

*Developing Effective Education
in Department of Juvenile Justice
and other Dropout Prevention Programs*



Annual Report

2008-2009

Florida Department of Education
2010

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Purpose

The purpose of this report is to provide the Legislature with the information required by section 1003.52(19), Florida Statutes (F.S.) (Educational services in Department of Juvenile Justice programs) and section 1003.53, F.S. (Dropout prevention and academic intervention).

Section 1003.52, F.S., requires the Florida Department of Education (FDOE) and the Department of Juvenile Justice (DJJ) to report annually the progress toward developing effective educational programs for juvenile delinquents. The report must contain the amount of funding provided by district school boards to juvenile justice programs and the amount retained for administration, including documenting the purposes for such expenses; the status of the development of cooperative agreements; the results of the quality assurance reviews, including recommendations for system improvement; and information on the identification of, and services provided to, exceptional students in juvenile justice commitment facilities to determine whether these students are properly reported for funding and are appropriately served.

Section 1003.53, F.S., requires an annual report documenting the extent to which each of the district's dropout prevention and academic intervention programs has been successful in the areas of graduation rate, dropout rate, attendance rate, and retention/promotion rate.

The report is divided into seven sections. The first section provides demographic data for all students served in dropout prevention (DOP) programs. Section Two addresses the types of data indicators used to measure student outcomes in dropout prevention programs, followed by four sections that address these outcomes in each of the four major dropout prevention programs: educational alternatives, teenage parent, disciplinary, and educational services in Department of Juvenile Justice programs. The final section addresses additional juvenile justice topics required by s. 1003.52, F.S. This section includes information on funding and expenditures, cooperative agreements and educational service contracts, quality assurance reviews, services to exceptional education students, and recommendations for system improvement.

Section One: Dropout Prevention Programs

Florida law authorizes both dropout prevention and academic intervention programs (s.1003.53, F.S.) and educational services in Department of Juvenile Justice programs (s.1003.52) to ensure that all eligible students receive a high quality education designed to meet their unique needs. Eligible students include adjudicated delinquent youth in the custody of Department of Juvenile Justice programs, students who are academically unsuccessful, students with a pattern of excessive absenteeism or habitual truancy, students with a history of disruptive behavior, and students who are pregnant or parenting.

Profile of Students Served in Dropout Prevention Programs

During 2008-09, school district dropout prevention programs provided services to a total of 128,078 students. This figure includes all students reported as participating in a dropout prevention program at any time during the year. Further data show, of these students:

- 62% were male and 38% female (2007-08: 62% male, 38% female)
- 40% were black, 31% white, 26% Hispanic, and 3% other (2007-08: 40% black, 32% white, 25% Hispanic, 3% other)
- Although the majority of the students (67%) were enrolled in high school, 30% were enrolled in middle school and 3% were enrolled in elementary school (2007-08: 68% high school, 29% middle school, 4% elementary school)

Of the 128,078 (2007-08: 134,508) students in dropout prevention programs, 46,328 (2007-08: 53,289) were served in educational alternatives programs, 40,084 (2007-08: 44,613) were served in disciplinary programs, 39,552 (2007-08: 42,346) were served in juvenile justice programs, and 5,168 (2007-08: 5,406) were served in teenage parent programs. Additionally, there were 4,534 (2007-08: 4,574) babies of teen parents reported. Because a student may participate in more than one dropout prevention program, the sum of the individual programs exceeds the total number of students served in DOP programs.

Of the students served in dropout prevention programs, 31% (2007-08: 30%) were also served in other special programs. Twenty-five percent (2007-08: 25%) of DOP students were served in exceptional student education, 5% (2007-08: 5%) in English Language Learner programs, and <1% (2007-08: <1%) in migrant education. Exceptional education students served in dropout prevention programs were most likely identified as specific learning disabled 49% (2007-08: 49%), followed by emotional/behavioral disability 25% (2007-08: 26%), intellectual disabilities 5% (2007-08: 6%), gifted 7% (2007-08: 7%), or other exceptionality 14% (2007-08: 14%).

Section Two: Measuring Student Outcomes

Although the data contained in Section One include all students served in one or more dropout prevention programs at any time during the 2008-09 school year, subsequent sections include outcome data for those students who participated in 50% or more of the prescribed length of a program. Within each of these sections student outcome data are presented addressing:

- Promotion: number of students promoted to a higher grade or graduated divided by the number of students participating in the program
- Attendance: number of students absent more than 21 days divided by the number of students participating in the program
- Discipline: number of students suspended/expelled for more than 10 days divided by the number of students participating in the program
- Florida Comprehensive Assessment (FCAT) Performance: percent of students scoring at level 3 or above on the FCAT in reading or math
- Graduation: number of students graduating with a standard diploma divided by the number of students who exited school
- General Educational Development (GED) Exit Option Model: percent of all students in GED Exit Option Model who passed the GED Tests and, of those who passed the GED, the percent receiving a standard diploma or a state of Florida diploma
- Dropout: number of students in grades 9-12 who dropped out divided by the total number of students in grades 9-12

Section Three: Educational Alternatives Programs

Educational alternatives programs are designed for students who are unmotivated or unsuccessful in the traditional school setting. Students are identified as potential dropouts based on criteria, such as retained in grade, high absenteeism, failing grades, or low FCAT scores.

Data for 2008-09 are shown with 2007-08 values included in parentheses. In 2008-09, 25,588 (2007-08: 28,022) students participated in an educational alternatives program for at least 50% of the prescribed length of the program. Outcome data for these students reveal:

- 87% were promoted (2007-08: 87%)
- 21% were absent for more than 21 days (2007-08: 22%)
- 9% were suspended/expelled for more than 10 days (2007-08: 8%)
- 22% of students scored at level 3 or above on FCAT reading; 31% scored at level 3 or above on FCAT math (2007-08: 20% FCAT reading, 28% FCAT math)

- 56% graduated (2007-08: 50%)
- 97% of the 1,243 students who took the GED Tests passed (2007-08: 98%, 1369)
 - 89% of these students earned a standard diploma (2007-08: 84%)
 - 11% of these students earned a State of Florida diploma (2007-08: 16%)
- 4% of 16,610 ninth-twelfth graders dropped out (2007-08 5% of 17,503)

Section Four: Disciplinary Programs

Disciplinary programs are designed to provide interventions for students who are disruptive in the regular school environment. These programs provide positive alternatives to out-of-school suspension and expulsion.

Data for 2008-09 are shown with 2007-08 values included in parentheses. In 2008-09, 34,654 (2007-08: 37,412) students participated in a disciplinary program for at least 50% of the prescribed length of the program. Outcome data for these students reveal:

- 88% were promoted (2007-08: 87%)
- 23% were absent for more than 21 days (2007-08: 23%)
- 22% were suspended/expelled for more than 10 days (2007-08: 22%)
- 25% of students scored at level 3 or above on FCAT reading; 35% scored at level 3 or above on FCAT math (2007-08: 24% FCAT reading, 34% FCAT math)
- 58% graduated (2007-08: 53%)
- 98% of the 80 students who took the GED Tests passed (2007-08: 89%, 56)
 - 50% of these students earned a standard diploma (2007-08: 52%)
 - 50% of these students earned a State of Florida diploma (2007-08: 42%)
- 6% of 20,275 ninth-twelfth graders dropped out (2007-08: 6%, 22,406)

Section Five: Teenage Parent Programs

Teenage parent (TAP) programs are designed for students who are pregnant or parenting. TAP programs offer regular academic classes so students can continue their educational program in addition to providing classes in child growth and development, nutrition, and parenting skills. Ancillary services include health services, social services, childcare, and transportation. These services are provided and designed to meet the special needs of pregnant or parenting students and their children.

Data for 2008-09 are shown with 2007-08 values included in parentheses. (Beginning with 2008-09 data, prekindergarten students have been removed from the promotion, attendance, and discipline calculations.) In 2008-09, 2,828 teen parents and 2,446 children of teen parents (2007-08: 5,375) participated in a teenage parent program for at least 50% of the prescribed length of the program. Outcome data for the teen parents reveal:

- 87% were promoted (2007-08: 93%)
- 46% were absent for more than 21 days (2007-08: 38%)
- 3% were suspended/expelled for more than 10 days (2007-08: 2%)
- 9% of students scored at level 3 or above on FCAT reading; 24% scored at level 3 or above on FCAT math (2007-08: 7% FCAT reading, 24% FCAT math)
- 63% graduated (2007-08: 60%)
- 95% of the 42 students who took the GED Tests passed (2007-08: 95%, 56)
 - 80% of these students earned a standard diploma (2007-08: 77%)
 - 20% of these students earned a State of Florida diploma (2007-08: 23%)
- 7% of 2,653 ninth-twelfth graders dropped out (2007-08: 7%, 2,691)

Section Six: Juvenile Justice Programs

Educational programs in the Department of Juvenile Justice (DJJ) are designed to meet the educational needs of students who are clients of the DJJ. Because these students are in the custody of DJJ, data on absences and suspensions/expulsions are not included. The data include juvenile justice students served in residential and day treatment centers.

Data for 2008-09 are shown with 2007-08 values included in parentheses. In 2008-09, 12,063 (2007-08: 13,535) students participated in a juvenile justice program for at least 50% of the prescribed length of the program. Outcome data for these students reveal:

- 90% were promoted (2007-08: 89%)
- 16% of students scored at level 3 or above on FCAT reading; 22% scored at level 3 or above on FCAT math (2007-08: 14% FCAT reading, 19% FCAT math)
- 23% graduated (2007-08: 17%)
- 97% of the 189 students who took the GED Tests passed (2007-08: 96%, 229)
 - 51% of these students earned a standard diploma (2007-08: 31%)
 - 49% of these students earned a State of Florida diploma (2007-08: 69%)
- 5% of 8,863 ninth-twelfth graders dropped out (2007-08: 6%, 10,178)

Section Seven: Juvenile Justice Program Considerations

Funding of Juvenile Justice Programs

Education services provided to students served in juvenile justice facilities are funded through the Florida Education Finance Program (FEFP), and expenditures for the district and individual DJJ programs are reported to the Florida Department of Education by each district's finance office. The cost report data in Table 1 summarize the following for each district:

- Unweighted full-time equivalency (UFTE): number of UFTE reported at the site(s) for the school year
- Direct costs: direct classroom costs reported by the juvenile justice sites (Direct costs relate to the interaction between teachers and students, including teacher and aide salaries and benefits, purchased services, materials and supplies, and other classroom expenses.)
- Indirect costs: indirect costs occurring at the school level (Indirect costs include instructional support services, such as pupil personnel services, instruction and curriculum development, and instructional staff training, as well as school administration and other operating costs incurred at the school level.)
- District indirect costs: indirect costs incurred at the district level (These include the superintendent's office, fiscal services, personnel and other central services, school board, legal costs, etc.)
- Total program costs: all costs (direct and indirect) related to educational services reported for the juvenile justice sites
- FEFP funding: FEFP funds generated by students at the juvenile justice site(s)
- Categorical funding: per full-time equivalent student share of the state categorical allocations for instructional materials and public school technology
- Percent of funding expended: percentage of FEFP funding and categoricals used to pay for program costs (total program costs divided by FEFP and categorical funding)

