

**Developing Effective Education in
Department of Juvenile Justice and
Other Dropout Prevention Programs**

ANNUAL REPORT

2006-07

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Telephone: (850) 245-0477

Fax: (850) 245-0987

SunCom: 205-0477

E-mail: cicbiscs@mail.doe.state.fl.us

Web site: <http://www.fldoe.org/ese/>

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**Annual Report
2006-2007**

Florida Department of Education 2008

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Purpose

The purpose of this report is to provide the Legislature with the information required by Sections 1003.52(19), Florida Statutes (Educational services in Department of Juvenile Justice programs) and 1003.53, Florida Statutes (Dropout prevention and academic intervention).

Section 1003.52, F.S., requires the Department of Education and the Department of Juvenile Justice to report annually the progress toward developing effective educational programs for juvenile delinquents, including the amount of funding provided by district school boards to juvenile justice programs, the amount retained for administration including documenting the purposes for such expenses; the status of the development of cooperative agreements; the results of the quality assurance reviews including recommendations for system improvement; and information on the identification of, and services provided to, exceptional students in juvenile justice commitment facilities to determine whether these students are properly reported for funding and are appropriately served.

Section 1003.53, F.S., requires an annual report documenting the extent to which each of the district's dropout prevention and academic intervention programs has been successful in the areas of graduation rate, dropout rate, attendance rate, and retention/promotion rate.

While in the past these requirements have been met with the production of two separate reports, the reports are now being combined due to the extensive overlap between juvenile justice education programs and dropout and academic intervention programs.

The report is divided into seven sections. The first section provides demographic data for all students served in dropout prevention (DOP) programs. Section Two addresses the types of data indicators used to measure student outcomes in dropout prevention programs followed by four sections that address these outcomes in each of the four major dropout prevention programs: educational alternatives, teenage parent, disciplinary, and educational services in Department of Juvenile Justice Programs. The final section addresses additional Juvenile Justice topics required by s. 1003.52, F.S. This section includes information on funding and expenditures, cooperative agreements and educational service contracts, quality assurance process, and recommendations for system improvement.

Section One: Dropout Prevention Programs

Florida law authorizes both dropout prevention and academic intervention programs (s. 1003.53, Florida Statutes (F.S.)) and educational services in Department of Juvenile Justice programs (s. 1003.52) to ensure that all eligible students receive a high quality education designed to meet their unique needs. Eligible students include adjudicated delinquent youth in the custody of Department of Juvenile Justice programs, students who are academically unsuccessful, students with a pattern of excessive absenteeism or habitual truancy, students with a history of disruptive behavior, and students who are pregnant or parenting.

Profile of Students Served in Dropout Prevention Programs

During 2006-07, school district dropout prevention programs provided services to a total of 132,441 students. This figure includes all students reported as participating in a dropout prevention program at any time during the year. Of these students:

- 62% were male and 38% female
- 38% were black, 33% white, 25% Hispanic, and 3% other
- While the majority of the students (67%) were enrolled in high school, 29% were enrolled in middle school and 4% were enrolled in elementary school.

Of the 132,441 students in dropout prevention programs, 56,036 were served in educational alternatives programs, 44,313 were served in disciplinary programs, 48,536 were served in juvenile justice programs, and 5,154 were served in teenage parent programs. Additionally, there were 4,523 babies of teen parents reported. Because a student may participate in more than one dropout prevention program, the sum of the individual programs exceeds the total number of students served in dropout programs.

Of the students served in dropout prevention programs, 31% were also served in other special programs. Twenty-five percent of DOP students were served in exceptional student education, 5% in English Language Learner programs, and 1% in migrant education. Exceptional education students served in dropout prevention programs were most likely identified as specific learning disabled (48%), followed by emotionally handicapped or severely emotionally disturbed (27%), mentally handicapped (6%), gifted (6%) or other exceptionality (12%).

Section Two: Measuring Student Outcomes

While the data contained in Section One includes all students served in one or more dropout prevention programs at any time during the 2006-07 school year, subsequent sections include outcome data for those students who participated in 50% or more of the prescribed length of a program. Within each of these sections student outcome data are presented addressing:

- Promotion: number of students promoted to a higher grade or graduated divided by the number of students participating in the program.
- Attendance: number of students absent more than 21 days divided by the number of students participating in the program
- Discipline: number of students suspended/expelled for more than 10 days divided by the number of students participating in the program
- FCAT Performance: percent of students scoring at level 3 or above on the FCAT in reading and math
- Graduation: number of students graduating with a standard diploma divided by the number of students who exited school.
- GED Exit Option Model: percent of students in GED Exit Option Model who passed the GED tests and, of those, the percent receiving a standard diploma and a State of Florida diploma.
- Dropout: number of students in grades 9-12 who dropped out divided by the total number of students in grades 9-12

Section Three: Educational Alternatives Programs

Educational alternatives programs are designed for students who are unmotivated or unsuccessful in the traditional school setting. Students are identified as potential dropouts based on criteria such as retained in grade, high absenteeism, failing grades, or low Florida Comprehensive Assessment (FCAT) scores.

In 2006-07, 30,054 students participated in an educational alternatives program for at least 50% of the prescribed length of the program. Outcomes data for these students reveal:

- 85% were promoted
- 20% were absent for more than 21 days
- 42% were suspended/expelled for more than 10 days
- 18% of students scored at level 3 or above on FCAT reading; 25% scored at level 3 or above on FCAT math
- 47% graduated
- 97% of the students who took the GED tests passed
 - 84% of these students earned a standard diploma

- 16% of these students earned a State of Florida diploma
- 6% of 9-12th graders dropped out

Section Four: Disciplinary Programs

Disciplinary programs are designed to provide interventions for students who are disruptive in the regular school environment. These programs provide positive alternatives to out-of-school suspension and expulsion.

In 2006-07, 34,896 students participated in a disciplinary program for at least 50% of the prescribed length of the program. Outcomes data for these students reveal:

- 84% were promoted
- 24% were absent for more than 21 days
- 26% were suspended/expelled for more than 10 days
- 22% of students scored at level 3 or above on FCAT reading; 32% scored at level 3 or above on FCAT math
- 46% graduated
- 79% of the students who took the GED tests passed
 - 49% of these students earned a standard diploma
 - 51% of these students earned a State of Florida diploma
- 7% of 9-12th graders dropped out

Section Five: Teenage Parent Programs

Teenage Parent (TAP) Programs are designed for students who are pregnant or parenting. TAP programs offer regular academic classes so students can continue their educational program in addition to providing classes in child growth and development, nutrition, and parenting skills. Auxiliary services, which include health services, social services, childcare, and transportation, designed to meet the special needs of pregnant or parenting students and their children are provided.

In 2006-07, 4,863 students participated in a teenage parent program for at least 50% of the prescribed length of the program. Outcomes data for these students reveal:

- 89% were promoted
- 36% were absent for more than 21 days
- .5% were suspended/expelled for more than 10 days
- 8% of students scored at level 3 or above on FCAT reading; 20% scored at level 3 or above on FCAT math
- 52% graduated
- 96% of the students who took the GED tests passed
 - 79% of these students earned a standard diploma
 - 21% of these students earned a State of Florida diploma
- 9% of 9-12th graders dropped out

Section Six: Juvenile Justice Programs

Educational programs in the Department of Juvenile Justice are designed to meet the educational needs of students who are clients of the Department of Juvenile Justice (DJJ). Because these students are in the custody of DJJ, data on absences and suspensions/expulsions are not included. The data include juvenile justice students served in residential and day treatment centers.

In 2006-07, 16,415 students participated in a juvenile justice program for at least 50% of the prescribed length of the program. Outcomes data for these students reveal:

- 88% were promoted
- 13% of students scored at level 3 or above on FCAT reading; 20% scored at level 3 or above on FCAT math
- 14% graduated
- 90% of the students who took the GED tests passed
 - 34% of these students earned a standard diploma
 - 66% of these students earned a State of Florida diploma
- 9% of 9-12th graders dropped out

Section Seven: Juvenile Justice Program Considerations

Funding of Juvenile Justice Programs

Education services provided to students served in juvenile justice facilities are funded through the Florida Education Finance Program (FEFP) and expenditures for the district and individual DJJ programs are reported to the Department of Education by each district's finance office. The cost report data in Table 1 summarize the following for each district:

- Unweighted full-time equivalency (UFTE): number of UFTE reported at the site(s) for the school year
- Direct costs: direct classroom costs reported by the juvenile justice sites (Direct costs relate to the interaction between teachers and students, including teacher and aide salaries and benefits, purchased services, materials and supplies, and other classroom expenses.)
- Indirect costs: indirect costs occurring at the school level (Indirect costs include instructional support services such as pupil personnel services, instruction and curriculum development, and instructional staff training as well as school administration and other operating costs incurred at the school level.)
- District indirect costs: indirect costs incurred at the district level (These include the superintendent's office, fiscal services, personnel and other central services, school board, legal costs, etc.)
- Total program costs: all costs (direct and indirect) related to educational services reported for the juvenile justice sites
- FEFP funding: FEFP funds generated by students at the juvenile justice site(s)
- Categorical funding: per full-time equivalent student share of the state categorical allocations for instructional materials and public school technology
- Percent of funding expended total school costs: percentage of FEFP funding and categoricals used to pay for school costs (total school costs divided by FEFP and categorical funding), and
- Percent of funding expended total program costs: percentage of FEFP funding and categoricals used to pay for program costs (total program costs divided by FEFP and categorical funding).

