and substance screenings are released after a recommendation for a position has been submitted by the school hiring agent. Screenings completed prior to authorization will not be accepted. Preference will be given to teachers with two or more years of experience in a Title I School or similar setting, or to recent graduates who have interned at the school for one or more years.

A FOCUS JOB FAIR will be designed for candidates seeking employment with the school. Candidates will be prescreened to ensure their areas of certification and Title I compliance meet the educator vacancy needs of the school. FOCUS JOB FAIR advertisements will ensure areas of certification needed and FLDOE credentials mandated. District wide recruitment events and career fairs will include recognition of the school vacancies and certification needs with respect to the grant. The principal or designee will be included in all special recruitment events, in order to ensure that the hiring needs of the school are prioritized.

B. Correlation Between Whole-School Transformation Model and District-Managed Turnaround

The evaluation process for this application will consider how this model correlates to the strategies and activities listed in the TOP-2 document.

Item 9: Summary of the strategies the district will implement to reduce or eliminate internal systemic barriers and address the needs of the school, including a description of how the district will address all of the Areas of Assurance.

Selected Barriers: With a number of recent new hires since the 2016-2017 schoolyear, Palm Terrace has a large number of its staff that is generally new to teaching. There is a need to support the new staff on gaining cohesion with school-wide structures, lesson planning, assessments, data use, and differentiated instruction. In addition, Palm Terrace will need extra support and training in maximizing its use of an additional hour of reading instruction. Teachers (by grade level) and intervention teachers will participate in twice a week collaboration time lead by a District Instructional Specialist to ensure lesson plans are aligned to the level of rigor of the standards and to assist with planning and implementation of differentiation strategies to ensure all students can access the standards. Teachers will receive weekly support in learning how to analyze data to plan for their instruction.

Performance Targets and Clear Expectations:

- 1. If the school grade performance target of C or higher is not reached, the district will replace the principal.
- 2. If teachers have a 16-17 state VAM score of unsatisfactory, those teachers will be not be rehired at Palm Terrace Elementary.



3. An individualized support plan will be created for any teachers receiving needs improvement state VAM scores. Any teachers on these plans who do not show significant growth will be removed from the school prior to the start of the 2018-2019 school year.

Strategy: Provide support and/or training on school-wide structures, lesson planning, data use, and differentiated instruction.

- 4. Superintendent meeting with Principal to discuss that hhe will be replaced if the school does not increase its letter grade to C or higher.
- 5. Dedicate Area Superintendent of Transformation to Turnaround Implementing Schools.
- 6. Set up biweekly meetings with Principal, Chief Academic Officer, Area Superintendent of Transformation, and Liaison.
- 7. Establish and communicate school-wide procedures and non-negotiables for use of district curriculum resources (maps, modules, assessments, etc.) intervention, PLC focus, grading policies, and classroom discipline.
- 8. Identify evidence-based programs/material and monitor the fidelity of each.
- 9. Establish and communicate regular structure for school meetings (administrative, coaches, PLCs, School Leadership Team).
- 10. Assist with development of master schedule that includes ample time for core instructions and intervention.
- 11. Provide support and training for lesson planning and curriculum pacing.
- 12. Create MOU that will allow reassignment or removal of teachers whose state VAM scores are unsatisfactory, as well as priority for any new vacancies.
- 13. Assist PLCs with using and responding to formative assessment data, including support with the creation of plans to differentiate instruction to support student needs as indicated by data.
- 14. All teachers will receive twice weekly guided lesson planning support from their academic coaches, led by district curriculum and school improvement specialists.

Assurance 1:

District-Based Leadership Team (DIAP, Section I.C.2)

The district has created a district-based leadership team that includes the Superintendent, Chief Academic Officer, Area Superintendents, K-12 Curriculum Executive Director, ESE Director, Federal Programs Director, Assistant Director of Digital Learning and Assessment, Curriculum Specialists, Professional Learning & School Improvement Specialists, Behavior Specialists, Chief Human Resources Officer, Chief Financial Officer, General Counsel, Professional Learning & School Improvement Coordinator, ELL Coordinator, and Gifted Services Coordinator. The roles and responsibilities of each team member are detailed in the DIAP, Section I.C.2.