Table 1: 2008-09 Juvenile Justice Program Cost and FEFP and Categorical Funding District Totals

DISTRICT	UWFTE	School		Total School	District	Total	FEFP and	Percent of	Percent of
		Direct Cost	Indirect Cost	Cost	Indirect Cost	Program Cost	Categorical Funding	Funding Expended	Funding Expended
								Total School Cost	Total Program Cost
ALACHUA	187.02	\$ 1,062,506	\$ 169,000	\$ 1,231,506	\$ 39,788	\$ 1,271,294	\$ 1,064,792	115.66%	119.39%
BAKER	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
BAY	189.54	\$ 1,158,720	\$ 48,141	\$ 1,206,861	\$ 53,635	\$ 1,260,496	\$ 1,046,856	115.28%	120.41%
BRADFORD	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
BREVARD	201.53	\$ 1,089,792	\$ 219,572	\$ 1,309,364	\$ 22,092	\$ 1,331,456	\$ 1,140,254	114.83%	116.77%
BROWARD	579.26	\$ 4,354,724	\$ 1,653,376	\$ 6,008,100	\$ 157,636	\$ 6,165,736	\$ 3,615,956	166.16%	170.51%
CALHOUN	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
CHARLOTTE	41.02	\$ 209,190	\$ 37,327	\$ 246,517	\$ 8,750	\$ 255,267	\$ 229,341	107.49%	111.30%
CITRUS	145.84	\$ 790,627	\$ 4,399	\$ 795,026	\$ 4,812	\$ 799,838	\$ 810,691	98.07%	98.66%
CLAY	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
COLLIER	196.28	\$ 1,448,908	\$ 257,941	\$ 1,706,849	\$ 72,094	\$ 1,778,943	\$ 1,184,087	144.15%	150.24%
COLUMBIA	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
DADE	668.64	\$ 5,817,171	\$ 2,389,157	\$ 8,206,328	\$ 305,380	\$ 8,511,708	\$ 4,013,695	204.46%	212.07%
DESOTO	389.39	\$ 2,001,637	\$ 449,714	\$ 2,451,351	\$ 25,512	\$ 2,476,863	\$ 2,270,103	107.98%	109.11%
DIXIE	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
DUVAL	446.37	\$ 2,833,154	\$ 533,691	\$ 3,366,845	\$ 82,827	\$ 3,449,672	\$ 2,629,602	128.04%	131.19%
ESCAMBIA	278.78	\$ 1,454,849	\$ 137,503	\$ 1,592,352	\$ 59,748	\$ 1,652,100	\$ 1,466,123	108.61%	112.68%
FLAGLER	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
FRANKLIN	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
GADSDEN	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
GILCHRIST	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
GLADES	31.17	\$ 145,318	\$ 543	\$ 145,861	\$ 8,911	\$ 154,772	\$ 176,250	82.76%	87.81%
GULF	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
HAMILTON	54.75	\$ 351,697	\$ 55,713	\$ 407,410	\$ 61,527	\$ 468,937	\$ 292,793	139.15%	160.16%
HARDEE	56.21	\$ 275,798	\$ 1,933	\$ 277,731	\$ 6,749	\$ 284,480	\$ 302,259	91.89%	94.12%
HENDRY	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
HERNANDO	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
HIGHLANDS	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
HILLSBOROUGH	748.34	\$ 4,423,140	\$ 1,740,905	\$ 6,164,045	\$ 247,475	\$ 6,411,520	\$ 4,256,370	144.82%	150.63%
HOLMES	51.69	\$ 216,556	\$ 1,196	\$ 217,752	\$ 3,776	\$ 221,528	\$ 262,807	82.86%	84.29%
INDIAN RIVER	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
JACKSON	97.00	\$ 447,931	\$ 5,947	\$ 453,878	\$ 7,423	\$ 461,301	\$ 499,282	90.91%	92.39%
JEFFERSON	38.46	\$ 342,015	\$ 59,086	\$ 401,101	\$ 32,947	\$ 434,048	\$ 208,312	192.55%	208.36%
LAFAYETTE	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
LAKE	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
LEE	266.39	\$ 1,365,678	\$ 327,512	\$ 1,693,190	\$ 40,985	\$ 1,734,175	\$ 1,536,066	110.23%	112.90%
LEON	206.91	\$ 1,099,808	\$ 94,787	\$ 1,194,595	\$ 22,372	\$ 1,216,967	\$ 1,108,762	107.74%	109.76%
LEVY	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
LIBERTY	169.57	\$ 1,173,824	\$ 57,086	\$ 1,230,910	\$ 130,889	\$ 1,361,799	\$ 1,189,784	103.46%	114.46%
MADISON	216.47	\$ 1,004,380	\$ 49,669	\$ 1,054,049	\$ 14,548	\$ 1,068,597	\$ 1,174,406	89.75%	90.99%
MANATEE	395.89	\$ 2,075,309	\$ 577,637	\$ 2,652,946	\$ 343,177	\$ 2,996,123	\$ 2,246,407	118.10%	133.37%
MARION	209.77	\$ 1,454,433	\$ 375,953	\$ 1,830,386	\$ 46,625	\$ 1,877,011	\$ 1,187,994	154.07%	158.00%
MARTIN	14.44	\$ 132,792	\$ 6,831	\$ 139,623	\$ 4,521	\$ 144,144	\$ 82,865	168.49%	173.95%
MONROE	6.09	\$ 103,410	\$ 62,382	\$ 165,792	\$ 9,936	\$ 175,728	\$ 35,475	467.35%	495.36%
NASSAU	48.57	\$ 233,438	\$ 36,635	\$ 270,073	\$ 13,906	\$ 283,979	\$ 268,169	100.71%	105.90%
OKALOOSA	531.76	\$ 3,570,647	\$ 903,586	\$ 4,474,233	\$ 244,726	\$ 4,718,959	\$ 2,957,034	151.31%	159.58%
OKEECHOBEE	274.41	\$ 1,595,605	\$ 29,115	\$ 1,624,720	\$ 20,130	\$ 1,644,850	\$ 1,540,135	105.49%	106.80%
ORANGE	347.92	\$ 2,412,395	\$ 862,762	\$ 3,275,157	\$ 85,926	\$ 3,361,083	\$ 2,028,449	161.46%	165.70%
OSCEOLA	223.33	\$ 1,252,574	\$ 1,016,262	\$ 2,268,836	\$ 65,217	\$ 2,334,053	\$ 1,812,477	125.18%	128.78%
PALM BEACH	391.39	\$ 2,368,181	\$ 598,263	\$ 2,966,444	\$ 82,520	\$ 3,048,964	\$ 2,302,249	128.85%	132.43%
PASCO	404.65	\$ 2,422,200	\$ 710,726	\$ 3,132,926	\$ 60,812	\$ 3,193,738	\$ 2,324,900	134.76%	137.37%
PINELLAS	719.54	\$ 3,966,572	\$ 36,755	\$ 4,003,327	\$ 33,757	\$ 4,037,084	\$ 4,215,532	94.97%	95.77%
POLK	394.22	\$ 2,843,511	\$ 118,336	\$ 2,961,847	\$ 26,879	\$ 2,988,726	\$ 2,224,361	133.15%	134.36%
PUTNAM	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
ST JOHNS	308.76	\$ 2,016,807	\$ 19,174	\$ 2,035,981	\$ 11,513	\$ 2,047,494	\$ 1,771,190	114.95%	115.60%
ST LUCIE	149.06	\$ 646,637	\$ 238,424	\$ 885,061	\$ 19,887	\$ 904,948	\$ 818,812	108.09%	110.52%
SANTA ROSA	61.68	\$ 316,710	\$ 76,613	\$ 393,323	\$ 23,646	\$ 416,969	\$ 331,985	118.48%	125.60%
SARASOTA	93.63	\$ 805,938	\$ 8,006	\$ 813,944	\$ 9,708	\$ 823,652	\$ 526,855	154.49%	156.33%
SEMINOLE	48.46	\$ 351,519	\$ 27,163	\$ 378,682	\$ 14,285	\$ 392,967	\$ 271,837	139.30%	144.56%
SUMTER	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
SUWANNEE	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
TAYLOR	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
UNION	29.73	\$ 284,201	\$ 884	\$ 285,085	\$ 6,150	\$ 291,235	\$ 164,380	173.43%	177.17%
VOLUSIA	351.31	\$ 2,526,014	\$ 607,165	\$ 3,133,179	\$ 141,134	\$ 3,274,313	\$ 1,993,662	157.16%	164.24%
WAKULLA	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
WALTON	50.24	\$ 409,463	\$ 11,805	\$ 421,268	\$ 12,332	\$ 433,600	\$ 270,735	155.60%	160.16%
WASHINGTON	483.81	\$ 2,650,510	\$ 887,612	\$ 3,538,122	\$ 188,364	\$ 3,726,486	\$ 2,607,110	135.71%	142.94%
TOTAL	10,799.29	\$ 67,506,289	\$ 15,506,287	\$ 83,012,576	\$ 2,875,027	\$ 85,887,603	\$ 62,461,204	132.90%	137.51%

At the state level, 2008-09 expenditures (costs) were 137.51% of the FEFP and categorical funding (revenue). The greatest cause of variation among districts is likely teacher salaries. In school districts, the difference in pay between a beginning teacher and a teacher with long tenure and an advanced degree could be as much as 100%. Thus, teacher salaries greatly influence site-to-site comparisons of costs to revenue and cost per FTE student. There is also variability due to the small size of some programs.

Appendix A includes analyses for each district and program site, including UFTE, FEFP and categorical funding, total program costs, and the excess revenue cost of the program at that site.

It is important to note that FEFP revenue supports the total operating costs of school districts: classroom instruction, school support costs, and district support costs. In the case of DJJ programs, some of these costs are borne by DJJ. There are no utilities, custodial, maintenance, or other facility-related costs for the program. There may also be reductions in other school support costs, such as school administration, counseling, and other pupil personnel costs.

Cooperative Agreements and Educational Service Contracts

Each school district that provides educational services to students in a DJJ facility must negotiate a cooperative agreement with DJJ and may negotiate education service contracts with private education service providers. Both the cooperative agreements and education service contracts must be submitted to the Florida Department of Education.