At the state level, 2006-07 expenditures (costs) were 144.61% of the FEFP and categorical funding (revenue). The greatest cause of variation among districts is likely teacher salaries. In school districts, the difference in pay between a beginning teacher and a teacher with long tenure and an advanced degree could be as much as 100%. Thus, teacher salary greatly influences site-to-site comparisons of costs to revenue and cost per FTE student. There is also variability due to the small size of some programs.

Appendix A includes analyses for each district and program site, including unweighted FTE, FEFP and categorical funding, total program costs, and the excess revenue cost of the program at that site.

It is important to note that FEFP revenue supports the total operating costs of school districts: classroom instruction, school support costs, and district support costs. In the case of DJJ programs, some of these costs are borne by DJJ. There are no utilities, custodial, maintenance, or other facility-related costs for the program. There may also be reductions in other school support costs such as school administration, counseling, and other pupil personnel costs.

Cooperative Agreements and Educational Service Contracts

Each school district that provides educational services to students in a DJJ facility must negotiate a cooperative agreement with DJJ and may negotiate education service contracts with private education service providers. Both the cooperative agreements and education service contracts must be submitted to the Florida Department of Education.

Fifty-six contracts between school districts and private providers were submitted for compliance review. Most of the contracts were found to have met statutory and rule requirements. The required element most often not included or adequately addressed were procedures related to collaboratively selecting instructional personnel. Data from these contracts reveals that the amount of FTE given to each privately operated program averaged approximately 91%.

Quality Assurance Process

In 2007, the timing of the quality assurance (QA) review cycle shifted from a calendar year in 2006 to a fiscal year in 2007-2008. As a result, QA reviews were not scheduled for the Spring of 2007. This new schedule allows better QA review scheduling that is more aligned with traditional school semesters. In addition, the new QA review cycle allows for better alignment of QA results, fiscal statements, and student data which will be reported on the same fiscal cycle, providing the Legislature with more comprehensive information.

QA reviews are not scheduled during the administration of state-wide assessments, the annual Juvenile Justice Education Institute (JJEI) and Southern Conference on Corrections, or on holiday weeks. JJEI will now be held prior to the beginning of QA reviews for the fiscal year; therefore, school districts and providers will not have to prepare for a QA review the week prior, during, or after the conference. Annual revision of the QA standards will begin in March and will conclude after new standards are presented at the annual conference.

During this transition year from the previous QA cycle (February to October) to the revised QA cycle (August to May), the Department of Education (DOE) and the Juvenile Justice Educational Enhancement Program (JJEEP) staff provided extensive on-site technical assistance (TA) to low-performing and new programs. Regional meetings were held to explain the changes in the new QA cycle, to introduce the 2007-2008 QA standards, to train new contract managers, and to discuss data-driven needs. Peer reviewers were also trained to assist with QA reviews and TA. In addition, the 10th Annual JJEI was held in Tampa from July 11th to the 13th, 2007.

Table 1: 2006-07 Juvenile Justice Program Cost and FEFP and Categorical Funding District Totals

DISTRICT	UWLTE	Direct Cost	School		District		Total Program Cost	FEFP and Categorical Funding	Percent of Funding Expended Total School Cost	Percent of Funding Expended Total Program Cost
			Indirect Cost	School Cost	Indirect Cost	Total				
Alachua	225.28	\$ 1,028,265	\$ 367,803	\$ 1,396,068	\$ 38,014	\$ 1,434,082	\$ 1,109,487	125.83%	129.26%	
Baker	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Bay	193.91	\$ 1,004,676	\$ 51,681	\$ 1,056,357	\$ 79,967	\$ 1,136,324	\$ 924,699	114.24%	122.89%	
Bradford	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Brevard	197.15	\$ 932,655	\$ 208,747	\$ 1,141,402	\$ 12,713	\$ 1,154,115	\$ 968,472	117.86%	119.17%	
Broward	589.83	\$ 3,679,256	\$ 1,420,568	\$ 5,099,824	\$ 261,989	\$ 5,361,813	\$ 3,218,025	158.48%	166.62%	
Calhoun	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Charlotte	35.75	\$ 154,254	\$ 30,478	\$ 184,732	\$ 29,485	\$ 214,217	\$ 174,788	105.69%	122.56%	
Citrus	127.30	\$ 514,269	\$ 13,212	\$ 527,481	\$ 6,688	\$ 534,169	\$ 607,709	86.80%	87.90%	
Clay	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Collier	153.05	\$ 1,107,163	\$ 188,624	\$ 1,295,787	\$ 53,811	\$ 1,349,598	\$ 824,060	157.24%	163.77%	
Columbia	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Dade	605.29	\$ 5,673,921	\$ 2,645,249	\$ 8,319,170	\$ 428,257	\$ 8,747,427	\$ 3,184,403	261.25%	274.70%	
Desoto	363.88	\$ 1,623,291	\$ 490,137	\$ 2,113,428	\$ 31,480	\$ 2,144,908	\$ 1,842,263	114.72%	116.43%	
Dixie	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Duval	449.50	\$ 2,632,810	\$ 468,405	\$ 3,101,215	\$ 138,293	\$ 3,239,508	\$ 2,242,086	138.32%	144.49%	
Escambia	312.46	\$ 1,636,088	\$ 145,871	\$ 1,781,959	\$ 134,026	\$ 1,915,985	\$ 1,459,973	122.05%	131.23%	
Flagler	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Franklin	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Gadsden	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Gilchrist	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Glades	24.99	\$ 154,609	\$ 171	\$ 154,780	\$ 8,633	\$ 163,413	\$ 121,798	127.08%	134.17%	
Gulf	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Hamilton	47.48	\$ 336,271	\$ 63,699	\$ 399,970	\$ 61,412	\$ 461,382	\$ 220,469	181.42%	209.27%	
Hardee	71.08	\$ 307,264	\$ 1,044	\$ 308,308	\$ 6,722	\$ 315,030	\$ 334,367	92.21%	94.22%	
Hendry	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Hernando	20.21	\$ 215,791	\$ 56,875	\$ 272,666	\$ 7,339	\$ 280,005	\$ 97,936	278.41%	285.91%	
Highlands	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Hillsborough	797.13	\$ 3,645,851	\$ 1,390,624	\$ 5,036,475	\$ 201,729	\$ 5,238,204	\$ 3,939,557	127.84%	132.96%	
Holmes	47.20	\$ 206,225	\$ 255	\$ 206,480	\$ 741	\$ 207,221	\$ 213,593	96.67%	97.02%	
Indian River	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Jackson	31.50	\$ 128,100	\$ 19,955	\$ 148,055	\$ 2,904	\$ 150,959	\$ 142,104	104.19%	106.23%	
Jefferson	38.16	\$ 81,848	\$ 9,712	\$ 91,560	\$ 17,014	\$ 108,574	\$ 179,654	50.96%	60.44%	
Lafayette	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Lake	4.17	\$ 37,195	\$ 16	\$ 37,211	\$ 6	\$ 37,217	\$ 20,944	177.67%	177.70%	
Lee	222.15	\$ 1,245,542	\$ 360,598	\$ 1,606,140	\$ 53,101	\$ 1,659,241	\$ 1,168,737	137.43%	141.97%	
Leon	279.65	\$ 1,201,158	\$ 283,972	\$ 1,485,130	\$ 45,786	\$ 1,530,916	\$ 1,350,231	109.99%	113.38%	
Levy	42.39	\$ 177,345	\$ 13,319	\$ 190,664	\$ 8,418	\$ 199,082	\$ 203,452	93.71%	97.85%	
Liberty	176.98	\$ 1,480,524	\$ 55,641	\$ 1,536,165	\$ 129,729	\$ 1,665,894	\$ 1,279,143	120.09%	130.24%	
Madison	240.26	\$ 986,006	\$ 69,767	\$ 1,055,773	\$ 2,370	\$ 1,058,143	\$ 1,153,352	91.54%	91.75%	
Manatee	338.11	\$ 1,828,776	\$ 309,875	\$ 2,138,651	\$ 501,737	\$ 2,640,388	\$ 1,662,627	128.63%	158.81%	
Marion	462.90	\$ 2,673,466	\$ 326,971	\$ 3,000,437	\$ 78,215	\$ 3,078,652	\$ 2,293,096	130.85%	134.26%	
Martin	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Monroe	59.26	\$ 498,074	\$ 102,435	\$ 600,509	\$ 20,767	\$ 621,276	\$ 302,009	198.84%	205.71%	
Nassau	48.20	\$ 304,629	\$ 47,958	\$ 352,587	\$ 20,535	\$ 373,122	\$ 234,026	150.66%	159.44%	
Okaloosa	623.17	\$ 3,737,843	\$ 952,392	\$ 4,690,235	\$ 279,615	\$ 4,969,850	\$ 3,246,506	144.47%	153.08%	
Okeechobee	359.91	\$ 1,736,952	\$ 42,210	\$ 1,779,162	\$ 30,925	\$ 1,810,087	\$ 1,702,794	104.48%	106.30%	
Orange	424.80	\$ 2,269,547	\$ 863,772	\$ 3,133,319	\$ 87,791	\$ 3,221,110	\$ 2,117,292	147.99%	152.13%	
Osceola	232.22	\$ 1,179,551	\$ 966,910	\$ 2,146,461	\$ 56,288	\$ 2,202,749	\$ 2,099,145	102.25%	104.94%	
Palm Beach	639.02	\$ 3,504,749	\$ 1,336,841	\$ 4,841,590	\$ 147,170	\$ 4,988,760	\$ 3,264,468	148.31%	152.82%	
Pasco	445.79	\$ 2,462,147	\$ 702,040	\$ 3,164,187	\$ 87,533	\$ 3,251,720	\$ 2,237,616	141.41%	145.32%	
Pinellas	836.52	\$ 4,610,867	\$ 160,860	\$ 4,771,727	\$ 186,245	\$ 4,957,972	\$ 4,366,284	109.29%	113.55%	
Polk	694.58	\$ 5,549,596	\$ 293,940	\$ 5,843,536	\$ 88,060	\$ 5,931,596	\$ 3,466,355	168.58%	171.12%	
Putnam	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
St Johns	339.48	\$ 1,173,042	\$ 640,360	\$ 1,813,402	\$ 81,516	\$ 1,894,918	\$ 1,764,965	102.74%	107.36%	
St Lucie	154.25	\$ 670,621	\$ 260,662	\$ 931,283	\$ 26,767	\$ 958,050	\$ 725,080	128.44%	132.13%	
Santa Rosa	53.13	\$ 212,117	\$ 39,964	\$ 252,081	\$ 17,517	\$ 269,598	\$ 264,418	95.33%	101.96%	
Sarasota	96.83	\$ 658,913	\$ 17,780	\$ 676,693	\$ 12,717	\$ 689,410	\$ 477,121	141.83%	144.49%	
Seminole	138.59	\$ 740,240	\$ 68,553	\$ 808,793	\$ 45,700	\$ 854,493	\$ 688,023	117.55%	124.20%	
Sumter	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Suwannee	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Taylor	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Union	29.14	\$ 109,040	\$ 1,710	\$ 110,750	\$ 20,680	\$ 131,430	\$ 141,543	78.24%	92.86%	
Volusia	381.59	\$ 2,450,623	\$ 385,631	\$ 2,836,254	\$ 117,943	\$ 2,954,197	\$ 1,949,788	145.46%	151.51%	
Wakulla	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	
Walton	55.41	\$ 334,164	\$ 5,999	\$ 340,163	\$ 7,658	\$ 347,821	\$ 265,630	128.06%	130.94%	
Washington	509.60	\$ 3,164,117	\$ 877,169	\$ 4,041,286	\$ 187,806	\$ 4,229,092	\$ 2,460,792	164.23%	171.86%	
TOTAL	12,219.25	\$ 70,059,451	\$ 16,760,455	\$ 86,819,906	\$ 3,863,812	\$ 90,683,718	\$ 62,710,880	138.44%	144.61%	

