

**College affordability remains a top priority for all 28 Florida College System (FCS) institutions. In accordance with section (s.) 1004.084, Florida Statutes (F.S.), the Division of Florida Colleges is preparing a report on college affordability initiatives for the Governor, the President of the Senate, and the Speaker of the House of Representatives. Institutional responses will assist the division in preparing the report. Please indicate if your institution has implemented the following affordability strategies. For all strategies that have been implemented, include a short description of the number of students served and estimated FY 2019 cost savings, where applicable.**

**Please submit the report no later than November 22, 2019. If you have any questions, please contact Dr. Carrie Henderson, Executive Vice Chancellor, at [Carrie.Henderson@fldoe.org](mailto:Carrie.Henderson@fldoe.org) or 850-245-9903.**

\* 1. College

\* 2. Contact Information

Name

Title

Email Address

### **Stabilizing tuition and fees**

\* 3. Reduced/held tuition

Yes

No

If yes, please provide a short description (200 words or less) indicating the number of students served and estimated FY 2019 savings.

\* 4. Reduced/held fees

Yes

No

If yes, please provide a short description (200 words or less) indicating the number of students served and estimated FY 2019 savings.

\* 5. Eliminated fees

Yes

No

If yes, please provide a short description (200 words or less) indicating the number of students served and estimated FY 2019 savings.

6. Please explain how these decisions were made and provide any additional tuition/fee strategies.

**Reducing Time to Graduation**

\* 7. Increased dual enrollment offerings

Yes

No

If yes, please provide a short description (200 words or less) indicating the number of students served and estimated FY 2019 savings.

**\* 8. Offered advising that integrates faculty mentoring**

Yes

No

If yes, please provide a short description (200 words or less) indicating the number of students served and estimated FY 2019 savings.

**\* 9. Structured pathways helping students take only the courses required for graduation selected career areas**

Yes

No

If yes, please provide a short description (200 words or less) indicating the number of students served and estimated FY 2019 savings.

**\* 10. Gave students access to career coaching**

Yes

No

If yes, please provide a short description (200 words or less) indicating the number of students served and estimated FY 2019 savings.

\* 11. Increased online course offerings to ensure students had access to the courses they needed to graduate on time

Yes

No

If yes, please provide a short description (200 words or less) indicating the number of students served and estimated FY 2019 savings.

\* 12. Developed fully-online college certificate programs

Yes

No

If yes, please provide a short description (200 words or less) indicating the number of students served and estimated FY 2019 savings.

13. Please explain how these decisions were made and provide any additional time-to-degree strategies.

### **Enhancing Operational Efficiency**

\* 14. Downgraded positions

Yes

No

If yes, please provide a short description (200 words or less) of the estimated FY 2019 savings.

**\* 15. Eliminated positions**

- Yes
- No

If yes, please provide a short description (200 words or less) of the estimated FY 2019 savings.

**\* 16. Consolidated job responsibilities**

- Yes
- No

If yes, please provide a short description (200 words or less) of the estimated FY 2019 savings.

**\* 17. Reorganized departments to better focus on the utilization of resources**

- Yes
- No

If yes, please provide a short description (200 words or less) of the estimated FY 2019 savings.

**\* 18. Reduced electrical use**

- Yes
- No

If yes, please provide a short description (200 words or less) of the estimated FY 2019 savings.

\* 19. Generated solar power

- Yes
- No

If yes, please provide a short description (200 words or less) of the estimated FY 2019 savings.

\* 20. Improved space utilization

- Yes
- No

If yes, please provide a short description (200 words or less) of the estimated FY 2019 savings.

\* 21. Worked with local governmental entities and state university partners to share the cost, combine purchase orders, offer joint programs and activities, and implement other cost-saving strategies

- Yes
- No

If yes, please provide a short description (200 words or less) of the estimated FY 2019 savings.

\* 22. Reviewed multi-year contracts annually and rebid/renegotiated wherever possible and feasible

- Yes
- No

If yes, please provide a short description (200 words or less) of the estimated FY 2019 savings.

**\* 23. Reduced health insurance costs**

Yes

No

If yes, please provide a short description (200 words or less) of the estimated FY 2019 savings.

**\* 24. Participated through FCSRMC to conduct audits**

Yes

No

If yes, please provide a short description (200 words or less) of the estimated FY 2019 savings.

**\* 25. Renovated buildings**

Yes

No

If yes, please provide a short description (200 words or less) of the estimated FY 2019 savings.

**\* 26. Examined space to determine ways offices are arranged so additional classroom space was created**

Yes

No

If yes, please provide a short description (200 words or less) of the estimated FY 2019 savings.

\* 27. Outsourced operations (i.e. bookstore management services, after-hours and weekend security services, custodial services, call centers or motor coach services to private vendors

Yes

No

If yes, please provide a short description (200 words or less) of the estimated FY 2019 savings.

\* 28. Used a purchasing tool to gather important pricing information obtained by other public entities to leverage negotiation opportunities with current and new vendors

Yes

No

If yes, please provide a short description (200 words or less) of the estimated FY 2019 savings.

\* 29. Utilized various purchasing cooperative agreements in order to save money on all commodities

Yes

No

If yes, please provide a short description (200 words or less) of the estimated FY 2019 savings.

\* 30. Modernized telecommunications equipment

Yes

No

If yes, please provide a short description (200 words or less) of the estimated FY 2019 savings.

31. Please explain how these decisions were made and provide any additional operational efficiency strategies.

### **Evaluating Academic Offerings**

\* 32. Analyzed enrollment patterns and surveyed students to increase course fill rates and eliminate courses

Yes

No

If yes, please provide a short description (200 words or less) indicating the number of students served and estimated FY 2019 savings.

\* 33. Added high demand workforce-oriented degrees that did not require new buildings or large-scale capital investments

Yes

No

If yes, please provide a short description (200 words or less) indicating the number of students served and estimated FY 2019 savings.

\* 34. Terminated programs

Yes

No

If yes, please provide a short description (200 words or less) indicating the number of students served and estimated FY 2019 savings.

35. Please explain how these decisions were made and provide any additional academic offering strategies.

### **Providing Institutional Student Financial Aid**

\* 36. Targeted aid to students close to completing (including Last Mile)

Yes

No

If yes, please provide a short description (200 words or less) indicating the number of students served and estimated FY 2019 savings.

\* 37. Targeted aid to students who were in need, but not eligible for Pell Grants

Yes

No

If yes, please provide a short description (200 words or less) indicating the number of students served and estimated FY 2019 savings.

\* 38. Implemented an emergency student aid fund for students in emergency financial situations with unplanned costs that impact a student's ability to attend and complete their educational goals

Yes

No

If yes, please provide a short description (200 words or less) indicating the number of students served and estimated FY 2019 savings.

\* 39. Invested in a single online scholarship application management system for all institutional scholarships, including need-based grants and foundation scholarships.

Yes

No

If yes, please provide a short description (200 words or less) indicating the number of students served and estimated FY 2019 savings.

\* 40. Partnered with community-based organizations (CBOs) vested in the prosperity of the community

Yes

No

If yes, please provide a short description (200 words or less) indicating the number of students served and estimated FY 2019 savings.

41. Please explain how these decisions were made and provide any additional financial aid strategies.

42. Provide information about any additional strategies not already explained above.