Sixty contracts between school districts and private providers were submitted for compliance review. The majority of the contracts were found to have met statutory and rule requirements. The required elements most often not included or adequately addressed were procedures related to pre-contract negotiations and developing individual academic plans. Data from these contracts reveal that the amount of FTE given to each privately operated program averaged approximately 91%.

Quality Assurance Reviews

The quality assurance (QA) process examines juvenile justice education programs in four general areas: transition, service delivery, educational resources, and contract management. These areas are the same across all programs, but specific indicators vary for the following facility or program types:

- **Detention:** temporary holding facility for juvenile offenders, comparable to a jail; offenders may be held 21 days prior to their adjudicatory hearing or longer with a court continuance
- **Day Treatment:** non-residential programs operated by or under contract with DJJ, including intensive probation, prevention, and conditional release programs
- **Residential Commitment:** residential treatment programs primarily for adjudicated and committed delinquent youth; program level is determined by the degree of security risk of the youth, the degree of sanctions, and the intensity of treatment required (higher levels are designed for longer lengths of stay)

QA standards and indicators are revised annually for juvenile justice education programs, based on new statutory and regulatory requirements, best practices research, and input from school districts and educational providers.

Standards and Indicators

2008-09 QA standards include key indicators as follows:

- Transition: transition services; testing and assessment; student planning; and community reintegration
- Service Delivery: academic curriculum and instruction; reading curriculum and instruction; employability, career, and technical curriculum and instruction; and exceptional student education (ESE) and related services
- Educational Resources: collaboration, educational personnel qualifications, professional development and teacher retention, and learning environment and resources
- Contract Management: school district monitoring, accountability, and evaluation (Ratings for contract management do not affect the overall rating of the program but rather reflect the services of the school district responsible for the program.)

Day Treatment programs have a modified set of indicators and an additional indicator for student attendance. Detention Centers have a reduced set of indicators—testing and assessment and student planning requirements are less stringent; and there are no requirements for employability, career and technical curriculum, and instruction.

Standards Rating Scale

QA reviews use the same methodology and rating scales for each program. Rating scales include both performance and compliance. Performance indicators are rated using the following ten-point scale:

- Superior Performance: scores of 7, 8, or 9
- Satisfactory Performance: scores of 4, 5, or 6
- Partial Performance: scores of 1, 2, or 3
- Nonperformance: a score of 0

Indicator scores are averaged to determine means for each standard and an overall mean. Comparisons of indicator averages across program types are not appropriate, though comparisons within a specific program type are possible using standard means and overall means.

Quality Assurance Outcomes 2008-09

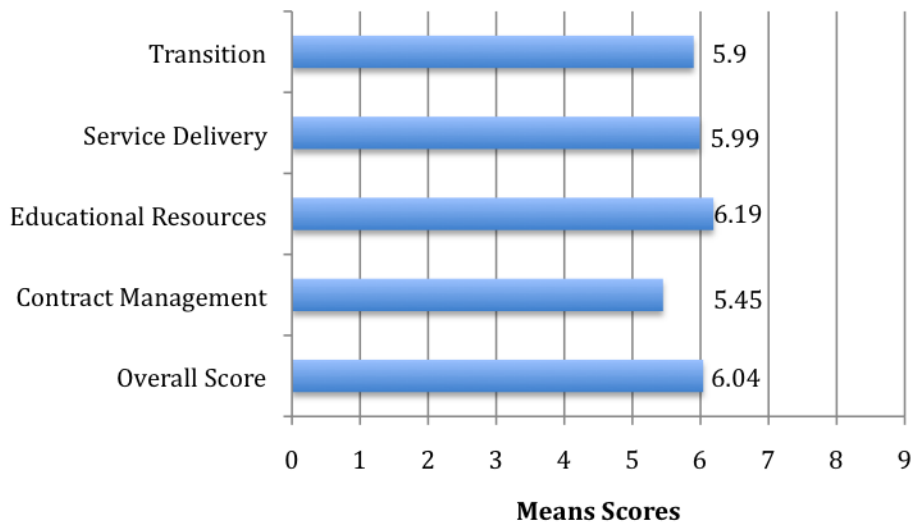
During the 2008-09 review cycle, 148 QA reviews were conducted for juvenile justice education programs. The QA reviews produced performance score ratings for the seven program types shown in Table 2.

Table 2: Number of 2008-09 Educational Programs Reviewed by Program Type/Level

Program Type	Number	Percent
Detention	26	18%
Day Treatment	40	27%
Low Risk	4	3%
Mixed Low & Moderate	1	1%
Moderate Risk	55	37%
Mixed Mod & High	5	3%
High Risk	11	7%
Maximum Risk and Mixed	5	3%
DCF Program	1	1%
Total	148	100%

Figure 3 displays summary QA outcomes as reported for the 148 programs that received reviews.

Figure 3: 2008-09 Mean Scores by Standard and Overall (n=148)



<u>Scale</u>	
Superior performance	7.00-9.00
High satisfactory performance	6.00-6.99
Satisfactory performance	5.00-5.99
Marginal satisfactory performance	4.00-4.99
Below satisfactory performance	0.00-3.99

In Figure 3:

- Means for the overall score, as well as transition, services delivery, educational resources, and contract management, fall in the satisfactory performance range.
- Educational resources had the highest average rating (6.19), followed by service delivery (5.99).
- The 2008-09 overall mean score and the score for each standard (transition, service delivery, educational resources, and contract management) increased over the 2007-08 average of 5.51.

By security level, detention had the highest overall mean score (6.18), followed by mixed moderate- and high-risk programs (5.77) and maximum-risk and mixed programs (5.65). Mixed low- and moderate-risk residential programs had the lowest overall mean (4) followed by low-risk residential programs (4.75).

Table 4 displays standard and overall mean scores by program type.

Table 4: 2008-09 Standard and Overall Mean Scores by Program Type

Security Level	Number of Programs	Transition Mean	Service Delivery Mean	Education Resources Mean	Contract Management Mean	Overall Mean
Detention						
Detention Total	26	5.92	6.33	6.56	6.46	6.36
Day Treatment						
Day Treatment Total	40	6.08	5.88	6.19	5.05	6.06
Residential						
Low-Risk	4	5.81	5.44	5.44	5.50	5.56
Mixed Low/Mod.-Risk	1	6.50	5.75	6.25	6.00	6.17
Moderate-Risk	55	5.88	5.98	6.14	5.33	6.00
Mixed Mod./High-Risk	5	6.55	6.35	6.35	5.60	6.41
High-Risk	11	5.41	6.23	6.22	5.55	5.95
Mixed High/Max.-Risk	4	4.94	4.88	5.31	3.75	5.04
Maximum-Risk	1	5.50	6.25	6.25	7.00	6.00
DCF	1	5.50	4.00	4.50	4.00	4.67
Residential total	82	5.80	5.93	6.07	5.45	5.94
Total: All Programs	148	5.90	5.99	6.19	5.07	6.04

In Table 4:

- By security level, mixed moderate and high-risk programs had the highest overall mean score (6.41), followed by detention programs (6.36) and maximum-risk and mixed low/moderate-risk programs (6.17). The DCF residential program and the high-risk residential programs had the lowest overall mean scores.
- All overall means by security level and program type fall in the satisfactory or better performance range.

Table 5 (below) provides standard and overall scores by supervising school district with the following highlights:

- An overall mean score of 6.04, a slight increase from 2007-2008 (5.51).
- Counties receiving the highest overall scores include Monroe (7.00), supervising one program; Seminole (7.00), supervising one program; and Marion (6.92), supervising three programs.
- Jefferson County, supervising one program, received the lowest overall mean score (2.67); followed by Hamilton County (4.25), supervising one program; and Okeechobee County (4.33), supervising three programs.
- Two school districts (Monroe and Seminole) achieved a mean score in the superior range, and 18 school districts achieved overall mean scores in the high satisfactory range in 2008-2009, as compared to 10 districts in 2007-2008.
- One school district received an overall mean score in the below satisfactory range, as compared to four districts in 2007-2008.

Appendix B provides a rank-ordered listing of standard and overall mean scores for 2008-09 by education provider. Appendix D provides an alphabetical listing of all educational programs with standard and overall mean scores for 2008-09. These are summarized in Table 6 by the number and percentage of programs ranking at each performance level.

Table 5: 2008-09 Standard and Overall Mean Scores by Supervising School District

Supervising District	Number of Programs	Transition Mean	Service Delivery Mean	Educational Resources Mean	Contract Management Mean	Overall Mean
Alachua	3	5.86	5.00	6.17	5.33	5.76
Bay	3	5.50	5.75	6.18	5.33	5.88
Brevard	5	6.40	6.40	6.11	6.20	6.31
Broward	6	6.33	6.33	6.54	5.33	6.40
Charlotte	1	6.25	7.00	6.50	5.00	6.58
Citrus	1	6.50	6.00	5.50	5.00	6.00
Collier	4	6.69	7.06	6.76	7.25	6.83
Dade	7	7.07	6.79	6.55	6.29	6.77
DeSoto	3	6.75	6.17	6.50	5.33	6.47
Duval	7	4.75	4.50	5.54	3.14	4.97
Escambia	4	6.00	6.19	6.30	5.50	6.18
Glades	1	6.75	5.50	6.50	4.00	6.25
Hamilton	1	4.00	4.75	4.00	2.00	4.25
Hardee	1	6.25	5.75	4.75	5.00	5.58
Hillsborough	10	6.48	6.88	7.00	7.30	6.82
Holmes	1	6.25	5.50	5.25	5.00	5.67
Jackson	2	5.38	5.00	5.38	4.00	5.25
Jefferson	1	2.50	2.25	3.25	1.00	2.67
Lee	4	4.81	5.13	6.24	4.50	5.49
Leon	3	5.42	5.58	5.82	5.00	5.60
Liberty	3	5.92	5.50	5.92	5.00	5.78
Madison	2	5.13	5.00	5.38	4.00	5.17
Manatee	5	5.37	5.80	5.87	4.80	5.77
Marion	3	6.83	7.17	6.78	6.33	6.92
Monroe	1	7.00	7.00	7.00	7.00	7.00
Nassau	1	6.75	6.50	6.50	5.00	6.58
Okaloosa	7	6.99	6.86	6.76	6.29	6.86
Okeechobee	3	4.25	4.17	4.58	4.00	4.33
Orange	5	5.50	6.00	6.22	5.00	5.94
Osceola	3	4.42	5.67	6.33	4.33	5.56
Palm Beach	4	6.31	5.81	6.33	6.00	6.16
Pasco	7	6.64	6.54	6.49	6.00	6.54
Pinellas	11	5.73	5.82	5.84	5.55	5.79
Polk	4	6.25	5.94	6.06	5.50	6.09
Santa Rosa	2	5.13	5.25	5.88	4.50	5.42
Sarasota	2	5.88	5.25	5.63	4.00	5.60
Seminole	1	6.00	7.00	7.67	7.00	7.00
St. Johns	2	6.25	6.13	5.80	5.50	6.21
St. Lucie	2	3.63	5.00	5.53	4.00	4.89
Union	1	4.75	5.25	5.50	5.00	5.17
Volusia	7	6.10	6.39	6.89	6.43	6.47
Walton	1	3.75	6.25	6.50	5.00	5.50
Washington	3	5.17	6.42	6.00	6.00	5.86
Total	148	5.90	5.99	6.19	5.45	6.04

Table 6: Number and Percentage of Programs by Performance Category

Overall Performance Category	Score Range	Number of Programs	Percent of Programs
Superior Performance	7.00-9.00	22	15%
High Satisfactory Performance	6.00-6.99	69	47%
Satisfactory Performance	5.00-5.99	36	24%
Marginal Satisfactory Performance	4.00-4.99	18	12%
Below Satisfactory Performance	0.00-3.99	3	2%
Total		148	100%

District-Operated Versus District-Contracted Programs

Table 7 displays the mean score by standard and overall for district-operated versus district-contracted educational programs.