The QA process examines juvenile justice education programs in four general areas: transition, service delivery, educational resources, and contract management. These areas are the same across all programs, but specific indicators vary for the following facility or program types:

- Detention: temporary holding facility for juvenile offenders, comparable to a jail; offenders may be held 21 days prior to their adjudicatory hearing or longer with a court continuance.
- Day Treatment: non-residential programs operated by or under contract with DJJ, including intensive probation, prevention, and conditional release programs.
- Residential Commitment: residential treatment programs primarily for adjudicated and committed delinquent youth; program level is determined by the degree of security risk of the youth, the degree of sanctions, and the intensity of treatment required (higher levels are designed for longer lengths of stay).

QA standards and indicators are revised annually for juvenile justice education programs, based on new statutory and regulatory requirements, best practices research, and input from school districts and educational providers.

Standards and Indicators

2007-2008 QA standards include key indicators as follows:

- Transition: on-site transition services; testing and assessment; student planning and community reintegration.
- Service Delivery: academic curriculum and instruction; reading curriculum and instruction; employability, career, and technical curriculum and instruction; and ESE and related services.
- Educational Resources: collaboration; educational personnel qualifications; professional development and teacher retention; and learning environment and resources.
- Contract Management: school district monitoring, accountability, and evaluation. (Ratings for contract management do not affect the overall rating of the program but rather reflect the services of the school district responsible for the program.)

Day Treatment programs have a modified set of indicators and an additional indicator for student attendance. Detention Centers have a reduced set of indicators--testing and assessment and student planning requirements are less stringent and there are no requirements for employability, career, and technical curriculum and instruction.

Standards Rating Scale

QA reviews use the same methodology and rating scales for each program. Rating scales include both performance and compliance. Performance indicators are rated using the following ten-point scale:

- Superior Performance: scores of 7, 8, or 9
- Satisfactory Performance: scores of 4, 5, or 6
- Partial Performance: scores of 1, 2, or 3
- Nonperformance: a score of 0

Indicator scores are averaged to determine means for each standard and an overall mean. Comparisons of indicator averages across program types are not appropriate, though comparisons within a specific program type are possible using standard means and overall means.

Exemplary Programs

Beginning in 2004, DOE and JJEEP began to reward high-performing programs. Programs scoring between 6.50 and 6.99 overall earn *exemplary II* status for which they receive two years of abbreviated one-day reviews. Programs scoring above 7.00 earn *exemplary I* status for which they receive a phone call the first year and abbreviated one-day reviews the following second and third years.

In 2006, four new programs earned exemplary status including Hillsborough Detention Center-East, Brevard Detention Center, PACE Alachua, and PACE Manatee. Of the 37 exemplary programs at the beginning of the 2007-2008 QA cycle, 11 are detention centers, 8 are day treatment, and 18 are residential.

The exemplary program process identifies high performing programs and allows DOE and JJEEP to allocate more time and resources on low-performing programs. For a list of current exemplary programs see Appendix B.

Corrective Action

The corrective action process continues to be a structured and cooperative effort involving school districts, DJJ facilities, JJEEP, and DOE. This process focuses on areas identified as critical to the delivery of quality educational services. The process has evolved from identifying five priority indicators in 1999 to focusing on programs that receive below satisfactory findings in an entire standard.

Rule 6A-6.05281, FAC (Educational Programs for Youth in Department of Juvenile Justice Detention, Commitment, Day Treatment, or Early Delinquency Intervention Programs), codified a system of interventions and graduated sanctions for any program that receives an unsatisfactory overall rating on the educational component of the QA reviews, does not meet the minimum standard for a designated priority indicator, or does not comply with state or federal requirements.

Interventions include

- provision of technical assistance to the program
- development of a corrective action plan with verification of the implementation of the corrective actions within 90 days
- follow-up review of the educational program.

Sanctions include

- public release of the unsatisfactory findings, the interventions, or proposed corrective actions
- assignment of a monitor, master, or management team to address identified deficiencies paid by the local school board or private provider, if included in the contract
- reduction in payment or withholding of state or federal funds.

If the sanctions proposed are determined to be ineffective in correcting the deficiencies in the educational program, the State Board of Education has the authority to require further actions that include requiring the local school board to

- revoke the current contract with the private provider, if applicable
- contract with the private provider currently under contract with the DJJ for the facility

- transfer the responsibility and funding for the educational program to another school district.

When a program’s QA scores reveal deficiencies that result in the failure of one or more of standards 1, 2, or 3, a corrective action plan (CAP) is required. When a school district fails standard 4 for two or more consecutive years, a CAP is required. The CAP initiates a process that enables programs to identify and correct systemic problems that may be contributing to below satisfactory ratings. School districts are required to meet the timelines in Rule 6A-6.05281, FAC, for the development and implementation of CAPs. DOE and JJEEP provide TA for programs with CAPs. Tables 2 and 3 display the CAP process for the program and the school district.