Assurance 2:

School Capacity

Administrators

Leadership Team Composition (DIAP, Section I.C.3.a)

Through collaboration between the Superintendent and members of Cabinet, decisions are made regarding whether to retain or replace school leadership team members. The principal of Palm Terrace Elementary School has been in place since July 1, 2016, and the 2017-2018 schoolyear will be his second schoolyear. If the school in turnaround does not increase its letter grade or make significant progress, the principal will be replaced prior to the start of the 2017-2018 year. During the 2017-2018 school year, the Area Superintendent of Transformation will direct support to the principal of Palm



Terrace in order to ensure progress. The Area Superintendent of Transformation will direct the Lead Liaison and Curriculum Specialists to increase support to the principal for master scheduling, intervention scheduling, instructional coach use, professional learning, and aligned classroom monitoring.

Policies and Procedures that Guide School-Based Leadership Teams (DIAP, Section I.A.2.c)

Volusia County Schools (VCS) governs the operations of its area schools through School Board policies and negotiated contracts with bargaining units (teacher, support staff, transportation, etc.). The changes planned within the Turnaround Model will not impact School Board policy, but would impact the negotiated contracts of the bargaining units. Thus, Memorandums of Understanding (MOU) would be the vehicle through which VCS would address policy and practice changes in order to strengthen the capacity of school-based leadership teams to implement interventions as needed. The articles under consideration for District Managed Turnaround include Article 10 - Waiver Procedure for Critically Low Performing Schools and Article 15 - Transfer and Vacancies. An analysis of current contract procedures will be conducted in September in order to execute an MOU with signatures by Oct. 31.

The Turnaround Lead will be the person responsible for initiating the process to address policy and practice barriers. Turnaround Lead designees, General Counsel, and union delegates will participate in negotiating desired MOUs immediately upon request from the Turnaround Lead to ensure that required changes are in place as quickly as possible in support of school turnaround needs.

Operational Flexibility (DIAP, Section I.A.2.d)

Volusia County Schools (VCS) has established guidelines for staffing, scheduling, and budgeting. These guidelines are developed by the appropriate district department and vetted through a review and approval process, which culminates in approval by the superintendent and his leadership team (termed "Cabinet"). As part of the guideline development process, input is solicited from school-based leadership and teachers. This input is solicited via focus groups, established meetings, and online surveys. When appropriate, guidelines that impact district policy are presented as formal policies for school board approval.

VCS has an operational structure that strongly supports school-based leadership decision-making. District administration is designed in accordance with the servant leadership model. Accordingly, the district provides specific policies and procedures as required by statute and in response to statue; the district also works collaboratively with school leadership to provide school site specific support. The principal of a school is recognized as the expert of the school's needs and, thus, has significant autonomy in the areas of staffing, scheduling, and budgeting.

Educators

Educator Quality: Staff Reassignment or Replacement (DIAP, Section I.C.3.b)

Using state and district assessment data, and through collaboration between the Superintendent and members of Cabinet, decisions are made regarding the process to be used when members of the teaching staff in Focus and Priority schools are to be replaced.

Of the current 2017-18 staff at Palm Terrace Elementary School, there were 14 who had a state VAM in 2015-16: 50%% were rated effective, and 7% were rated highly effective.

Educator Quality: Teacher Effectiveness and Rehiring (DIAP, Section I.C.3.b)



At Palm Terrace Elementary School, all teachers receiving unsatisfactory state VAM scores will be removed from the school prior to the start of the 2017-2018 year. A total of 6 teachers receiving an Unsatisfactory state VAM score were removed prior to the start of the 2017-2018 schoolyear (3 were removed due to the 2015-2016 three-year state VAM file; 3 were removed due to the 2016-2017 three-year state VAM file; 2 teachers with Unsatisfactory scores were also prevented from being hired). In addition, 3 teachers receiving Needs Improvement scores have been put on a support plan. Those teachers will receive intensive support from the district through an individualized support plan. In addition, those 3 teachers will receive direct coaching according to specific needs to ensure student learning needs are met. These 3 teachers receiving a Needs Improvement score will be removed from the school if they do not earn a state VAM score of Effective or higher in 2018-2019, or if the school grade does not improve to a C.

The school will also be provided priority status when filling vacancies. Due to the late identification and removal of a significant number of Unsatisfactory teachers, Palm Terrace Elementary School currently has 6 vacancies. The district has been working daily with the principal to ensure he has new lists of potential candidates each day. Staffing has been analyzed, along with class size composition. Until new teachers can be hired, Palm Terrace's intervention teachers and instructional coaches will be serving as classroom teachers with district curriculum personnel supporting each room. In particular, two vacancies—a gifted classroom teacher, as well as an ESE separate class teacher—pose a more difficult hiring challenge. As such, district personnel are currently assigned to Palm Terrace to provide temporary support until the vacancies can be filled. Positions will be advertised nationally until filled.