- Of the 148 programs that received reviews, 76 (51%) are district-operated and 72 (49%) are district-contracted.
- District-operated programs scored higher than district-contracted programs on each of the four standards and on the overall mean score.
- District-operated programs scored highest on the educational resources standard (6.39) and lowest on Contract Management (5.82).
- District-contracted programs scored highest on the educational resources standard (5.98) and lowest on contract management (5.06).
- District-operated programs scored higher in 2008-09 as compared to 2007-08 (6.17 compared to 5.79).
- District-contracted programs showed an increase in the overall mean scores from 2007-08 to 2008-09 (5.19 compared to 5.91).

Table 7: 2008-09 Standard and Overall Mean Scores for Commitment Programs

Provider Type	Number of Programs	Transition	Service Delivery	Educational Resources	Contract Management	Overall Mean
District Operated	76	5.85	6.19	6.39	5.82	6.17
District Contracted	72	5.95	5.76	5.98	5.06	5.91
Total/Average Score	148	5.90	5.99	6.19	5.45	6.04

Table 8 presents data on programs receiving poor or below satisfactory overall mean scores during the 2008-09 QA cycle.

- Three programs received below satisfactory overall mean scores compared to 12 programs in 2007-2008.
- Each of the programs that received below satisfactory overall mean scores were located in different supervising districts.

Table 8: Programs Receiving Poor or Below Satisfactory Scores Rank Ordered by Overall Mean Score

Program Name	Supervising District	Level	Transition	Service Delivery	Educational Resources	Contract Management	Overall Mean
Monticello New Life	Jefferson	Mixed High	2.50	2.25	3.25	1.00	2.67
Vision Quest - Blue Water/Warrington	Okeechobee	Moderate Risk	1.75	3.75	3.00	5.00	2.83
St. Lucie Detention Center	St. Lucie	Detention	1.00	3.50	4.25	4.00	3.25

Table 9 presents data on programs receiving high satisfactory or superior overall mean scores in 2008-09.

- Ninety-one programs had overall scores in the superior or high satisfactory range, as compared to fifty-nine programs in the 2007-08 review cycle.
- Twenty-two of the programs had overall scores in the superior range. The programs crossed security levels: eight were detention centers, eight were moderate-risk programs, four were day treatment programs, one was a mixed high-risk program, and one was a mixed moderate-risk program.

- The 15 programs with superior overall scores are supervised by the following school districts: Bay (1), Collier (2), Dade (2), DeSoto (1), Hillsborough (5), Marion (2), Monroe (1), Okaloosa (4), Pasco (1), Pinellas (1), Seminole (1), and Volusia (1).
- There were 69 programs in the high satisfactory range during the 2008-09 review cycle, compared to 42 programs in this range in 2007-08.
- Twenty-five of the high satisfactory programs are moderate-risk programs, eighteen are day treatment programs, twelve are detention centers, six are high-risk programs, five are a mixed commitment programs, two are low-risk programs, and one is a maximum-risk program.
- Sixteen school districts have more than one program in the high satisfactory range.

Table 9: Programs Receiving Superior or High Satisfactory Scores Rank Ordered by Overall Mean Score

Program Name	Supervising District	Level	Transition	Service Delivery	Educational Resources	Contract Management	Overall Mean
Collier Regional Juvenile Detention Center	Collier	Detention	7.00	8.00	7.50	7.00	7.50
Gulf Coast Youth Academy	Okaloosa	Moderate Risk	7.67	7.75	6.67	7.00	7.40
PACE Volusia-Flagler	Volusia	Day Treatment	7.67	7.25	7.25	7.00	7.36
Hillsborough Academy- Intensive Residential Treatment	Hillsborough	High Risk	7.00	7.25	7.75	8.00	7.33
Bay Regional Juvenile Detention Center	Bay	Detention	5.50	7.50	7.75	8.00	7.13
Hillsborough Regional Juvenile Detention - West	Hillsborough	Detention	6.00	7.00	7.75	8.00	7.13
Falkenburg Academy	Hillsborough	Moderate Risk	6.00	7.50	7.67	7.00	7.10
Desoto Dual Diagnosis Facility	DeSoto	Mixed Moderate	7.25	6.75	7.25	5.00	7.08
Okaloosa Youth Academy	Okaloosa	Moderate Risk	6.75	7.50	7.00	7.00	7.08
Mandala Adolescent Treatment Center	Pasco	Moderate Risk	7.00	7.00	7.25	5.00	7.08
PACE Immokalee	Collier	Day Treatment	7.25	7.25	6.80	8.00	7.08
Seminole Regional Juvenile Detention Center	Seminole	Detention	6.00	7.00	7.67	7.00	7.00
Marion Regional Juvenile Detention Center	Marion	Detention	7.00	7.00	7.00	7.00	7.00
Bay Point Kendall Miami Halfway House	Dade	Moderate Risk	7.00	7.00	7.00	7.00	7.00
Women in Need of Great Strength (WINGS)	Dade	Moderate Risk	7.25	7.00	6.75	7.00	7.00
Riverside Academy	Hillsborou	Moderate Risk	7.25	7.00	6.75	8.00	7.00
Okaloosa Regional Juvenile Detention Center	Okaloosa	Detention	7.50	7.00	6.75	7.00	7.00
Monroe Regional Juvenile Detention Center	Monroe	Detention	7.00	7.00	7.00	7.00	7.00
Adolescent Substance Abuse Program	Okaloosa	Moderate Risk	7.25	6.75	7.00	5.00	7.00
Hillsborough Regional Juvenile Detention Center- East	Hillsborough	Detention	7.00	7.00	7.00	7.00	7.00
PACE Pinellas	Pinellas	Day Treatment	7.25	7.00	6.80	5.00	7.00
PACE Marion	Marion	Day Treatment	7.25	7.25	6.60	7.00	7.00
DeSoto Correctional Facility	DeSoto	Mixed Moderate	7.25	6.75	6.75	6.00	6.92
Dade Juvenile Residential Facility	Dade	Moderate Risk	7.00	6.75	7.00	5.00	6.92
Brevard Regional Juvenile Detention Center	Brevard	Detention	6.50	7.00	7.00	6.00	6.88
Broward Regional Juvenile Detention Center	Broward	Detention	7.00	7.00	6.75	7.00	6.88
Polk Regional Juvenile Detention Center	Polk	Detention	7.00	6.50	7.00	7.00	6.88
Manatee Regional Juvenile Detention Center	Manatee	Detention	6.00	6.00	7.75	6.00	6.88
Pinellas Regional Juvenile Detention Center	Pinellas	Detention	6.50	7.50	6.75	7.00	6.88
Wilson Youth Academy	Pasco	Moderate Risk	6.50	7.00	7.00	7.00	6.83
San Antonio Boys Village	Pasco	Moderate Risk	6.75	7.00	6.75	5.00	6.83
Pensacola Boys Base	Escambia	Moderate Risk	6.00	7.25	7.25	5.00	6.83
PACE Broward	Broward	Day Treatment	6.00	7.25	7.00	5.00	6.77
Dade Marine Institute- North	Dade	Day Treatment	7.00	6.75	6.60	5.00	6.77
Marion Juvenile Correctional Facility	Marion	High Risk	6.25	7.25	6.75	5.00	6.75
Pasco Regional Juvenile Detention Center	Pasco	Detention	7.00	7.00	6.50	7.00	6.75
Okaloosa Youth Development Center	Okaloosa	Mixed Moderate	6.75	6.75	6.75	7.00	6.75
Dade Regional Juvenile Detention Center	Dade	Detention	7.00	7.50	6.25	8.00	6.75
Columbus Juvenile Residential Facility	Hillsborough	Moderate Risk	6.33	7.00	6.75	7.00	6.73
PACE Pasco	Pasco	Day Treatment	6.75	6.75	6.60	7.00	6.69
Orlando Marine Institute	Orange	Day Treatment	6.75	6.50	6.80	5.00	6.69
New Port Richey Marine Institute	Pasco	Day Treatment	7.00	6.50	6.60	5.00	6.69
Dozier Training School	Washington	High Risk	6.00	7.50	6.50	7.00	6.67
Lighthouse Juvenile Residential Facility	Broward	Moderate Risk	7.00	7.00	6.00	5.00	6.67
Bay Point Schools North	Dade	Moderate Risk	7.25	6.50	6.25	7.00	6.67
Brevard Halfway House	Brevard	Moderate Risk	6.75	6.75	6.50	7.00	6.67
Youth Environmental Services	Hillsborough	Moderate Risk	6.50	7.00	6.50	8.00	6.67
Volusia Regional Detention Center	Volusia	Detention	6.00	7.00	6.75	8.00	6.63
PACE Escambia- Santa Rosa	Escambia	Day Treatment	7.00	6.50	6.40	5.00	6.62
Tampa Marine Institute	Hillsborough	Day Treatment	7.00	6.75	6.20	5.00	6.62
Short-Term Education Program (STEP North)	Nassau	Low Risk	6.75	6.50	6.50	5.00	6.58
Three Springs Sex Offender Program	Volusia	High Risk	6.50	6.25	7.00	7.00	6.58
Leslie Peters Halfway House	Hillsborough	Moderate Risk	5.75	6.75	7.25	8.00	6.58
Bristol Youth Academy	Liberty	Moderate Risk	6.75	6.50	6.50	7.00	6.58
PACE Manatee	Manatee	Day Treatment	5.33	6.75	7.20	5.00	6.58
PACE Alachua	Alachua	Day Treatment	7.33	5.75	6.80	7.00	6.58
Crossroads Wilderness	Charlotte	Moderate Risk	6.25	7.00	6.50	5.00	6.58
Big Cypress	Collier	Moderate Risk	6.50	6.75	6.50	8.00	6.58
PACE Orange	Orange	Day Treatment	4.50	7.50	7.40	5.00	6.54
PACE Treasure Coast	St. Lucie	Day Treatment	6.25	6.50	6.80	4.00	6.54
Emerald Coast Marine Institute	Okaloosa	Day Treatment	7.00	6.25	6.40	6.00	6.54
St. Johns Regional Juvenile Detention Center	St. Johns	Detention	6.50	6.50	5.60	6.00	6.50
Santa Rosa Juvenile Residential Facility	Santa Rosa	Moderate Risk	6.00	7.00	6.50	6.00	6.50
Escambia Regional Juvenile Detention Center	Escambia	Detention	6.50	6.00	6.75	7.00	6.50
Broward Intensive Halfway House	Broward	High Risk	6.00	6.50	7.00	5.00	6.50
Pines Juvenile Residential Facility	Volusia	Moderate Risk	5.75	6.50	7.25	7.00	6.50
Oaks Juvenile Residential Facility	Volusia	Moderate Risk	5.75	6.50	7.25	7.00	6.50