Table 2: Program CAP Process

Program CAP Process		
QA Review Cycle	Trigger	Action
Year 1	Fail standard 1, 2, or 3	CAP Required
Year 2	Fail the same standard two consecutive years	CAP Required - DOE notified for intervention and/or sanctions
Year 3+	Fail the same standard three (or more) consecutive years	CAP Required - Program remains on DOE list for intervention and/or sanctions

Table 3: School District CAP Process

School District CAP Process		
QA Review Cycle	Trigger	Action
Year 1	Fail standard 4	Deficiencies noted in QA report
Year 2	Fail standard 4 for two consecutive years	CAP Required
Year 3	Fail standard 4 for three consecutive years	CAP Required - DOE notified for intervention and/or sanctions
Year 4+	Fail standard 4 for four or more consecutive years	CAP Required - School district remains on DOE list for intervention and/or sanctions

The intervention and sanctions process continues to be a useful tool in assisting programs to provide quality education to students in juvenile justice programs. Each of the programs working on corrective actions this year has made every effort to correct areas of noncompliance and to improve the overall educational experience of each student involved in juvenile justice programs.

Technical Assistance

DOE has continued its comprehensive efforts towards improving juvenile justice education programs. In 2007, DOE provided technical assistance to the districts and specific programs including meetings, conferences, workshops, and on-site program visits. Through JJEEP, programs receive on-site technical assistance and a continuous review of QA standards that provide follow-up and guidance to juvenile justice programs.

The on-site technical assistance provided during targeted follow-up reviews is designed to address specific deficiencies noted in the programs’ QA reports and CAPs. In addition, on-site TA is provided to new programs and focused on educational QA standards training and implementation.

TA provided to programs and school districts is based on the following criteria:

- *New Programs*—Programs new to the juvenile justice system may receive an initial TA visit and a mock QA review.
- *Education Provider Change*—Programs that undergo a change in the educational provider may receive TA prior to their QA reviews. TA is provided based on the identified needs of the educational program.
- *Corrective Action Follow-Up*—Programs that fail at least one of standards 1, 2, or 3 and receive a passing overall score (4.00 or higher) receive a CAP and follow-up TA. School districts that fail standard 4 for two consecutive years receive a CAP and follow-up TA.
- *Failing Programs*—Programs that score less than 4.00 overall receive a CAP and a TA visit.

When a program and/or school district is identified as needing an intervention and/or sanction, DOE facilitates meetings with all relevant parties. Through these meetings, programs and school districts identify the systemic problems associated with poor performance and the appropriate solutions and responsible parties for implementation. This process may also result in a monitoring plan from DOE.

In May of 2007 regional TA meetings were held prior to the 2007-2008 QA review cycle to address questions regarding the new QA review cycle, reading requirements, exceptional student education (ESE) services, and contract management responsibilities. Regional TA meetings occurred on May 18th in Tallahassee with 87 participants, on May 15th in Miami with 58 participants, and on May 23rd in Tampa with 110 participants.

Table 4: New Programs and Providers that Received On-site TA Visits in 2007

New Programs and Providers that Received On-site TA Visits in 2007	
Program	School District
Collier Academy	Collier
Dove Academy	Jackson
PACE Lee County	Lee
Sawmill Academy	Leon
Apalachicola Forest Youth Camp	Liberty
Dade Juvenile Residential Facility	Miami-Dade
Red Road Academy	Okeechobee
HBI Orange	Orange
Palm Beach Juvenile Correctional Facility	Palm Beach
HBI Pinellas	Pinellas
Volusia County Marine Institute	Volusia
Volusia Halfway House	Volusia

In the Spring of 2007, 12 new programs, or programs that experienced a change in the educational provider, received on-site technical assistance visits designed to prepare each program's administration for the QA process and requirements as shown in Table 4 above.

In 2006, 47 programs received corrective actions. Of these, 20 programs failed their overall QA review and 11 programs were placed on DOE's intervention list for failing the same standard for two consecutive years. All of these programs received TA in 2007. Twenty programs received targeted on-site TA visits and the remaining programs received TA off-site through phone, email, and fax from DOE and JJEEP offices. Seven of the low performing programs closed prior to the 2007-2008 QA review cycle. For a list of the 40 current low performing programs that received TA in 2007 see Appendix C.

Recommendations for System Improvement

This report includes general recommendations to address the system of educational improvement and accountability based on the activities of 2007. Examples of the recommendations include, but are not limited to:

- ✓ Continue to focus on instruction in reading to ensure that:
 - ✓ instruction contains explicit reading instruction with progress monitoring, support services, and research-based reading curricula that address all five major reading components (phonics, phonemic awareness, vocabulary, comprehension, and fluency),
 - ✓ teachers responsible for reading have participated in a comprehensive training experience in order to successfully implement an intensive reading program and deliver high quality reading instruction,
 - ✓ text and materials available to teachers and students are diverse in order to provide teaching strategies and independent student reading opportunities appropriate to support recommendations from assessment results and that are aligned with school districts' comprehensive reading plans.
- ✓ Expand opportunities for youth who have received a high school diploma or its equivalent to participate in postsecondary education and/or technical training.
- ✓ Continue implementation of the multi-agency plan for career education, which includes curriculum, goals, funding, transfer of credits, and outcome measures for career programming in juvenile commitment facilities and insure this plan is reviewed annually.
- ✓ Emphasize student outcomes through use of performance data from statewide assessments, school completion data, and community reintegration measures for youth in juvenile justice education programs.
- ✓ Use the results of a common entry/exit assessment for system-wide program evaluation.
- ✓ Continue to support improvement in transition services for youth in juvenile justice education through the maintenance of an accurate statewide transition contact list.
- ✓ Expand the transition protocols currently available in five school districts.
- ✓ Continue to improve the QA process for juvenile justice education programs, with increased emphasis on student outcomes and the provision of technical assistance.
- ✓ Expand the use of appropriately certified and qualified teachers, especially in core academic areas and exceptional education, and expand preparation, training, and technical assistance for all personnel involved with juvenile justice education.
- ✓ Accelerate research regarding best practices and program effectiveness through JJEEP.
- ✓ Continue the collaborative efforts among the Legislature, DOE, JJEEP, DJJ, school districts, private providers, and business partners to ensure appropriate and effective education for youth in juvenile justice facilities.