Item 10: Summary of how this model correlates to the strategies and activities listed in the district-managed turnaround plan submitted in the TOP-2 document.

The TOP-2 document was used to guide the creation of the TOP Phase 3 Grant so that strategies of the grant would be coordinated and aligned with the assurances within TOP-2. The strategies within the TOP-2 document are further expanded upon within the TOP Phase 3 Grant with the addition of Character Education and Wrap-Around Services.

Item 11: Identify and describe the areas of assurance your district has the capacity to sustain after the Schools of Hope funding expires.

The areas of assurance described in Item #9 have been a part of the district's turnaround support since our district first received the SIG3 Grant in 2014-2015. Thinking through how to support turnaround for Atlantic High School with the SIG3 Grant enabled our district to build a strong system of support schools. The systems we designed then for Operational Flexibility, etc. are still in place and have enabled our district to help turn around a number of our schools.

Title I funds, as well as new UniSIG funds, in coordination with district and Title II funds will be used to sustain the improvements brought about through School of Hope. Title I funds could be used to sustain



the wrap-around services described within; the budget from the grant would help with the initial start-up costs, but Title I funds could be used to sustain the services. The same is true for increasing parental involvement and engagement—the most onerous work comes with generating the initial increase of parental involvement and engagement. Once families are plugged in and engaged with the school, Title I funds and possibly UniSIG funds could be used to sustain. District funds could be used to continue to support the school to uphold high academic standards and a knowledge-rich curriculum built on Florida's rigorous curriculum standards. District and Title I funds could also be used to provide professional development. UniSIG funds could be used to support the continued implementation of character standards. Once the character standards become a part of the school's culture, the majority of funds have already been spent.

By submission of this plan, the district verifies that this whole-school transformation model was developed in consultation with the school's principal.



Project Performance Accountability Information, Instructions, and Forms

NOTE: The following pages are included in the RFP (DOE 905D) template and are to be completed by the applicant

Project Performance Accountability, is to assure proper accountability and compliance with applicable state and federal requirements. The Florida Department of Education has a standardized process for preparing proposals for discretionary funds. This section of the RFP

The Department's project managers will:

- track each project's performance based on the information provided and the stated criteria for successful performance
- verify the receipt of required deliverables prior to payment

a satisfactory manner, consistent with the Project Narrative and Performance Expectations, on a quarterly basis. For projects funded via Cash Advance, the Department's project managers will verify that the project activities/deliverables are progressing in

The Scope of Work/ Project Narrative must include the specific tasks that the grantee is required to perform

Deliverables must:

- be directly linked to a specific line item/cost item that in turn links to the specific task/activity/service
- identify the minimum level of service to be performed
- provider, articulated in the deliverable form and will become part of the project award. of provision; number of clients or individuals served, the method of providing the service and frequency. Criteria for acceptance will vary based on the services being provided. Specific criteria will need to be developed by the program office, communicated to the manuals, training materials and other tangible product to be developed by the project; training & technical assistance and the method as a scale goals to be attained is necessary) Evidence or proof that the activity took place. Examples of deliverables: documents, be quantifiable, measurable, and verifiable. (how many, how often, duration). Effectiveness (a method demonstrating the success such

a methodology for reduction in the event minimum performance is not met. fails to perform the minimum level of services required by the agreement. Unit cost is not necessary for each item but can be used to establish tasks/deliverables consistent with the provided instructions. Per Chapter 215.971 F.S. financial consequences will be applied if the subrecipient The applicant must complete the information related to the required tasks to be performed and timelines/due dates for the respective

Project Performance Accountability Form

Definitions

- **Scope of Work-** The major tasks that the grantee is required to perform **Tasks-** The specific activities performed to complete the Scope of Work
- quantifiable, measurable, and verifiable Deliverables- The products and/or services that directly relate to a task specified in the Scope of Work. Deliverables must be
- Evidence- The tangible proof
- Due Date- Date for completion of tasks

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Note: Add additional lines if necessary

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33750 \$

33750 \$

1350 \$

94500 \$

33750 \$

33750 \$

1200 \$

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730 Dues and Fees for GED coursework and testing (75 X \$160)

130 business partners and childcare

230 Comm Engagement Fac medical

220 PD stipend Social Security @ 7.65%

210 Student Services Fac Retirement @ 7.92%

220 Student Services Fac Social Security @ 7.65%

120 35/hr X 2 hrs/wk X 30 wks)

230 Student Services medical

120 wks)