**Table 9 (continued): Programs Receiving Superior or High Satisfactory Scores
Rank Ordered by Overall Mean Score**

Program Name	Supervising District	Level	Transition	Service Delivery	Educational Resources	Contract Management	Overall Mean
Camp E-Nini-Hasse	Pinellas	Moderate Risk	6.50	6.00	7.00	6.00	6.50
Volusia Halfway House	Volusia	Moderate Risk	5.75	6.50	6.75	5.00	6.33
Dade Marine Institute South	Dade	Day Treatment	7.00	6.00	6.00	5.00	6.31
Palm Beach Juvenile Correctional Facility	Palm Beach	High Risk	6.00	6.25	6.50	7.00	6.25
Milton Girls Juvenile Residential Facility	Okaloosa	Moderate Risk	6.00	6.00	6.75	5.00	6.25
Camp E-Ma-Chamee	Pinellas	Moderate Risk	6.25	6.75	5.75	5.00	6.25
Florida Environmental Institute	Glades	Moderate Risk	6.75	5.50	6.50	4.00	6.25
Space Coast Marine Institute	Brevard	Moderate Risk	6.75	6.00	6.00	6.00	6.25
Palm Beach Marine Institute	Palm Beach	Day Treatment	6.75	5.75	6.20	5.00	6.23
Polk Halfway House	Polk	Moderate Risk	6.75	5.75	6.00	5.00	6.17
Collier Academy	Collier	Moderate Risk	6.00	6.25	6.25	6.00	6.17
Eckard Youth Challenge	Pinellas	Mixed Moderate	6.50	5.75	6.25	6.00	6.17
PACE Palm Beach	Palm Beach	Day Treatment	6.50	5.25	6.60	5.00	6.15
Okeechobee Juvenile Offender Correctional Center	Okeechobee	Mixed High	6.75	5.75	5.75	5.00	6.08
Liberty Wilderness	Liberty	Moderate Risk	5.50	6.00	6.75	4.00	6.08
Cypress Creek Juvenile Facility	Citrus	Mixed High	6.50	6.00	5.50	5.00	6.00
Orange Youth Development Center	Orange	High Risk	4.50	7.00	6.50	6.00	6.00
Osceola Regional Juvenile Detention Center	Osceola	Detention	4.50	6.00	6.75	5.00	6.00
Daniel Academy	Pinellas	Day Treatment	6.00	6.25	5.80	5.00	6.00
Jackson Juvenile Offender Correction Center	Washington	Maximum Risk	5.50	6.25	6.25	7.00	6.00
Palm Beach Regional Juvenile Detention Center	Palm Beach	Detention	6.00	6.00	6.00	7.00	6.00
PACE Hillsborough	Hillsborough	Day Treatment	6.00	5.50	6.40	7.00	6.00
Jacksonville Marine Institute	Duval	Day Treatment	6.75	5.25	6.00	4.00	6.00
Brevard Group Treatment Home	Brevard	Low Risk	6.75	6.00	5.25	7.00	6.00

Exemplary Programs

Beginning in 2004, DOE and the Juvenile Justice Educational Enhancement Program (JJEPP) began to reward high-performing programs. Programs scoring between 6.50 and 6.99 overall earn exemplary II status for which they receive two years of abbreviated one-day reviews. Programs scoring above 7.00 earn exemplary I status for which they receive a phone call the first year and an abbreviated one-day review the second and third years.

In 2008-09, 41 programs earned exemplary status and an additional 26 programs maintained their exemplary status. The exemplary program process identifies high-performing programs and allows DOE and JJEPP to allocate more time and resources on low-performing programs. For a list of current exemplary programs, see Appendix C.

Corrective Actions

During 2008-2009, 12 programs were required to develop and implement corrective action plans to address noncompliance, primarily in the areas of student planning, exit transition, and teacher qualifications. The majority of the corrective actions issued in 2008-2009 were generated from below satisfactory scores in the transition standard followed by the standards for educational resources and service delivery.

The intervention and sanctions process continues to be a useful tool in assisting programs to provide quality education to students in juvenile justice programs. Each of the programs working on corrective actions this year has made every effort to correct areas of noncompliance and to improve the overall educational experience of each student involved in juvenile justice programs.

Services to Exceptional Students

Of the 39,552 students in juvenile justice education programs in 2008-2009, 38% were identified as exceptional students. Of this total, 15% were specific learning disabled, 15% emotional/behavioral disabled, 3% intellectual disabled, and 2% other health impaired, with the remaining 3% representing other disability areas.

QA reviews indicate that Florida's DJJ programs generally are providing satisfactory services to exceptional students with overall mean scores on the ESE and Related Services indicator staying the same for 2008-2009. The indicator focuses on development, review, and implementation of individual educational plans (IEPs) for students with exceptionalities; curriculum modifications and accommodations required for students with disabilities; access to IEPs by individuals delivering educational services to students assigned to exceptional education programs; and availability of student support services.

Despite satisfactory mean scores, those individual programs that performed less than satisfactory on the ESE indicator must continue to address any identified deficiencies and receive technical assistance to ensure that appropriate educational services are provided in accordance with applicable state and federal laws. Of special concern is the continued need for technical assistance and training related to timely development and review of IEPs, qualified educators of exceptional students, transition planning for students, support services, and identification of the most effective practices for this population.

Recommendations for System Improvement

This report includes recommendations to address educational improvement and accountability. Examples of the recommendations include, but are not limited to:

Research

- Continue to conduct research investigating the relationships among delinquent youths, educational attainment prior to commitment and incarceration, educational attainment during commitment, educational attainment post release, employment, and recidivism.
- Increase the utilization of quality assurance and outcome data to identify program needs and quality assurance issues. Data can serve as triggers for technical assistance and quality assurance reviews.
- In order to increase reliance on outcome data to drive decision-making processes, research needs to be conducted utilizing baseline quality assurance and MIS data to identify measures that indicate or measure "gains" by specific categories (e.g., by risk level of program, type of student, size of program).

Practices

- Increase the role of transition coordinators to include post-release follow up once youths have returned to school. Follow-up services should include, but not be limited to: ensuring timely enrollment, monitoring attendance records, assist in the coordination of special services needed (e.g., family counseling, referrals for employment, and other assimilation needs). Transition coordinators conducting follow-up services for at least six months post release would increase the likelihood of a successful transition for most of these youths. A tracking system should be developed to enter and record data and facilitate transitions services. JJEEP could develop such a tracking system within the infrastructure of their current Web site.
- Continue to identify effective program practices and resources for students in need of academic remediation and credit recovery.
- Provide additional training and support to programs to improve their efforts with BASI administration, data reporting, and data interpretation.

- Continue to identify academic curriculum, resources, and instructional practices related to high academic achievement for all students while incarcerated.
- Provide additional training and support to programs to improve their efforts with BASI administration, data reporting, and data interpretation.
- Include the Florida Department of Education's MIS personnel in the annual Juvenile Justice Educational Institute.