Appendix A: List of DJJ Sites 2006-2007 with Program Costs from Cost Report

DISTRICT	SCHOOL NAME	COST CENTER	UWTFE	FEFP AND CATEGORICALS	TOTAL PROGRAM COST	TOTAL EXCESS (REV) COST
ALACHUA	ALACHUA HALFWAY HOUSE	0602	15.38	\$75,555.00	\$169,195.00	\$93,640.00
	GAINESVILLE WILDERNESS INSTITUTE	0603	62.82	\$317,789.00	\$348,860.00	\$31,071.00
	PACE	0604	52.11	\$254,258.00	\$281,050.00	\$26,792.00
	N. FLORIDA JUVENILE DETENTION	9029	94.97	\$461,885.00	\$634,977.00	\$173,092.00
	DISTRICT TOTAL		225.28	\$1,109,487.00	\$1,434,082.00	\$324,595.00
BAY	BAY REGIONAL JUVENILE DETENTION CTR.	0602	51.41	\$244,990.00	\$446,553.00	\$201,563.00
	PANAMA CITY MARINE INSTITUTE	0604	103.09	\$489,178.00	\$494,525.00	\$5,347.00
	HOPE SCHOOL	0605	39.41	\$190,531.00	\$195,246.00	\$4,715.00
DISTRICT TOTAL		193.91	\$924,699.00	\$1,136,324.00	\$211,625.00	
BREVARD	CROSSWINDS / RAINWATER FOR GIRLS	1001	18.75	\$88,965.00	\$81,076.00	-\$7,889.00
	CENTER FOR DRUG FREE LIVING	1002	28.71	\$146,351.00	\$142,416.00	-\$3,935.00
	BREVARD COUNTY JUVENILE DET. CTR.	1025	74.74	\$368,160.00	\$589,049.00	\$220,889.00
	FRANCES WALKER HALFWAY HOUSE	1026	34.48	\$163,717.00	\$151,156.00	-\$12,561.00
	SPACE COAST MARINE INSTITUTE	1027	40.47	\$201,279.00	\$190,418.00	-\$10,861.00
	DISTRICT TOTAL		197.15	\$968,472.00	\$1,154,115.00	\$185,643.00
BROWARD	BROWARD DETENTION CENTER	6011	148.10	\$833,746.00	\$1,468,287.00	\$634,541.00
	THOMPSON ACADEMY	6012	115.63	\$601,972.00	\$1,234,730.00	\$632,758.00
	SOUTH PINES ACADEMY	6013	94.12	\$479,546.00	\$878,844.00	\$399,298.00
	LIGHTHOUSE CARE CENTER OF FL	6015	36.63	\$334,151.00	\$526,473.00	\$192,322.00
	BROWARD INTENSIVE HALFWAY	6021	25.83	\$133,236.00	\$287,022.00	\$153,786.00
	FL OCEAN SCIENCES INSTITUTE	6051	81.41	\$406,791.00	\$563,565.00	\$156,774.00
	PACE CENTER FOR GIRLS	6091	88.11	\$428,583.00	\$402,892.00	-\$25,691.00
	DISTRICT TOTAL		589.83	\$3,218,025.00	\$5,361,813.00	\$2,143,788.00
CHARLOTTE	CROSSROADS WILDERNESS INSTITUTE	0281	35.75	\$174,788.00	\$214,217.00	\$39,429.00
	DISTRICT TOTAL		35.75	\$174,788.00	\$214,217.00	\$39,429.00
CITRUS	CYPRESS CREEK ACADEMY	8001	127.30	\$607,709.00	\$534,169.00	-\$73,540.00
	DISTRICT TOTAL		127.30	\$607,709.00	\$534,169.00	-\$73,540.00
COLLIER	BIG CYPRESS WILDERNESS INSTITUTE	9012	42.37	\$222,197.00	\$373,304.00	\$151,107.00
	COLLIER JUVENILE DETENTION CENTER	9013	45.72	\$241,413.00	\$497,245.00	\$255,832.00
	THE PACE PROGRAM	9017	55.42	\$276,312.00	\$413,147.00	\$136,835.00
	COLLIER ACADEMY	9029	9.54	\$84,138.00	\$65,902.00	-\$18,236.00
	DISTRICT TOTAL		153.05	\$824,060.00	\$1,349,598.00	\$525,538.00
DADE	DADE MARINE INSTITUTE-SOUTH	7804	75.43	\$393,963.00	\$767,357.00	\$373,394.00
	DADE MARINE INSTITUTE-NORTH	7805	81.36	\$415,246.00	\$740,919.00	\$325,673.00
	ICARE - BAYPOINT SCHOOLS, INC.	7808	152.13	\$799,349.00	\$2,239,109.00	\$1,439,760.00
	ICARE - NORTH	7809	32.50	\$170,289.00	\$314,009.00	\$143,720.00
	ICARE - BAYPOINT SCHOOLS, INC.	7811	23.29	\$121,636.00	\$466,754.00	\$345,118.00
	PACE CENTER FOR GIRLS	7813	3.06	\$14,881.00	\$17,606.00	\$2,725.00
	WOMEN IN NEED OF GREATER STRENGTH	7814	10.82	\$55,690.00	\$319,157.00	\$263,467.00
	JUVENILE JUSTICE CENTER, ALT. ED.	8141	226.70	\$1,213,349.00	\$3,882,516.00	\$2,669,167.00
	DISTRICT TOTAL		605.29	\$3,184,403.00	\$8,747,427.00	\$5,563,024.00
	DESOTO	DESOTO OUTWARD BOUND CENTER	0191	34.56	\$168,169.00	\$206,330.00
JOSHUA CREEK CENTER		0261	166.16	\$858,559.00	\$1,054,324.00	\$195,765.00
CARLSTROM CENTER		0271	163.16	\$815,535.00	\$884,254.00	\$68,719.00
DISTRICT TOTAL		363.88	\$1,842,263.00	\$2,144,908.00	\$302,645.00	
DUVAL	JACKSONVILLE YOUTH CENTER	0401	20.78	\$103,871.00	\$161,249.00	\$57,378.00
	DUVAL HALFWAY HOUSE	0411	29.11	\$146,433.00	\$277,185.00	\$130,752.00
	IMPACT HALFWAY HOUSE	0431	24.96	\$123,823.00	\$283,931.00	\$160,108.00
	TIGER S.H.O.P	0441	25.54	\$131,216.00	\$220,797.00	\$89,581.00
	DUVAL REGIONAL JUVENILE DETENTION	0491	161.54	\$812,959.00	\$1,156,592.00	\$343,633.00
	PACE CENTER FOR GIRLS - JAX	0811	104.73	\$489,380.00	\$589,869.00	\$100,489.00
ESCAMBIA	ESCAMBIA JUVENILE DETENTION	0916	103.49	\$495,056.00	\$633,393.00	\$138,337.00
	PENSACOLA BOY'S BASE SCHOOL	0961	37.97	\$177,267.00	\$296,727.00	\$119,460.00
	ESCAMBIA BAY MARINE INSTITUTE	2019	75.98	\$356,057.00	\$456,741.00	\$100,684.00
	PACE PROGRAM	2034	61.30	\$275,119.00	\$318,059.00	\$42,940.00
	ESCAMBIA RIVER OUTWARD BOUND	2083	33.72	\$156,474.00	\$211,065.00	\$54,591.00
	DISTRICT TOTAL		312.46	\$1,459,973.00	\$1,915,985.00	\$456,012.00

Appendix A: List of DJJ Sites 2006-2007 with Program Costs from Cost Report

DISTRICT	SCHOOL NAME	COST CENTER	UWTFTE	FEPP AND CATEGORICALS	TOTAL PROGRAM COST	TOTAL EXCESS (REV) COST
GLADES	FLORIDA ENVIRONMENTAL INSTITUTE	0023	24.99	\$121,798.00	\$163,413.00	\$41,615.00
	DISTRICT TOTAL		24.99	\$121,798.00	\$163,413.00	\$41,615.00
HAMILTON	PANTHER SUCCESS CENTER	9009	47.48	\$220,469.00	\$461,382.00	\$240,913.00
	DISTRICT TOTAL		47.48	\$220,469.00	\$461,382.00	\$240,913.00
HARDEE	BOWLING GREEN YOUTH ACADEMY	1001	71.08	\$334,367.00	\$315,030.00	-\$19,337.00
	DISTRICT TOTAL		71.08	\$334,367.00	\$315,030.00	-\$19,337.00
HERNANDO	WITHLACOOCHEE RESIDENTIAL JUVENILE	9007	20.21	\$97,936.00	\$280,005.00	\$182,069.00
	DISTRICT TOTAL		20.21	\$97,936.00	\$280,005.00	\$182,069.00
HILLSBOROUGH	HILLSBOROUGH ACADEMY	5042	27.27	\$135,285.00	\$319,918.00	\$184,633.00
	DETENTION CENTER, WEST	5044	136.76	\$672,295.00	\$824,060.00	\$151,765.00
	DETENTION CENTER, EAST	5046	72.57	\$357,042.00	\$479,068.00	\$122,026.00
	LESLIE PETERS HALFWAY HOUSE	5048	33.13	\$166,829.00	\$266,816.00	\$99,987.00
	TAMPA MARINE INSTITUTE	5051	57.69	\$283,731.00	\$481,194.00	\$197,463.00
	YOUTH ENVIRONMENTAL SERVICES	5052	40.60	\$205,617.00	\$327,388.00	\$121,771.00
	PACE CENTER FOR GIRLS	5054	60.17	\$283,486.00	\$414,638.00	\$131,152.00
	FALKENBURG ACADEMY	5056	114.20	\$563,333.00	\$653,325.00	\$89,992.00
	RIVERSIDE ACADEMY	5060	192.50	\$962,733.00	\$1,029,663.00	\$66,930.00
	COLUMBUS RESIDENTIAL JUVENILE	5062	62.24	\$309,206.00	\$442,134.00	\$132,928.00
	DISTRICT TOTAL			797.13	\$3,939,557.00	\$5,238,204.00
HOLMES	WEST FLORIDA WILDERNESS INSTITUTE	3012	47.20	\$213,593.00	\$207,221.00	-\$6,372.00
	DISTRICT TOTAL		47.20	\$213,593.00	\$207,221.00	-\$6,372.00
JACKSON	THE DOVE (DEVELOP OPPORTUNITIES)	9020	31.50	\$142,104.00	\$150,959.00	\$8,855.00
	DISTRICT TOTAL		31.50	\$142,104.00	\$150,959.00	\$8,855.00
JEFFERSON	MONTICELLO NEW LIFE CENTER	7016	38.16	\$179,654.00	\$108,574.00	-\$71,080.00
	DISTRICT TOTAL		38.16	\$179,654.00	\$108,574.00	-\$71,080.00
LAKE	UMATILLA GIRLS ACADEMY	9030	4.17	\$20,944.00	\$37,217.00	\$16,273.00
	DISTRICT TOTAL		4.17	\$20,944.00	\$37,217.00	\$16,273.00
LEE	PACE SCHOOL FOR GIRLS	0653	26.59	\$128,548.00	\$127,888.00	-\$660.00
	SOUTHWEST FL JUVENILE DET. CTR.	0661	89.29	\$488,109.00	\$732,074.00	\$243,965.00
	PRICE HALFWAY HOUSE	0662	40.61	\$199,663.00	\$490,177.00	\$290,514.00
	SOUTHWEST FL MARINE INSTITUTE	0663	65.66	\$352,417.00	\$309,102.00	-\$43,315.00
	DISTRICT TOTAL			222.15	\$1,168,737.00	\$1,659,241.00
LEON	LEON CO JUVENILE DETENTION CENTER	1502	91.10	\$451,491.00	\$515,604.00	\$64,113.00
	PACE CENTER FOR GIRLS	1503	82.95	\$393,492.00	\$436,997.00	\$43,505.00
	SEMINOLE WORK AND LEARN CENTER	1506	27.52	\$137,634.00	\$140,775.00	\$3,141.00
	TALLAHASSEE MARINE INSTITUTE	1507	65.54	\$309,553.00	\$361,996.00	\$52,443.00
	SAWMILL ACADEMY FOR GIRLS	1513	12.54	\$58,061.00	\$75,544.00	\$17,483.00
	DISTRICT TOTAL			279.65	\$1,350,231.00	\$1,530,916.00
LEVY	FORESTRY YOUTH ACADEMY	0039	42.39	\$203,452.00	\$199,082.00	-\$4,370.00
	DISTRICT TOTAL		42.39	\$203,452.00	\$199,082.00	-\$4,370.00
LIBERTY	LIBERTY WILDERNESS CROSSROADS	0051	43.59	\$211,273.00	\$350,783.00	\$139,510.00
	BRISTOL YOUTH ACADEMY	0052	69.02	\$337,974.00	\$663,876.00	\$325,902.00
	APALACHICOLA FOREST YOUTH ACADEMY	0053	64.37	\$729,896.00	\$651,235.00	-\$78,661.00
	DISTRICT TOTAL			176.98	\$1,279,143.00	\$1,665,894.00
MADISON	GREENVILLE HILLS ACADEMY	0900	201.28	\$967,695.00	\$892,075.00	-\$75,620.00
	JOANN BRIDGE ACADEMY	0925	38.98	\$185,657.00	\$166,068.00	-\$19,589.00
	DISTRICT TOTAL			240.26	\$1,153,352.00	\$1,058,143.00
MANATEE	GULF COAST MARINE INSTITUTE	2001	65.05	\$312,113.00	\$401,036.00	\$88,923.00
	PACE CENTER FOR GIRLS	2004	82.21	\$384,444.00	\$443,439.00	\$58,995.00
	JUVENILE DETENTION CENTER	2051	79.95	\$406,265.00	\$1,007,813.00	\$601,548.00
	MANATEE ADOLESCENCE TREATMENT	2060	110.90	\$559,805.00	\$788,100.00	\$228,295.00
	DISTRICT TOTAL			338.11	\$1,662,627.00	\$2,640,388.00