210 Comm Engagement Fac Retirement @ 7.92%

220 Comm Engagement Fac Social Security @ 7.65%

130 coordinate and organize coordinated student services

Certified Staff for Community Engagement Facilitator (11 mo instructional @ \$45,000/yr X 75% yr) to coordinate and organize GED program, transportation,

Stipends for instructional staff to attend required PD on lesson planning (45 staff X

Student Services Facilitator (11 mo instructional @ \$45,000/yr X 75%) to

Stipends for after school tutoring program (20 teachers X \$30/hr X 2 hrs/wk X 30

6150

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		\$	0.08	36000)
5900	220 Tutoring Social Security @ 7.65%	\$	0,08	36000	
	Educational and engaging board games for Family Game Night and Community	÷			ii
6150	510 Center	\$	25.00	75	,
6150	510 Arts and craft materials for Community Center and family activities	\$	25.00	75	ĵ
5100	Supplies - uniforms to be stocked for students who are unable to purchase required uniforms and encourage regular attendance	\$	15.00	2500):
6400	310 Consultants - Trainer for The Leader in Me (2 days X \$2,700 day + travel)	\$	3,200.00	2	1
6400	510 Leader in Me teacher training materials (40 ea X 55 teachers)	\$	40.00	55	
6400	730 Dues and Fees - Leader in Me intellectual licensing	\$	7,500.00		
6150	510 The Leader in Me parent family guide	Ś	15.00	675	
5100	510 The Leader in Me student guide	\$	6.00	750	
6400	120 Stipends for Leader in Me - (55 teachers X 6 hr/wk X \$15/hr)	\$	15.00	330	
6400	220 Leader in Me Social Security @ 7.65%	\$	0.08	4950	
6300	120 Stipends for PLC activities - (55 teachers X 1 hr/wk X \$30/hr X 30 wks)	\$	30.00	1650	
6300	210 PLC retirement @ 7.92%	\$	0.08	49500	
6300	220 PLC Social Security @ 7.65%	\$	0.08	49500	
5900	Special Interest Club Supplements for after school clubs (5 clubs X 3 levels X \$500 120 ea)				
5900	210 After school club retirement @ 7.92%	\$	500.00	15	
5900	220 After school club social security @ 7.65%	\$	0.08	7500	
5900	510 Materials and supplies for after school clubs (15 clubs X \$2,000 ea)	\$	0.08	7500	'n
	Materials and supplies - club shirts for after school club participants (15 clubs X 15	\$	2,000.00	15	
5900	510 students X \$7 ea) Transportation for after school clubs/tutoring - Drivers (3 busses X \$30/hr X 2 hrs X	\$	7.00	225	
7800	360 5 days X 30 wks)	\$	30.00	900	:
7800	Transportation for after school clubs/tutoring - Mileage (3 busses X \$1.70/mi X 15 360 miles X 5 days X 30 wks)	\$	1.70	6750	
6150	Stipends for supervision and planning for Get Fit and Family Field Day (6 staff X 3 activities X \$25/hr X 20 hours)	\$	25.00		
6150	210 Family activity retirement @ 7.92%	\$	0.08	360	,
6150	220 Family activity social security @ 7.65%			9000	
6150	642 Speaker systems for outdoor and multi-media activities	\$	0.08 150.00	9000	