Appendix A: List of DJJ Sites 2008-09 with Program Costs from Cost Report

DISTRICT	SCHOOL NAME	COST CENTER	UWFTE	FEFP AND CATEGORICALS	TOTAL PROGRAM COST	TOTAL EXCESS (REV) COST
ALACHUA	GAINESVILLE WILDERNESS INSTITUTE	0603	63.84	\$ 371,426	\$ 342,075	\$ (29,351)
	PACE	0604	46.62	\$ 261,773	\$ 287,870	\$ 26,097
	N. FLORIDA JUVENILE DETENTION	9029	76.56	\$ 431,593	\$ 641,349	\$ 209,756
	DISTRICT TOTAL		187.02	\$ 1,064,792	\$ 1,271,294	\$ 206,502
BAY	BAY REGIONAL JUVENILE DETENTION CTR	0602	48.95	\$ 267,220	\$ 457,807	\$ 190,587
	PANAMA CITY MARINE INSTITUTE	0604	102.27	\$ 574,494	\$ 587,120	\$ 12,626
	HOPE SCHOOL	0605	38.32	\$ 205,142	\$ 215,569	\$ 10,427
	DISTRICT TOTAL		189.54	\$ 1,046,856	\$ 1,260,496	\$ 213,640
BREVARD	CROSSWINDS / RAINWATER FOR GIRLS	1001	17.36	\$ 98,380	\$ 104,292	\$ 5,912
	CENTER FOR DRUG FREE LIVING	1002	36.47	\$ 210,475	\$ 208,940	\$ (1,535)
	BREVARD COUNTY JUVENILE DET. CTR.	1025	62.24	\$ 351,477	\$ 552,374	\$ 200,897
	FRANCES WALKER HALFWAY HOUSE	1026	36.95	\$ 202,036	\$ 185,214	\$ (16,822)
	SPACE COAST MARINE INSTITUTE	1027	48.51	\$ 277,886	\$ 280,636	\$ 2,750
DISTRICT TOTAL		201.53	\$ 1,140,254	\$ 1,331,456	\$ 191,202	
BROWARD	BROWARD DETENTION CENTER	6011	136.06	\$ 818,991	\$ 1,913,047	\$ 1,094,056
	THOMPSON ACADEMY	6012	170.77	\$ 1,001,104	\$ 1,890,319	\$ 889,215
	LIGHTHOUSE CARE CENTER OF FL	6015	33.91	\$ 445,031	\$ 548,347	\$ 103,316
	BROWARD INTENSIVE HALFWAY	6021	14.03	\$ 81,304	\$ 522,647	\$ 441,343
	FL OCEAN SCIENCES INSTITUTE	6051	105.51	\$ 609,092	\$ 650,178	\$ 41,086
	PACE CENTER FOR GIRLS	6091	118.98	\$ 660,434	\$ 641,198	\$ (19,236)
DISTRICT TOTAL		579.26	\$ 3,615,956	\$ 6,165,736	\$ 2,549,780	
CHARLOTTE	CROSSROADS WILDERNESS INSTITUTE	0281	41.02	\$ 229,341	\$ 255,267	\$ 25,926
	DISTRICT TOTAL		41.02	\$ 229,341	\$ 255,267	\$ 25,926
CITRUS	CYPRESS CREEK ACADEMY	8001	145.84	\$ 810,691	\$ 799,838	\$ (10,853)
	DISTRICT TOTAL		145.84	\$ 810,691	\$ 799,838	\$ (10,853)
COLLIER	BIG CYPRESS WILDERNESS INSTITUTE	9012	42.16	\$ 255,063	\$ 411,138	\$ 156,075
	COLLIER JUVENILE DETENTION CENTER	9013	60.68	\$ 388,598	\$ 524,279	\$ 135,681
	THE PACE PROGRAM	9017	65.73	\$ 377,544	\$ 479,107	\$ 101,563
	COLLIER ACADEMY	9029	27.71	\$ 162,882	\$ 364,419	\$ 201,537
	DISTRICT TOTAL		196.28	\$ 1,184,087	\$ 1,778,943	\$ 594,856
DADE	DADE MARINE INSTITUTE-SOUTH	7804	83.74	\$ 499,019	\$ 905,523	\$ 406,504
	DADE MARINE INSTITUTE-NORTH	7805	86.32	\$ 513,869	\$ 877,144	\$ 363,275
	DADE JUVENILE RESIDENTIAL FACILITY	7806	67.43	\$ 405,926	\$ 756,442	\$ 350,516
	ICARE - BAYPOINT SCHOOLS, INC.	7808	134.86	\$ 806,675	\$ 1,412,392	\$ 605,717
	ICARE - NORTH	7809	34.01	\$ 201,292	\$ 337,469	\$ 136,177
	ICARE-BAYPOINT SCHOOLS, INC.	7811	28.46	\$ 168,033	\$ 285,580	\$ 117,547
	WOMEN IN NEED OF GREATER STRENGTH	7814	20.64	\$ 123,230	\$ 300,173	\$ 176,943
	ALTERNATIVE OUTREACH-EXT. YEAR	8014	0.50	\$ 2,662	\$ 3,164	\$ 502
	JUVENILE JUSTICE CENTER, ALT. ED.	8141	212.68	\$ 1,292,989	\$ 3,633,821	\$ 2,340,832
	DISTRICT TOTAL		668.64	\$ 4,013,695	\$ 8,511,708	\$ 4,498,013
DESOTO	DESOTO OUTWARD BOUND CENTER	0191	38.85	\$ 220,938	\$ 266,315	\$ 45,377
	JOSHUA CREEK CENTER	0261	167.86	\$ 997,780	\$ 1,105,490	\$ 107,710
	CARLSTROM CENTER	0271	182.68	\$ 1,051,385	\$ 1,105,058	\$ 53,673
	DISTRICT TOTAL		389.39	\$ 2,270,103	\$ 2,476,863	\$ 206,760
DUVAL	JACKSONVILLE YOUTH CENTER	0401	26.78	\$ 173,856	\$ 211,187	\$ 37,331
	DUVAL HALFWAY HOUSE	0411	24.43	\$ 141,931	\$ 351,378	\$ 209,447
	IMPACT HALFWAY HOUSE	0431	28.56	\$ 162,273	\$ 281,423	\$ 119,150
	TIGER S.H.O.P	0441	28.50	\$ 158,172	\$ 270,312	\$ 112,140
	DUVAL REGIONAL JUVENILE DETENTION	0491	154.61	\$ 946,496	\$ 1,034,814	\$ 88,318
	PACE CENTER FOR GIRLS - JAX	0811	105.01	\$ 582,729	\$ 716,634	\$ 133,905
	JACKSONVILLE MARINE INSTITUTE / EAST	1851	78.48	\$ 464,145	\$ 583,924	\$ 119,779
	DISTRICT TOTAL		446.37	\$ 2,629,602	\$ 3,449,672	\$ 820,070

Appendix A (continued): List of DJJ Sites 2008-09 with Program Costs from Cost Report

DISTRICT	SCHOOL NAME	COST CENTER	UWFTE	FEFP AND CATEGORICALS	TOTAL PROGRAM COST	TOTAL EXCESS (REV) COST
ESCAMBIA	ESCAMBIA JUVENILE DETENTION	0916	92.72	\$ 495,565	\$ 587,422	\$ 91,857
	PENSACOLA BOY'S BASE SCHOOL	0961	34.49	\$ 188,541	\$ 282,504	\$ 93,963
	ESCAMBIA BAY MARINE INSTITUTE	2019	86.92	\$ 453,506	\$ 451,749	\$ (1,757)
	PACE PROGRAM	2034	64.65	\$ 328,511	\$ 330,425	\$ 1,914
	DISTRICT TOTAL		278.78	\$ 1,466,123	\$ 1,652,100	\$ 185,977
GLADES	FLORIDA ENVIRONMENTAL INSTITUTE	0023	31.17	\$ 176,250	\$ 154,772	\$ (21,478)
	DISTRICT TOTAL		31.17	\$ 176,250	\$ 154,772	\$ (21,478)
HAMILTON	PANTHER SUCCESS CENTER	9009	54.75	\$ 292,793	\$ 468,937	\$ 176,144
	DISTRICT TOTAL		54.75	\$ 292,793	\$ 468,937	\$ 176,144
HARDEE	BOWLING GREEN YOUTH ACADEMY	1001	56.21	\$ 302,259	\$ 284,480	\$ (17,779)
	DISTRICT TOTAL		56.21	\$ 302,259	\$ 284,480	\$ (17,779)
HILLSBOROUGH	HILLSBOROUGH ACADEMY	5042	26.54	\$ 152,606	\$ 401,215	\$ 248,609
	DETENTION CENTER, WEST	5044	88.94	\$ 498,796	\$ 912,274	\$ 413,478
	DETENTION CENTER, EAST	5046	53.12	\$ 296,553	\$ 547,071	\$ 250,518
	LESLIE PETERS HALFWAY HOUSE	5048	33.10	\$ 187,979	\$ 359,916	\$ 171,937
	TAMPA MARINE INSTITUTE	5051	72.25	\$ 402,712	\$ 631,579	\$ 228,867
	YOUTH ENVIRONMENTAL SERVICES	5052	42.21	\$ 239,325	\$ 548,519	\$ 309,194
	PACE CENTER FOR GIRLS	5054	57.44	\$ 319,862	\$ 360,532	\$ 40,670
	FALKENBURG ACADEMY	5056	116.83	\$ 673,193	\$ 885,101	\$ 211,908
	RIVERSIDE ACADEMY	5060	196.66	\$ 1,122,590	\$ 1,251,850	\$ 129,260
	COLUMBUS RESIDENTIAL JUVENILE	5062	61.25	\$ 362,754	\$ 513,463	\$ 150,709
	DISTRICT TOTAL		748.34	\$ 4,256,370	\$ 6,411,520	\$ 2,155,150
HOLMES	WEST FLORIDA WILDERNESS INSTITUTE	3012	51.69	\$ 262,807	\$ 221,528	\$ (41,279)
	DISTRICT TOTAL		51.69	\$ 262,807	\$ 221,528	\$ (41,279)
JACKSON	GRACEVILLE VOC. YOUTH CENTER	9010	38.53	\$ 199,616	\$ 190,938	\$ (8,678)
	THE DOVE (DEVELOP OPPORTUNITIES)	9020	58.47	\$ 299,666	\$ 270,363	\$ (29,303)
	DISTRICT TOTAL		97.00	\$ 499,282	\$ 461,301	\$ (37,981)
JEFFERSON	MONTICELLO NEW LIFE CENTER	7016	38.46	\$ 208,312	\$ 434,048	\$ 225,736
	DISTRICT TOTAL		38.46	\$ 208,312	\$ 434,048	\$ 225,736
LEE	PACE SCHOOL FOR GIRLS	0653	65.42	\$ 354,242	\$ 344,218	\$ (10,024)
	SOUTHWEST FL JUVENILE DET. CTR.	0661	114.81	\$ 670,900	\$ 738,708	\$ 67,808
	PRICE HALFWAY HOUSE FOR GIRLS	0662	14.71	\$ 84,587	\$ 253,647	\$ 169,060
	SOUTHWEST FL. MARINE INSTITUTE	0663	71.45	\$ 426,337	\$ 397,602	\$ (28,735)
	DISTRICT TOTAL		266.39	\$ 1,536,066	\$ 1,734,175	\$ 198,109
LEON	LEON CO JUVENILE DETENTION CENTER	1502	61.87	\$ 337,465	\$ 456,488	\$ 119,023
	PACE CENTER FOR GIRLS	1503	67.95	\$ 360,300	\$ 348,578	\$ (11,722)
	TALLAHASSEE MARINE INSTITUTE	1507	77.09	\$ 410,997	\$ 411,901	\$ 904
	DISTRICT TOTAL		206.91	\$ 1,108,762	\$ 1,216,967	\$ 108,205
LIBERTY	LIBERTY WILDERNESS CROSSROADS	0051	39.99	\$ 269,747	\$ 433,271	\$ 163,524
	BRISTOL YOUTH ACADEMY	0052	77.75	\$ 453,527	\$ 575,608	\$ 122,081
	APALACHICOLA FOREST YOUTH ACADEMY	0053	51.83	\$ 466,510	\$ 352,920	\$ (113,590)
	DISTRICT TOTAL		169.57	\$ 1,189,784	\$ 1,361,799	\$ 172,015
MADISON	GREENVILLE HILLS ACADEMY	0900	176.42	\$ 966,291	\$ 779,312	\$ (186,979)
	JOANN BRIDGE ACADEMY	0925	40.05	\$ 208,115	\$ 289,285	\$ 81,170
	DISTRICT TOTAL		216.47	\$ 1,174,406	\$ 1,068,597	\$ (105,809)

Appendix A (continued): List of DJJ Sites 2008-09 with Program Costs from Cost Report