Appendix A: List of DJJ Sites 2006-2007 with Program Costs from Cost Report

DISTRICT	SCHOOL NAME	COST CENTER	UWTFE	FEPP AND CATEGORICALS	TOTAL PROGRAM COST	TOTAL EXCESS (REV) COST	
MARION	SILVER RIVER MARINE INSTITUTE	9618	187.49	\$885,383.00	\$1,214,116.00	\$328,733.00	
	MARION JUVENILE CORRECTION	9721	47.09	\$238,223.00	\$296,668.00	\$58,445.00	
	MARION REGIONAL JUVENILE DET. CTR.	9722	114.88	\$622,348.00	\$704,200.00	\$81,852.00	
	MARION YOUTH DEVELOPMENT CTR.	9728	55.02	\$276,365.00	\$520,336.00	\$243,971.00	
	PACE CENTER FOR GIRLS	9734	58.42	\$270,777.00	\$343,332.00	\$72,555.00	
	DISTRICT TOTAL		462.90	\$2,293,096.00	\$3,078,652.00	\$785,556.00	
MONROE	PACE - UPPER KEYS	0043	18.44	\$94,118.00	\$157,258.00	\$63,140.00	
	PACE - LOWER KEYS	0103	37.64	\$191,455.00	\$277,901.00	\$86,446.00	
	KEY WEST DETENTION CENTER	0294	3.18	\$16,436.00	\$186,117.00	\$169,681.00	
	DISTRICT TOTAL		59.26	\$302,009.00	\$621,276.00	\$319,267.00	
NASSAU	NASSAU JUVENILE RESIDENTIAL FAC.	0281	22.30	\$113,642.00	\$227,978.00	\$114,336.00	
	STEP - NASSAU	0311	25.90	\$120,384.00	\$145,144.00	\$24,760.00	
	DISTRICT TOTAL		48.20	\$234,026.00	\$373,122.00	\$139,096.00	
OKALOOSA	GULF COAST YOUTH ACADEMY	9810	121.82	\$594,569.00	\$1,070,700.00	\$476,131.00	
	OKALOOSA YOUTH DEVELOPMENT CTR.	9811	82.28	\$416,177.00	\$706,566.00	\$290,389.00	
	OKALOOSA YOUTH ACADEMY	9812	125.84	\$621,094.00	\$1,113,226.00	\$492,132.00	
	OKALOOSA REGIONAL DETENTION	9813	111.72	\$548,133.00	\$570,185.00	\$22,052.00	
	ADOLESCENT SUBSTANCE ABUSE	9814	51.19	\$247,907.00	\$360,321.00	\$112,414.00	
	EMERALD COAST MARINE INSTITUTE	9815	59.00	\$280,870.00	\$339,470.00	\$58,600.00	
	MILTON GIRLS JUVENILE RESIDENTIAL	9817	71.32	\$537,756.00	\$809,382.00	\$271,626.00	
		DISTRICT TOTAL		623.17	\$3,246,506.00	\$4,969,850.00	\$1,723,344.00
OKEECHOBEE	OKEECHOBEE JUV. JUSTICE - LEVEL 6	8101	61.73	\$284,511.00	\$291,643.00	\$7,132.00	
	OKEECHOBEE JUV. JUSTICE - LEVEL 10	9101	124.01	\$623,087.00	\$754,433.00	\$131,346.00	
	OKEECHOBEE JUV. JUSTICE - LEVEL 4	9104	75.19	\$339,356.00	\$311,244.00	-\$28,112.00	
	OKEECHOBEE JUV. JUSTICE VISION	9106	98.98	\$455,840.00	\$452,767.00	-\$3,073.00	
	DISTRICT TOTAL		359.91	\$1,702,794.00	\$1,810,087.00	\$107,293.00	
ORANGE	AE OHH	0021	20.24	\$100,231.00	\$327,735.00	\$227,504.00	
	ORLANDO MARINE INSTITUTE #1	0101	67.53	\$340,536.00	\$448,263.00	\$107,727.00	
	AE ORJDC	1311	230.25	\$1,155,072.00	\$1,694,388.00	\$539,316.00	
	PACE CENTER FOR GIRLS	1691	70.09	\$338,678.00	\$317,704.00	-\$20,974.00	
	AE HBI	8006	17.73	\$90,518.00	\$178,466.00	\$87,948.00	
	AE FS III	8009	18.96	\$92,257.00	\$254,554.00	\$162,297.00	
	DISTRICT TOTAL		424.80	\$2,117,292.00	\$3,221,110.00	\$1,103,818.00	
OSCEOLA	OSCEOLA CO. JUVENILE JUSTICE	0858	62.25	\$353,547.00	\$439,324.00	\$85,777.00	
	OSCEOLA CO. COMMITMENT FACILITY	0859	60.21	\$611,963.00	\$529,723.00	-\$82,240.00	
	ADOLESCENT RESIDENTIAL CENTER	9031	109.76	\$1,133,635.00	\$1,233,702.00	\$100,067.00	
	DISTRICT TOTAL		232.22	\$2,099,145.00	\$2,202,749.00	\$103,604.00	
PALM BEACH	PALM BEACH MARINE INSTITUTE	3005	45.91	\$233,978.00	\$327,913.00	\$93,935.00	
	PALM BEACH REGIONAL DET. CENTER	3006	173.39	\$880,796.00	\$964,128.00	\$83,332.00	
	PACE CENTER FOR GIRLS	3010	49.58	\$235,878.00	\$246,228.00	\$10,350.00	
	SAGO PALM ACADEMY	3011	288.98	\$1,488,232.00	\$2,799,197.00	\$1,310,965.00	
	PALM BEACH JUVENILE CORRECTION	3354	81.16	\$425,584.00	\$651,294.00	\$225,710.00	
	DISTRICT TOTAL		639.02	\$3,264,468.00	\$4,988,760.00	\$1,724,292.00	
PASCO	WILSON ACADEMY	4081	39.41	\$191,578.00	\$278,958.00	\$87,380.00	
	SUNSHINE YOUTH SERVICES	4181	138.89	\$710,228.00	\$908,307.00	\$198,079.00	
	PACE FOR GIRLS, PASCO	5242	48.86	\$237,645.00	\$342,224.00	\$104,579.00	
	SAN ANTONIO BOYS VILLAGE - HRS	6081	38.04	\$189,489.00	\$326,467.00	\$136,978.00	
	MANDALA TREATMENT CENTER	6242	40.83	\$206,373.00	\$457,829.00	\$251,456.00	
	JUVENILE DETENTION CENTER	7081	65.04	\$324,782.00	\$508,869.00	\$184,087.00	
	NEW PORT RICHEY MARINE INSTITUTE	7242	74.72	\$377,521.00	\$429,066.00	\$51,545.00	
	DISTRICT TOTAL		445.79	\$2,237,616.00	\$3,251,720.00	\$1,014,104.00	
PINELLAS	EWES - E-NINI-HASSEE CAMP	8002	81.99	\$395,875.00	\$567,678.00	\$171,803.00	
	EWES - E-MA-CHAMEE CAMP	8003	51.10	\$268,096.00	\$356,465.00	\$88,369.00	
	EWES - E-KEL-ETU CAMP	8004	72.52	\$368,631.00	\$505,187.00	\$136,556.00	
	EWES - E-TU-MAKEE CAMP	8005	53.47	\$285,283.00	\$373,052.00	\$87,769.00	
	BOLEY JUVENILE JUSTICE	8011	16.27	\$85,415.00	\$56,511.00	-\$28,904.00	
	BRITT HALFWAY HOUSE	8012	36.45	\$182,804.00	\$170,036.00	-\$12,768.00	
	EWES-ECKERD LEADERSHIP PROGRAM	8014	37.52	\$189,139.00	\$265,393.00	\$76,254.00	
	EWES-ECKERD YOUTH CHALLENGE	8015	69.18	\$360,012.00	\$488,381.00	\$128,369.00	
	EWES-ECKERD YOUTH CONSERVATION	8016	59.00	\$297,195.00	\$413,919.00	\$116,724.00	
	EWES-ECKERD INTENSIVE HALFWAY	8017	36.27	\$212,779.00	\$262,245.00	\$49,466.00	
	PACE CENTER FOR GIRLS	8028	68.02	\$327,524.00	\$289,286.00	-\$38,238.00	
	PINELLAS JUVENILE DETENTION CENTER	8031	165.48	\$945,130.00	\$757,547.00	-\$187,583.00	
	PINELLAS MARINE INSTITUTE	8033	74.93	\$377,390.00	\$379,837.00	\$2,447.00	
	HOME BUILDERS-PROJECT CRAFT	8040	14.32	\$71,011.00	\$72,435.00	\$1,424.00	
		DISTRICT TOTAL		836.52	\$4,366,284.00	\$4,957,972.00	\$591,688.00