		Materials and supplies for family activities (700 bike helmets X \$17, cooking				
CAED		utensils 2 X \$100, raw foods for meal prep 2 x \$100, consumable materials for				
6150	510	handouts \$500 X 3, tshirts for participants 500 X \$7)	\$	17,300.08	1	
7800	360	Transportation for family activities - Drivers (3 busses X \$30/hr X 1 hr X 3 activities)	\$	30.00	3	9
2000	. Ale	Transportation for family activities - Mileage (3 busses X \$1.70/mi X 15 miles X 3	lige.			ı
7800		meetings)	\$	1.70	135	:
6150		Consultant/chef to present at Get Fit program (2 X \$1,500_)	\$	1,500.00	2	:
6150	642	Non-capitalized equipment - canopy tents for family events	\$	6,00	150	
6150	510	Materials and supplies - sporting equipment for family activities (bats, balls, gloves)	\$	15.00	25	9
6150	350	Rentals - inflatable slide rentals for family activities	\$	150.00	3	4
		Stipends for paras to provide child care during Get Fit events (3 paras X \$15/hr X 2	,			٦
6150	150	events X 6 hrs)	\$	15.00	36	
6150	210	Get Fit paras retirement @ 7.92%	\$	0.08	540	
6150	220	Get Fit paras social security @ 7.65%	\$	0.08	540	1
		Materials and supplies for Leader in Me/character initiative - t-shirts 720 X \$7 ea,				
5100		fabric, individualized materials for each , consumables - 6 grades X \$7,500 ea)	\$	8,340.00	6	<
		Non-capitalized furnishings - soft and family appropriate furnishings to transform				i
FAFO		family center space to welcoming and user friendly for school families and family				
6150		activities	\$	500.00	6	9
6400		Stipends for character development training - 54 X \$15/hr X 6 hrs	\$	15.00	324	4
6400		Character dev social security @ 7.65%	\$	80.0	4860	Ş
E100		Salaries - para to coordinate implementation of character development initiative (4 hrs/day X \$15/hr X 90 days				
5100			\$	15.00	360	ç
5100		Character para retirement @ 7.92%	\$	0.08	5400	\$
5100		Character para social security @ 7.65%	\$	0.08	5400	\$
5100		Medical for character para @ 6,372/yr X 50%	\$	3,186.00	1	\$
5100	644	Smartboards for each classroom	\$	750.00	52	\$
5100	644	Printer for each classroom to assist with support and classroom needs	\$	350.00	52	\$
5100	510	Toner and paper for each classroom to manage data	\$	500.00	52	
		Classroom libraries - high interest, engaging current classroom libraries to engage				7
5100		Students in reading	\$	500.00	40	\$
5100		Materials and supplies - display boards for students to showcase reading achievements				
3440	210	and we have an and a subject to which	\$	10.00	550	\$

6300	160 Project Manager to oversee program activities - 72,000 annual salary for 75% of yr	\$	54,000.00	1	1
6300	210 PM retirement @ 7.92%	\$	6.08	54000	0
6300	220 PM social security @ 7.65%	\$	0.08	54000	a
6300	236 PM medical @ 6372 X 75%	\$	4,779.00	1	1
6300	160 Office Specialist to assist PM in administering program activities (\$35,000 X 75%)	\$	26,250.00	1	1
6300	210 OS retirement @ 7.92%	\$	0.08	26250	
6300	220 OS social security @ 7.65%	\$	0.08	26250	
6300	230 O5 medical @ 6372 X 75%	\$	4,779.00	1	
6300	510 Administrative office supplies	\$	10,000.00	1	
6300	Desks, chairs, file cabinets for PM and OS (desk-\$250 X 2, chair \$100 X 2, file 642 cabinet \$350 X 2)	\$	1,400.00	1	
6300	644 Computers and printer for PM and OS (computers 2 X \$750, printer @ \$350)	\$	1,850.00	1	
5900	360 Station Site Licensing in ELA and Math for 140 students each	\$	1,518.00	2	
6300	120 Performance Pay - Bonuses for performance levels	\$	1,000.00	70	
6300	210 Performance Retirement @ 7.92%	\$	0.08	70000	
6300	220 Performance Social Security @ 7.65%	\$	0.08	70000	
5900	120 Stipend to provide parent reading time (2 teachers X 2 hrs/wk X \$30/hr X 10 wks)	\$	30.00	40	
5900	210 Reading Retirement @ 7.92%	\$	0.08	1200	
5900	220 Reading Social Security @ 7.65%	\$	0.08	1200	
5100	360 Site Licenses for Renzulli Learning System for Gifted classes	\$	32.40	80	
		in			

FLORIDA DEPARTMENT OF EDUCATION BUDGET NARRATIVE FORM

	(I)	C) TAES Number:	CTABEL	B) DOE A	A) Name
	(2)	Number:		B) DOE Assigned Project Number:	of Eligible Re
	(3)			ect Number:	A) Name of Eligible Recipient/Fiscal Agent:
	(4)	18A085		# # # # # # # # # # # # # # # # # # #	Volusia Cour
(3)	(5)	18A085			Volusia County School District
(3)	(6)				
	(F)) 4 8 8		
(9)	(9)				**************************************
9	(A)				