DISTRICT	SCHOOL NAME	COST CENTER	UWFTE	FEFP AND CATEGORICALS	TOTAL	TOTAL
					PROGRAM COST	EXCESS (REV) COST
MANATEE	GULF COAST MARINE INSTITUTE	2001	60.90	\$ 349,660	\$ 465,567	\$ 115,907
	PACE CENTER FOR GIRLS	2004	69.52	\$ 371,828	\$ 556,834	\$ 185,006
	JUVENILE DETENTION CENTER	2051	89.13	\$ 511,184	\$ 670,957	\$ 159,773
	MANATEE ADOLESCENCE TREATMENT	2060	109.84	\$ 634,609	\$ 736,335	\$ 101,726
	PALMETTO YOUTH ACADEMY	2063	66.50	\$ 379,126	\$ 566,430	\$ 187,304
	DISTRICT TOTAL		395.89	\$ 2,246,407	\$ 2,996,123	\$ 749,716
MARION	MARION JUVENILE CORRECTION	9721	44.11	\$ 254,912	\$ 589,095	\$ 334,183
	MARION REGIONAL JUVENILE DET. CTR.	9722	99.22	\$ 578,144	\$ 862,873	\$ 284,729
	PACE CENTER FOR GIRLS	9734	66.44	\$ 354,938	\$ 425,043	\$ 70,105
	DISTRICT TOTAL		209.77	\$ 1,187,994	\$ 1,877,011	\$ 689,017
MARTIN	MARTIN COUNTY GIRLS ACADEMY	9073	14.44	\$ 82,865	\$ 144,144	\$ 61,279
	DISTRICT TOTAL		14.44	\$ 82,865	\$ 144,144	\$ 61,279
MONROE	KEY WEST DETENTION CENTER	0294	6.09	\$ 35,475	\$ 175,728	\$ 140,253
	DISTRICT TOTAL		6.09	\$ 35,475	\$ 175,728	\$ 140,253
NASSAU	NASSAU JUVENILE RESIDENTIAL FAC.	0281	25.21	\$ 140,338	\$ 184,697	\$ 44,359
	STEP - NASSAU	0311	23.36	\$ 127,831	\$ 99,282	\$ (28,549)
	DISTRICT TOTAL		48.57	\$ 268,169	\$ 283,979	\$ 15,810
OKALOOSA	GULF COAST YOUTH ACADEMY	9810	129.74	\$ 723,928	\$ 1,275,915	\$ 551,987
	OKALOOSA YOUTH DEVELOPMENT CTR.	9811	62.19	\$ 346,661	\$ 743,756	\$ 397,095
	OKALOOSA YOUTH ACADEMY	9812	127.65	\$ 704,638	\$ 1,058,569	\$ 353,931
	OKALOOSA REGIONAL DETENTION	9813	39.93	\$ 222,308	\$ 321,068	\$ 98,760
	ADOLESCENT SUBSTANCE ABUSE	9814	47.53	\$ 263,110	\$ 456,652	\$ 193,542
	EMERALD COAST MARINE INSTITUTE	9815	51.35	\$ 282,332	\$ 299,523	\$ 17,191
	MILTON GIRLS JUVENILE RESIDENTIAL	9817	73.37	\$ 414,057	\$ 563,476	\$ 149,419
	DISTRICT TOTAL		531.76	\$ 2,957,034	\$ 4,718,959	\$ 1,761,925
OKEECHOBEE	OKEECHOBEE JUV. JUSTICE - LEVEL 6	8101	63.73	\$ 355,104	\$ 350,465	\$ (4,639)
	OKEECHOBEE JUV. JUSTICE - LEVEL 10	9101	125.47	\$ 722,789	\$ 841,450	\$ 118,661
	OKEECHOBEE JUV. JUSTICE VISION	9106	85.21	\$ 462,242	\$ 452,935	\$ (9,307)
	DISTRICT TOTAL		274.41	\$ 1,540,135	\$ 1,644,850	\$ 104,715
ORANGE	ORLANDO MARINE INSTITUTE # 1	0101	68.25	\$ 407,795	\$ 447,491	\$ 39,696
	AE ORJDC	1311	144.75	\$ 856,880	\$ 1,857,834	\$ 1,000,954
	PACE CENTER FOR GIRLS	1691	60.78	\$ 334,932	\$ 355,953	\$ 21,021
	AE BI	8006	20.56	\$ 118,094	\$ 143,854	\$ 25,760
	AE OYA	8009	53.58	\$ 310,748	\$ 555,951	\$ 245,203
	DISTRICT TOTAL		347.92	\$ 2,028,449	\$ 3,361,083	\$ 1,332,634
OSCEOLA	OSCEOLA CO. JUVENILE JUSTICE	0858	48.40	\$ 280,438	\$ 440,692	\$ 160,254
	OSCEOLA CO COMMITMENT FACILITY	0859	51.35	\$ 451,513	\$ 553,634	\$ 102,121
	ADOLESCENT RESIDENTIAL CENTER	9031	123.58	\$ 1,080,526	\$ 1,339,727	\$ 259,201
	DISTRICT TOTAL		223.33	\$ 1,812,477	\$ 2,334,053	\$ 521,576
PALM BEACH	PALM BEACH MARINE INSTITUTE	3005	63.36	\$ 371,502	\$ 413,610	\$ 42,108
	PALM BEACH REGIONAL DET. CENTER	3006	126.86	\$ 742,965	\$ 1,227,441	\$ 484,476
	PACE CENTER FOR GIRLS	3010	59.10	\$ 328,934	\$ 347,827	\$ 18,893
	PALM BEACH JUVENILE CORRECTION	3354	142.07	\$ 858,848	\$ 1,060,086	\$ 201,238
	DISTRICT TOTAL		391.39	\$ 2,302,249	\$ 3,048,964	\$ 746,715
PASCO	WILSON ACADEMY	4081	37.55	\$ 211,411	\$ 291,111	\$ 79,700
	SUNSHINE YOUTH SERVICES	4181	128.85	\$ 757,164	\$ 935,445	\$ 178,281
	PACE FOR GIRLS, PASCO	5242	46.85	\$ 259,018	\$ 319,978	\$ 60,960
	SAN ANTONIO BOYS VILLAGE - HRS	6081	36.22	\$ 205,669	\$ 329,782	\$ 124,113
	MANDALA TREATMENT CENTER	6242	31.35	\$ 184,455	\$ 297,499	\$ 113,044
	JUVENILE DETENTION CENTER	7081	49.96	\$ 284,187	\$ 565,857	\$ 281,670
NEW PORT RICHEY MARINE INSTITUTE	7242	73.87	\$ 422,996	\$ 454,066	\$ 31,070	

Appendix A (continued): List of DJJ Sites 2008-09 with Program Costs from Cost Report

DISTRICT	SCHOOL NAME	COST CENTER	UWFTE	FEFP AND CATEGORICALS	TOTAL PROGRAM COST	TOTAL EXCESS (REV) COST	
PINELLAS	EWES - E-NINI-HASSEE CAMP	8002	88.59	\$ 495,757	\$ 480,964	\$ (14,793)	
	EWES - E-MA-CHAMEE CAMP	8003	59.49	\$ 348,133	\$ 331,178	\$ (16,955)	
	EWES - E-KEL-ETU CAMP	8004	71.93	\$ 416,044	\$ 388,127	\$ (27,917)	
	BOLEY JUVENILE JUSTICE	8011	9.93	\$ 56,370	\$ 66,743	\$ 10,373	
	BRITT HALFWAY HOUSE	8012	36.18	\$ 207,425	\$ 209,922	\$ 2,497	
	EWES-ECKERD LEADERSHIP PROGRAM	8014	46.34	\$ 258,813	\$ 255,551	\$ (3,262)	
	EWES-ECKERD YOUTH CHALLENGE	8015	75.78	\$ 440,621	\$ 417,226	\$ (23,395)	
	ECKERD YOUTH ACADEMY	8016	38.01	\$ 214,175	\$ 210,391	\$ (3,784)	
	EWES-ECKERD INTENSIVE HALFWAY	8017	38.17	\$ 247,373	\$ 246,136	\$ (1,237)	
	PACE CENTER FOR GIRLS	8028	62.16	\$ 352,265	\$ 353,824	\$ 1,559	
	PINELLAS JUVENILE DETENTION CENTER	8031	129.10	\$ 812,351	\$ 633,955	\$ (178,396)	
	PINELLAS MARINE INSTITUTE	8033	63.86	\$ 366,205	\$ 443,067	\$ 76,862	
	DISTRICT TOTAL			719.54	\$ 4,215,532	\$ 4,037,084	\$ (178,448)
	POLK	POLK HALFWAY HOUSE	9207	29.67	\$ 166,562	\$ 318,676	\$ 152,114
POLK REGIONAL DETENTION CENTER		9208	84.72	\$ 473,552	\$ 1,089,533	\$ 615,981	
AVON PARK YOUTH ACADEMY		9224	218.92	\$ 1,258,282	\$ 1,259,441	\$ 1,159	
PACE CENTER FOR GIRLS		9225	57.06	\$ 305,205	\$ 283,275	\$ (21,930)	
NEW BEGINNINGS YOUTH ACADEMY		9234	3.85	\$ 20,760	\$ 37,801	\$ 17,041	
DISTRICT TOTAL			394.22	\$ 2,224,361	\$ 2,988,726	\$ 764,365	
ST JOHNS	HASTINGS JUVENILE CORRECTIONAL	0421	226.10	\$ 1,299,416	\$ 1,476,285	\$ 176,869	
	ST. JOHNS COUNTY DETENTION CENTER	0431	53.03	\$ 301,101	\$ 374,421	\$ 73,320	
	ST JOHNS COUNTY JUVENILE RES.	0442	29.63	\$ 170,673	\$ 196,788	\$ 26,115	
DISTRICT TOTAL			308.76	\$ 1,771,190	\$ 2,047,494	\$ 276,304	
ST LUCIE	ST. LUCIE DETENTION CENTER	5001	95.98	\$ 532,344	\$ 652,765	\$ 120,421	
	TREASURE COAST - PACE	5031	53.08	\$ 286,468	\$ 252,183	\$ (34,285)	
DISTRICT TOTAL			149.06	\$ 818,812	\$ 904,948	\$ 86,136	
SANTA ROSA	BLACKWATER STOP CAMP SCHOOL	0201	30.68	\$ 164,123	\$ 149,770	\$ (14,353)	
	SANTA ROSA JUV. RESIDENTIAL FACILITY	0205	31.00	\$ 167,862	\$ 267,199	\$ 99,337	
DISTRICT TOTAL			61.68	\$ 331,985	\$ 416,969	\$ 84,984	
SARASOTA	CHARACTER HOUSE	0411	26.88	\$ 147,275	\$ 217,652	\$ 70,377	
	GULF COAST MARINE INSTITUTE	0412	66.75	\$ 379,580	\$ 606,000	\$ 226,420	
DISTRICT TOTAL			93.63	\$ 526,855	\$ 823,652	\$ 296,797	
SEMINOLE	SEMINOLE COUNTY DETENTION CENTER	9206	48.46	\$ 271,837	\$ 392,967	\$ 121,130	
DISTRICT TOTAL			48.46	\$ 271,837	\$ 392,967	\$ 121,130	
UNION	UNION JUV. RESIDENTIAL FACILITY	7021	29.73	\$ 164,380	\$ 291,235	\$ 126,855	
DISTRICT TOTAL			29.73	\$ 164,380	\$ 291,235	\$ 126,855	
VOLUSIA	STEWART MARCHMAN CENTER / PINES	8011	26.66	\$ 145,520	\$ 244,904	\$ 99,384	
	VOLUSIA COUNTY MARINE INSTITUTE	8031	52.56	\$ 294,507	\$ 392,750	\$ 98,243	
	STEWART MARCHMAN CENTER / OAKS	8061	21.73	\$ 122,820	\$ 558,093	\$ 435,273	
	VOLUSIA HALFWAY HOUSE	9044	31.15	\$ 177,531	\$ 251,875	\$ 74,344	
	VOLUSIA REGIONAL JUVENILE DETENTION	9801	108.96	\$ 643,758	\$ 924,738	\$ 280,980	
	PACE CENTER FOR GIRLS	9808	65.06	\$ 348,513	\$ 416,904	\$ 68,391	
	THREE SPRINGS OF DAYTONA	9817	45.19	\$ 261,013	\$ 485,049	\$ 224,036	
DISTRICT TOTAL			351.31	\$ 1,993,662	\$ 3,274,313	\$ 1,280,651	
WALTON	WLC INTENSIVE HALFWAY HOUSE	2011	18.87	\$ 101,014	\$ 267,789	\$ 166,775	
	WLC SHOP	2021	31.37	\$ 169,721	\$ 165,811	\$ (3,910)	
DISTRICT TOTAL			50.24	\$ 270,735	\$ 433,600	\$ 162,865	
WASHINGTON DOZIER	WASHINGTON CO. PROGRAM / ECKERD	0011	187.22	\$ 1,000,337	\$ 1,385,201	\$ 384,864	
	DOZIER II	0301	53.80	\$ 291,139	\$ 425,142	\$ 134,003	
	DOZIER SCHOOL	9023	242.79	\$ 1,315,634	\$ 1,916,143	\$ 600,509	