Appendix A: List of DJJ Sites 2006-2007 with Program Costs from Cost Report

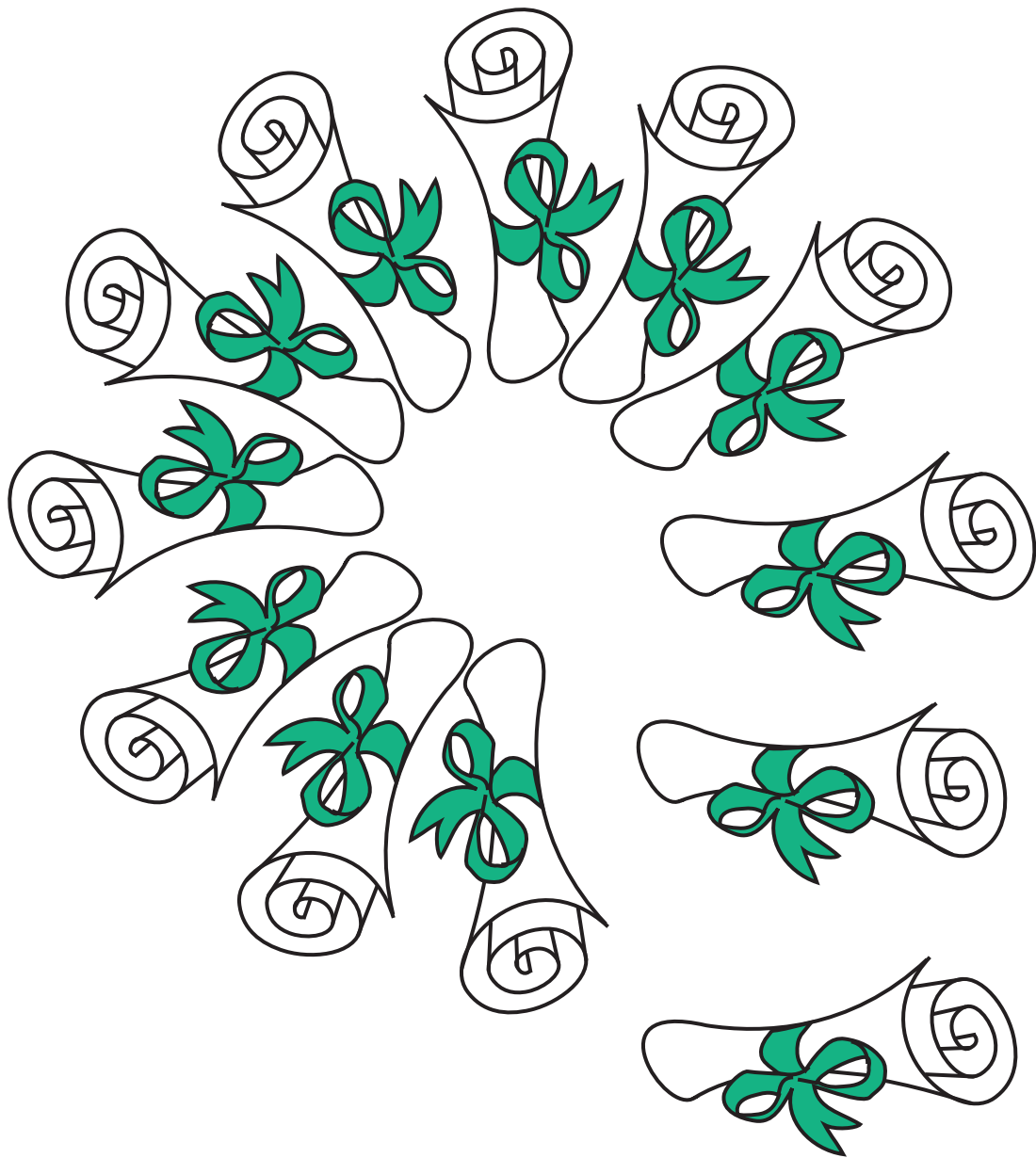
DISTRICT	SCHOOL NAME	COST CENTER	UWLTE	FEPF AND CATEGORICALS	TOTAL PROGRAM COST	TOTAL EXCESS (REV) COST
POLK	SABAL PALM SCHOOL	8011	198.99	\$1,006,232.00	\$2,213,899.00	\$1,207,667.00
	POLK HALFWAY HOUSE	9207	31.27	\$156,721.00	\$360,541.00	\$203,820.00
	POLK REGIONAL DETENTION CENTER	9208	93.19	\$464,536.00	\$1,001,534.00	\$536,998.00
	S. T. A. R.	9216	60.68	\$295,011.00	\$756,720.00	\$461,709.00
	AVON PARK YOUTH ACADEMY	9224	248.19	\$1,258,895.00	\$1,326,576.00	\$67,681.00
	PACE CENTER FOR GIRLS	9225	62.26	\$284,960.00	\$272,326.00	-\$12,634.00
	DISTRICT TOTAL		694.58	\$3,466,355.00	\$5,931,596.00	\$2,465,241.00
ST JOHNS	HASTINGS JUVENILE CORRECTIONAL	0421	218.58	\$1,157,279.00	\$1,222,575.00	\$65,296.00
	ST. JOHNS COUNTY DETENTION CENTER	0431	58.03	\$295,525.00	\$329,417.00	\$33,892.00
	ST JOHNS COUNTY JUVENILE RES.	0442	62.87	\$312,161.00	\$342,926.00	\$30,765.00
	DISTRICT TOTAL		339.48	\$1,764,965.00	\$1,894,918.00	\$129,953.00
ST LUCIE	ST. LUCIE DETENTION CENTER	5001	99.08	\$475,398.00	\$704,861.00	\$229,463.00
	TREASURE COAST - PACE	5031	55.17	\$249,682.00	\$253,189.00	\$3,507.00
	DISTRICT TOTAL		154.25	\$725,080.00	\$958,050.00	\$232,970.00
SANTA ROSA	BLACKWATER STOP CAMP SCHOOL	0201	21.70	\$106,065.00	\$103,713.00	-\$2,352.00
	SANTA ROSA JUV. RESIDENTIAL FACILITY	0205	31.43	\$158,353.00	\$165,885.00	\$7,532.00
	DISTRICT TOTAL		53.13	\$264,418.00	\$269,598.00	\$5,180.00
SARASOTA	CHARACTER HOUSE	0411	30.12	\$145,492.00	\$218,818.00	\$73,326.00
	GULF COAST MARINE INSTITUTE	0412	66.71	\$331,629.00	\$470,592.00	\$138,963.00
	DISTRICT TOTAL		96.83	\$477,121.00	\$689,410.00	\$212,289.00
SEMINOLE	SEMINOLE COUNTY DETENTION CENTER	9206	58.79	\$289,123.00	\$511,678.00	\$222,555.00
	SCPS GROVE UNIQUE YOUTH SERVICE	9220	34.83	\$173,385.00	\$158,586.00	-\$14,799.00
	SCPS GOALS II	9230	37.13	\$187,928.00	\$160,249.00	-\$27,679.00
	SCPS FIRST STEP IV	9232	7.84	\$37,587.00	\$23,980.00	-\$13,607.00
	DISTRICT TOTAL		138.59	\$688,023.00	\$854,493.00	\$166,470.00
UNION	UNION JUV. RESIDENTIAL FACILITY	7021	29.14	\$141,543.00	\$131,430.00	-\$10,113.00
		DISTRICT TOTAL		29.14	\$141,543.00	\$131,430.00
VOLUSIA	STEWART MARCHMAN CENTER / PINES	8011	55.12	\$265,137.00	\$585,881.00	\$320,744.00
	VOLUSIA COUNTY MARINE INSTITUTE	8031	44.45	\$240,647.00	\$281,861.00	\$41,214.00
	STEWART MARCHMAN CENTER / OAKS	8061	47.98	\$238,308.00	\$346,173.00	\$107,865.00
	VOLUSIA HALFWAY HOUSE	9044	16.86	\$83,531.00	\$271,095.00	\$187,564.00
	VOLUSIA REGIONAL JUVENILE DETENTION	9801	112.07	\$621,715.00	\$802,002.00	\$180,287.00
	PACE CENTER FOR GIRLS	9808	64.74	\$297,930.00	\$344,633.00	\$46,703.00
	THREE SPRINGS OF DAYTONA	9817	40.37	\$202,520.00	\$322,552.00	\$120,032.00
	DISTRICT TOTAL		381.59	\$1,949,788.00	\$2,954,197.00	\$1,004,409.00
WALTON	WLC INTENSIVE HALFWAY HOUSE	2011	21.68	\$102,000.00	\$142,157.00	\$40,157.00
	WLC SHOP	2021	33.73	\$163,630.00	\$205,664.00	\$42,034.00
	DISTRICT TOTAL		55.41	\$265,630.00	\$347,821.00	\$82,191.00
WASHINGTON DOZIER	THE VERNON PLACE	9055	5.02	\$22,979.00	\$116,149.00	\$93,170.00
	WASHINGTON CO. PROGRAM / ECKERD	0011	154.70	\$745,148.00	\$1,255,287.00	\$510,139.00
	DOZIER II	0301	116.39	\$559,555.00	\$931,242.00	\$371,687.00
	DOZIER SCHOOL	9023	233.49	\$1,133,110.00	\$1,926,414.00	\$793,304.00
	DISTRICT TOTAL		509.60	\$2,460,792.00	\$4,229,092.00	\$1,768,300.00
	TOTAL		12,219.25	\$62,710,880.00	\$90,683,718.00	\$27,972,838.00