6100	6400	6400	6150	6150	6150	6150	6150	6150	7800	7800	6150	6150	6150	FUNCTION	(I)
130	220	120	230	220	210	130	730	510	360	360	220	210	150	OBJECT	(2)
Student Services Facilitator (11 mo instructional @ \$45,000/yr x 75%) to coordinate and organize 130 coordinated student services	220 PD stipend Social Security @ 7.65%	Stipends for instructional staff to attend required PD on lesson planning (45 staff X 35/hr X 2 hrs/wk X 30 120 wks)	23th Comm Engagement Fac medical	220: Comm Engagement Fac Social Security @ 7.65%	210 Comm Engagement Fac Retirement @ 7.92%	Certified Staff for Community Engagement Facilitator (11 mo instructional @ \$45,000/yr X 75% yr) to coordinate and organize GED program, 130 transportation, business partners and childcare	Dues and Fees for GED coursework and testing (75 X 730 \$160)	Materials and supplies - 75 GED Prep Supply Kits X 510 \$100 ea	Transportation for Parent ED/GED/ Classes - Mileage 360 (60 classes X \$1.70/mi X 15 miles)	Transportation for Parent ED/GED/ Classes - Drivers 360 (60 classes X \$30/hr X 1.5 hr)	220 Childrare Social Security @ 7.65%	Childcare Retirement @ 7.92% (2 paras X 20 wks X 2 210 hrsX \$15/hr)	Childcars - supends for paras to provide child care during parent ed/GED sessions and classes (20 wks X 150-2 hrs/wk X \$15/hr X 2 paras)	ACCOUNT TITLE AND NARRATIVE	(3)
.75						.75								FTE	(4)
33,750.00	7,229.25	94,500.00	4,779.00	2,581.88	2,673.00	33,750.00	12,000.00	7,500.00	1,530.00	2,700.00	45.90	47.52	1,200,00	AMOUNT	(5)
														% ALLOCATED to this PROJECT	(6)
				:										ALLOWABLE DOE USE ONLY	(7)
											İ			REASONABLE DOE USE ONLY	(8)
			:											NECESSARY DOE USE ONLY	(9)

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8	7800	5900	5900	5900	5900	5900	6300	6300	6300	6400	6400	5100	6150	6400	6400	6400	5100	6150	6150	5900	5900	5900	6100	6100
Transportation for after school clubs/futoring - Mileage (3 busses X \$1.70/mi X 15 miles X 5 days X 360: 30 wks)	Transportation for after school clubs/tutoring - 360. Drivers (3 busses X \$30/hr X 2 hrs X 5 days X 30 wks)	Materials and supplies - club shirts for after school \$10 club participants (15 clubs X 15 students X \$7 ea)	Materials and supplies for after school clubs (15 \$10 clubs X \$2,000 ea)	220: After school club social security @ 7.65%	21.0 After school club retirement @ 7.92%	Special Interest Club Supplements for after school 120 clubs (5 clubs X 3 levels X \$500 ea)	720 PLC Social Security @ 7.55%	210 PLC retirement @ 7.92%	Supends for PLC activities - (\$5 teachers X 1 hr/wk X 1.20, \$30/hr X 30 w/ks)	220 Leader in Me Social Security @ 7.65%	Stipends for Leader in Me - (55 teachers X 6 hr/wk X 120 \$15/hr)	510 The Leader in Me student guide	510 The Leader in Me parent family guide	730 Dues and Fees - Leader in Me intellectual licensing	Leader in Me teacher training materials (40 ea X 55 \$10 teachers)	Consultants - Trainer for The Leader in Me (2 days X 310 \$2,700 day + travel)	Supplies - uniforms to be stocked for students who are unable to purchase required uniforms and 510 encourage regular attendance	Arts and craft materials for Community Center and. \$10 family activities	510 Game Night and Community Center	220 Tutoring Social Security @ 7.65%	210 Tutoring Retirement @ 7.92%	Stipends for after school tutoring program (20 120 teachers X \$30/hr X 2 hrs/wk X 30 wks)	230 Student Services medical	220 Student Services Fac Social Security @ 7.65%
11 475 00	27,000.00	1,575.00	30,000.00	573.75	594.00	7,500.00	3,786.75	3,920.40	49,500.00	378.68	4,950.00	4,500.00	10,125.00	7,500.00	2,200.00	6,400.00	37,500.00	1,875.00	1,875.00	2,754.00	2,851.20	36,000.00	4,779.00	2,581.88