Appendix B: Current Exemplary Programs

Program	School District	Overall Mean	Earned	Next Full QA Review
Bay Detention Center	Bay	7.67	2004	2008-2009
Gulf Coast Youth Academy	Okaloosa	7.40	2005	2009-2010
PACE Volusia-Flagler	Volusia	7.36	2005	2009-2010
Pensacola Boys Base	Escambia	7.13	2004	2008-2009
Dozier Training School for Boys	Washington	7.13	2004	2008-2009
Falkenburg Academy	Hillsborough	7.10	2005	2009-2010
Collier Detention Center	Collier	7.00	2004	2008-2009
Hillsborough Academy (IRT)	Hillsborough	7.00	2004	2008-2009
Hillsborough Detention Center - East	Hillsborough	7.00	2006	2010-2011
Monroe Detention Center	Monroe	7.00	2005	2009-2010
Pasco Detention Center	Pasco	7.00	2004	2008-2009
Polk Boot Camp	Polk	7.00	2004	2008-2009
Seminole Detention Center	Seminole	7.00	2005	2009-2010
Jackson Juvenile Offender Correction Center	Washington	7.00	2004	2008-2009
Lighthouse Care Center	Broward	6.95	2004	2007-2008
Brevard Detention Center	Brevard	6.88	2006	2009-2010
Okaloosa Youth Academy	Okaloosa	6.88	2004	2007-2008
Okaloosa Detention Center	Okaloosa	6.83	2004	2007-2008
Adolescent Substance Abuse Program	Okaloosa	6.83	2005	2008-2009
PACE Orange	Orange	6.82	2005	2008-2009
Okaloosa Youth Development Center	Okaloosa	6.75	2004	2007-2008
Camp E-Nini-Hassee	Pinellas	6.75	2004	2007-2008
Columbus Residential Facility	Hillsborough	6.73	2006	2009-2010
PACE Duval	Duval	6.73	2005	2008-2009
Polk Detention Center	Polk	6.71	2005	2008-2009
Britt Halfway House	Pinellas	6.70	2005	2008-2009
PACE Broward	Broward	6.67	2004	2007-2008
Youth Environmental Services	Hillsborough	6.63	2004	2007-2008
Avon Park Youth Academy	Polk	6.63	2004	2007-2008
PACE Alachua	Alachua	6.58	2006	2009-2010
PACE Manatee	Manatee	6.58	2006	2009-2010
Volusia Detention Center	Volusia	6.57	2005	2008-2009
PACE Pinellas	Pinellas	6.56	2004	2007-2008
PACE Marion	Marion	6.55	2005	2008-2009
St. Lucie Detention Center	St. Lucie	6.50	2004	2007-2008
Walton Learning Center IHH	Walton	6.50	2005	2008-2009
Walton Learning Center SHOP	Walton	6.50	2005	2008-2009

Appendix C: Low-Performing and New Programs that Received Technical Assistance in 2007

Programs with CA in 2006	District	Corrective Action	Failed Standard 2 Consecutive Years	Received Overall Failing Score (Below 4.00)	TA Received in 2007
Alachua Juvenile Detention Center	Alachua	✓	✓		On-site - Transition, Service Delivery
Gainesville Wilderness Inst.	Alachua	✓		✓	On-site - All Standards
FOSI	Broward	✓		✓	On-site - Transition, Service Delivery, Contract Management
Bay Point Schools Kennedy West	Dade	✓		✓	On-site - Service Delivery, Educational Resources
Tiger Success Center	Duval	✓		✓	On-site - Transition
Jacksonville Marine Inst.	Duval	✓			On-site - TA Provided Off-Site
Escambia Bay MI	Escambia	✓		✓	On-site - Transition, Service Delivery, Educational Resources
Florida Environmental	Glades	✓		✓	On-site - Transition, Service Delivery
Withlatchoochee Juvenile Res. Fac.	Hernando	✓			TA Provided Off-Site
Tampa Marine Institute	Hillsborough	✓	✓		TA Provided Off-Site
Monticello New Life	Jefferson	✓			TA Provided Off-Site
Price HH	Lee	✓			TA Provided Off-Site
SW Florida Marine	Lee	✓	✓		TA Provided Off-Site
Leon Detention	Leon	✓			TA Provided Off-Site
Forestry Youth Academy	Levy	✓			TA Provided Off-Site
Liberty Wilderness	Liberty	✓			TA Provided Off-Site
Greenville Hills Academy	Madison	✓		✓	On-site - Transition, Educational Resources, Contract Management
Manatee Adolescent Treatment (MATS)	Manatee	✓	✓		TA Provided Off-Site
Silver River Marine Inst	Marion	✓			TA Provided Off-Site
PACE Upper Keys	Monroe	✓		✓	On-site - Transition, Service Delivery, Educational Resources
STEP North	Nassau	✓			TA Provided Off-Site
Vision Quest-Warrington	Okeechobee	✓		✓	On-site - Transition, Service Delivery, Educational Resources
Okeechobee Juvenile Offender Correction Center	Okeechobee	✓		✓	On-site - All Standards
Vision Quest Blue Water	Okeechobee	✓		✓	On-site - All Standards
Orlando Marine Inst.	Orange	✓			TA Provided Off-Site
Kissimmee Juvenile Correctional Facility	Osceola	✓	✓		TA Provided Off-Site
Palm Beach Detention	Palm Beach	✓	✓		TA Provided Off-Site
Palm Beach MI	Palm Beach	✓		✓	On-site - All Standards
PACE Palm Beach	Palm Beach	✓			TA Provided Off-Site
Gulf & Lake Academy	Pasco	✓			TA Provided Off-Site
Mandala Adolescent	Pasco	✓	✓		TA Provided Off-Site
New Port Richey MI	Pasco	✓			TA Provided Off-Site
Camp E-Ma-Chamee	Pinellas	✓	✓		TA Provided Off-Site
Eckerd Leadership	Pinellas	✓	✓		On-site - All Standards
Sable Palm	Polk	✓		✓	On-site - All Standards
Hastings Youth Academy	St. Johns	✓			TA Provided Off-Site
St. Johns Juvenile Sex Offender Correctional Program	St. Johns	✓		✓	On-site - All Standards
PACE-Treasure Coast	St. Lucie	✓		✓	On-site - All Standards
Union Juvenile Residential Facility	Union	✓			TA Provided Off-Site
Eckerd Youth Development	Washington	✓		✓	On-site - All Standards



**Florida Department of Education
Dr. Eric J. Smith, Commissioner**

ESE 312884