5100	5100	5100	5100	5100		6400	6400	6150			5100			6150	6150	6150	0150	ñ.	6150	6150	6150	(HB8/	7000	7800	6150	6150	6150	6150	6150
644 Smartboards for each classroom	230 Medical for character para @ 6,372/yr X 50%	220 Character para social security @ 7.65%	214 Character para retirement @ 7.92%	150 X 90 days	Salaries - para to coordinate implementation of character development initiative (4 hrs/day x \$15/hr	220 Character dev social security @ 7.65%	Stipends for character development training - 54 X 120 \$15/hr X 6 hrs	\$42 families and family activities	appropriate furnishings to transform family center space to welcoming and user friendly for school	Non-capitalized furnishings - soft and family	510 ea)	initiative - t-shirts 720 X \$7 ea, fabric, individualized materials for each , consumables - 6 grades X \$7,500	Materials and supplies for Leader in Me/character	220 Get Fit paras social security @ 7.65%	210 Get Fit paras retirement @ 7.92%	150 Fit events (3 paras X \$15/hr X 2 events X 6 hrs)	Stopends for paras to provide child can during Cot	STA Dantale indiatable elika saatale fasterelle elika	Materials and supplies - sporting equipment for 510 family activities (bats, balls, gloves)	642 events	310 \$1,500_)	360 busses x \$1./0/mi x 15 miles x 3 meetings) Consultant/chef to present at Get Eff program (2 x	Transportation for family activities - Mileage (3	Transportation for family activities - Drivers (3 360 busses X \$30/hr X 1 hr X 3 activities)	Materials and supplies for family activities (700 bike helmets X \$17, cooking utensils 2 X \$100, raw foods for meal prep 2 x \$100, consumable materials for \$10 handouts \$500 X 3, tshirts for participants 500 X \$7)	5peaker systems for outdoor and multi-media 642 activities	220 Family activity social security @ 7.65%	210: Family activity retirement @ 7.92%	Stipends for supervision and planning for Get Fit and Family Field Day (6 staff X 3 activities X \$25/hr X 20 120 hours)
				0.5																									
39,000.00	3,186.00	413.10	427.68	5,400.00		371.79	4,860.00	3,000.00			50,040.00			41.31	42.77	540.00	450.00		375.00	900.00	3,000.00	229.50		90.00	17,300.00	300.00	688.50	712.80	9,000.00
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	Site Licenses for Renzulii Learning System for Gifted 360 classes	220 Reading Social Security @ 7.65%	210 Reading Retirement @ 7.92%	Stipend to provide parent reading time (2 teachers 120 X 2 hrs/wk X \$30/hr X 10 wks)	220 Performance Social Security @ 7.65%	210 Performance Retirement @ 7.92%	120 Performance Pay - Bonuses for performance levels	Station Site Licensing in ELA and Math for 140	Computers and printer for PM and OS (computers 2 644 X \$750, printer @ \$350)	Desks, chairs, file cabinets for PM and OS (desk-\$250) 642 X 2, chair \$100 X 2, file cabinet \$350 X Z)	510 Administrative office supplies	230 OS medical @ 6372 X 75%	220: OS social security @ 7.65%	210:05 retirement @ 7.92%	Office Specialist to assist PM in administering 160 program activities (\$35,000 X 75%)	230 PM medical @ 6372 X 75%	220 PM social security @ 7.65%	210 PM retirement @ 7.92%	Project Manager to oversee program activities - 160-72,000 annual salary for 75% of yr	Materials and supplies - display boards for students 510-to showcase reading achievements	Classroom libraries - high interest, engaging current 520-classroom libraries to engage students in reading	510 Toner and paper for each classroom to manage data	Printer for each classroom to assist with support and 644 classroom needs
D) TOTAL 882,689.41															0.75				0.75				
882,689.41	2,592.00	91.80	95.04	1,200.00	5,355.00	5,544.00	70,000.00	3,036.00	1,850.00	1,400.00	10,000.00	4,779.00	2,008.13	2,079.00	26,250.00	4,779.00	4,131.00	4,276.80	54,000.00	5,500.00	20,000.00	26,000.00	18,200.00
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DOE USE ONLY (Program)

216.3475, Florida Statutes. Documentation is on file evidencing the methodology used and the conclusions reached. I certify that the cost for each line item budget category has been evaluated and determined to be allowable, reasonable and necessary as required by Section

Printed Name:	
Signature:	
Title:	
Date:	
DOE USE ONLY (Grants Management) I certify that the cost for each line item budget category Documentation is on file evidencing the methodology v	DOE USE ONLY (Grants Management) I certify that the cost for each line item budget category has been evaluated and determined to be allowable as required by Section 216.3475, Florida Statutes. Documentation is on file evidencing the methodology used and the conclusions reached.
Printed Name:	
Signature:	
Title:	
Date:	
DOE 101S- Print version - Page 2 of 2 July 2015	FLORIDA DEPARTMENT OF EDUCATION

FLORIDA DEPARTMENT OF EDUCATION BUDGET NARRATIVE FORM

B) DOE Assigned Project Number:	A) Name of Eligible Recipient/Fiscal Agent:
	Volusia County School District

18A085

C) TAPS Number:

6100	6100	6100	6100	6400	6400	6150	6150	6150	6150	7800	6150	6150	6150	FUNCTION	(1)
230	220	210	130	220	120	230	130	730	510	360	220	210	150	ОВЈЕСТ	(2)
Student Support Services—Group Insurance	Contributions Act (FICA)	Student Support ServicesRetirement	Student Support Services—Other Certified	Insurance Contributions Act (FICA)	Teacher	Parental involvementGroup insurance	Parental involvement—Other Certified	#N/A	#N/A	Student Transportation ServicesRentals	Contributions Act (FICA)	Parental InvolvementRetirement	Parental InvolvementParaprofessionals	ACCOUNT TITLE AND NARRATIVE	(3)
														FTE POSITION	(4)
11,151.00	6,024.88	6,237.00	78,750.00	11,973.72	156,510.00	11,151.00	78,750.00	24,000.00	65,100.00	47,942.00	7,576.30	7,843.18	3,480.00	AMOUNT	(5)
														% ALLOCATED to this PROJECT	(6)
												:		ALLOWABLE DOE USE ONLY	(7)
														REASONABLE DOE USE ONLY	(8)
												i		NECESSARY DOE USE ONLY	(9)

					5100	9900	6300	6300	6300	6300	6300	5100	5100	5100	5100	5100	5100	6150	6150	6150	6150	5900	6300	6300	6300	6400	6400	6400	5100	5900	5900	5900
					360	360	644	642	510	230	160	520	644	230	220	210	150	350	310	642	120	510	220	210	120	730	510	OLE	510	220	210	120
#N/A	#N/A	#N/A	#N/A	#N/A	Basic (FEFP K-12)Rentals	Other InstructionRentals	#N/A	#N/A	#N/A	Group Insurance	Instruction and Curriculum Development Services— Other Support Personnel	#N/A	#N/A	Basic (FEFP K-12)-Group Insurance	Basic (FEFP K-12)—Federal insurance Contributions Act (FICA)	Basic (FEFP K-12) - Retirement	Basic (FEFP K-12)—Paraprofessionals	Perental Involvement-Repairs and Maintenance	Parental involvementProfessional and Technical Services	#N/A	Parental InvolvementClassroom Teacher	#N/A	Instruction and Curriculum Development Services— Federal Insurance Contributions Act (FICA)	Instruction and Curriculum Development Services— Retirement	Instruction and Curriculum Development Services— Classroom Teacher	A/N#	#N/A	and Technical Services	#N/A	Act (Fica)	Other Instruction-Retirement	Other Instruction-Classroom Teacher
0.00	0.00	0.00	0.00	0.00	5,184.00	6,072.00	1,850.00	1,400.00	16,563.45	22,302.00	187,250.00	20,000.00	57,200.00	3,186.00	413.10	427.68	5,400.00	900.00	6,000.00	4,200.00	18,000.00	61,750.00	28,210.88	29,204.20	181,500.00	7,500.00	2,200.00	6,400.00	167,880.00	5,462.35	5,655.28	71,400.00

v.		

#N/A	#N/A	A/N#	#M/A	#M/A	#M/A	A/N#	#WA	A/N#	#M/A	#N/A	#WA	#N/A	#W/A	#N/A	#N/A	#N/A	#N/A	#N/A	A/W	#N/A	#N/A	A/A	#N/A															
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

DOE 101S- Print version - Page 1 of 2

D) TOTAL 1,440,000.00



DOE USE ONLY (Program)

216.3475, Florida Statutes. Documentation is on file evidencing the methodology used and the conclusions reached. I certify that the cost for each line item budget category has been evaluated and determined to be allowable, reasonable and necessary as required by Section

Printed Name: Signature: Title: Date:	
Date:	
DOE USE ONLY (Grants Management) I certify that the cost for each line item budget category has been evaluated and determin Documentation is on file evidencing the methodology used and the conclusions reached.	DOE USE ONLY (Grants Management) I certify that the cost for each line item budget category has been evaluated and determined to be allowable as required by Section 216.3475, Florida Statutes. Documentation is on file evidencing the methodology used and the conclusions reached.
Printed Name:	
Signature:	
Title:	
Date:	
DOE 101S- Print version - Page 2 of 2 July 2015	FLORIDA DEPARTMENT OF EDUCATION

July 2015