Appendix B: Educational Providers Ranked by Overall Mean

Education Provider	Number of Programs	Transition	Service Delivery	Educational Resources	Overall Mean
Bay	1	5.50	7.50	7.75	7.13
Monroe	1	7.00	7.00	7.00	7.00
Seminole	1	6.00	7.00	7.67	7.00
Hillsborough	7	6.48	7.07	7.27	6.98
Okaloosa	6	6.99	6.96	6.82	6.91
Brevard	1	6.50	7.00	7.00	6.88
Marion	2	6.63	7.13	6.88	6.88
Dade	5	7.10	6.95	6.65	6.87
Collier	2	6.50	7.13	6.88	6.84
Escambia	2	6.25	6.63	7.00	6.67
Outward Bound Discovery	1	6.75	6.50	6.50	6.58
Liberty	1	6.75	6.50	6.50	6.58
Human Services Associates, Inc.	3	6.92	6.42	6.25	6.53
Polk	2	6.88	6.13	6.50	6.53
Volusia	5	5.95	6.55	7.00	6.51
Pasco	5	6.55	6.50	6.45	6.48
Broward	4	6.44	6.31	6.56	6.43
PACE Center for Girls, Inc.	17	6.21	6.25	6.64	6.39
Pinellas	3	6.08	6.50	6.18	6.24
Manatee	2	5.75	5.88	6.38	6.15
Palm Beach	2	6.00	6.13	6.25	6.13
Associated Marine Institutes, Inc.	26	6.25	5.85	6.01	6.04
Washington	3	5.17	6.42	6.00	5.86
G4S Youth Services	6	6.08	5.83	5.52	5.86
Crosswinds Youth Services	1	5.25	6.25	5.80	5.77
Alachua	1	5.00	4.50	6.50	5.63
Sarasota Family YMCA, Inc.	1	6.25	5.25	5.25	5.58
Osceola	3	4.42	5.67	6.33	5.56
Eckerd Youth Alternatives, Inc.	6	5.46	5.46	5.61	5.51
Radar Group, Inc.	1	3.75	6.25	6.50	5.50
Leon	1	5.50	6.00	5.25	5.50
Orange	3	5.42	5.33	5.63	5.49
Lee	2	4.00	5.50	6.38	5.44
Global Youth Services	1	5.75	5.00	5.50	5.42
Santa Rosa	2	5.13	5.25	5.88	5.42
Twin Oaks Juvenile Development	5	5.45	4.95	5.50	5.30
Union	1	4.75	5.25	5.50	5.17
Youth Services International, Inc.	1	4.75	5.25	5.25	5.08
Universal Health Services	2	4.38	4.50	5.00	4.65
Duval	4	4.38	4.19	5.25	4.64
Hamilton	1	4.00	4.75	4.00	4.25
Vision Quest, Ltd.	2	3.00	3.38	4.00	3.46
St. Lucie	1	1.00	3.50	4.25	3.25
Jefferson	1	2.50	2.25	3.25	2.67
TOTAL	148	5.90	5.99	6.19	6.04

Appendix C: Exemplary Programs Maintaining and Receiving High Satisfactory and Superior Overall Mean Scores in 2005, 2006, 2007-2008, and 2008-2009

Program	Supervising School District	Year Exemplary Status Earned	2008-2009 Exemplary Review Status	Overall Mean
Exemplary I				
Bay Detention Center*	Bay	2008-2009	Earned	7.13
Collier Regional Detention Center*	Collier	2008-2009	Earned	7.5
PACE Immokalee	Collier	2008-2009	Earned	7.08
Bay Point Kendall Miami Halfway House	Dade	2008-2009	Earned	7
Women in Need of Greater Strength (WINGS)	Dade	2008-2009	Earned	7
Desoto Dual Diagnosis Facility	DeSoto	2008-2009	Earned	7.08
Hillsborough Academy (IRT)*	Hillsborough	2008-2009	Earned	7.33
Hillsborough Detention Center- West	Hillsborough	2007-2008	Maintained	7.13
Falkenburg Academy	Hillsborough	2005	Maintained	7.1
Hillsborough Detention Center-East	Hillsborough	2006	Maintained	7
Riverside Academy	Hillsborough	2007-2008	Maintained	7
PACE Marion*	Marion	2008-2009	Earned	7
Marion Detention Center	Marion	2008-2009	Earned	7
Monroe Detention Center	Monroe	2005	Maintained	7
Gulf Coast Youth Academy	Okaloosa	2005	Maintained	7.4
Okaloosa Youth Academy	Okaloosa	2007-2008	Maintained	7.08
Adolescent Substance Abuse Program*	Okaloosa	2008-2009	Earned	7
Okaloosa Detention Center	Okaloosa	2007-2008	Maintained	7
Mandala Adolescent Treatment Center	Pasco	2008-2009	Earned	7.08
PACE Pinellas	Pinellas	2008-2009	Earned	7
Seminole Detention Center	Seminole	2005	Maintained	7
PACE Volusia-Flagler	Volusia	2005	Maintained	7.36
Exemplary II				
PACE Alachua	Alachua	2006	Maintained	6.58
Brevard Detention Center	Brevard	2006	Maintained	6.88
Brevard Halfway House	Brevard	2008-2009	Earned	6.67
Broward Detention Center	Broward	2008-2009	Earned	6.88
PACE Broward	Broward	2008-2009	Earned	6.77
Lighthouse Juvenile Residential Facility	Broward	2008-2009	Earned	6.67
Broward Intensive Halfway House	Broward	2008-2009	Earned	6.5
Crossroads Wilderness Institute	Charlotte	2007-2008	Maintained	6.58
Big Cypress	Collier	2008-2009	Earned	6.58
Dade Juvenile Residential Facility	Dade	2008-2009	Earned	6.92
Dade Marine Institute- North	Dade	2008-2009	Earned	6.77
Miami-Dade Detention Center	Dade	2007-2008	Maintained	6.75
Bay Point Schools- North	Dade	2007-2008	Maintained	6.67
Bay Point Schools- Kennedy Campus	Dade	2007-2008	Closed	6.58
Desoto Correctional Facility	Desoto	2008-2009	Earned	6.92
Pensacola Boys Base*	Escambia	2008-2009	Earned	6.83
PACE Escambia- Santa Rosa	Escambia	2007-2008	Maintained	6.62
Escambia Detention Center	Escambia	2008-2009	Earned	6.5
Columbus Juvenile Residential Facility	Hillsborough	2006	Maintained	6.73

Appendix C (continued): Exemplary Programs Maintaining and Receiving High Satisfactory and Superior Overall Mean Scores in 2005, 2006, 2007-2008, and 2008-2009

Program	Supervising School District	Year Exemplary Status Earned	2008-2009 Exemplary Review Status	Overall Mean
Exemplary II				
Tampa Marine Institute	Hillsborough	2008-2009	Earned	6.62
Youth Environmental Services	Hillsborough	2008-2009	Earned	6.67
Leslie Peters Halfway House	Hillsborough	2008-2009	Earned	6.58
Bristol Youth Academy	Liberty	2008-2009	Earned	6.58
Manatee Detention Center	Manatee	2008-2009	Earned	6.88
PACE Manatee	Manatee	2006	Maintained	6.58
Marion Juvenile Detention Center	Marion	2008-2009	Earned	6.75
Short Term Education Program- North	Nassau	2007-2008	Maintained	6.58
Orlando Marine Institute	Orange	2008-2009	Earned	6.69
Sam Antonia Boys Village	Pasco	2008-2009	Earned	6.83
Wilson Youth Academy	Pasco	2008-2009	Earned	6.83
Pasco Detention Center*	Pasco	2008-2009	Earned	6.75
New Port Richey Marine Institute	Pasco	2007-2008	Maintained	6.69
PACE Pasco	Pasco	2008-2009	Earned	6.69
Pinellas Detention Center	Pinellas	2008-2009	Earned	6.88
Camp E-Nini-Hassee	Pinellas	2007-2008	Maintained	6.50
Polk Detention Center*	Polk	2008-2009	Earned	6.88
Okaloosa Youth Development Center	Okaloosa	2007-2008	Maintained	6.75
Emerald Coast Marine Institute	Okaloosa	2007-2008	Maintained	6.54
PACE Orange*	Orange	2008-2009	Earned	6.54
Santa Rosa Juvenile Residential Facility	Santa Rosa	2008-2009	Earned	6.50
St. Johns Detention Center	St. Johns	2008-2009	Earned	6.50
PACE Treasure Coast	St. Lucie	2008-2009	Earned	6.54
St. Lucie Detention Center	St. Lucie	2007-2008	Failed	3.25
Stewart Marchman Oaks Juvenile Residential Facility	Volusia	2007-2008	Maintained	6.50
Stewart Marchman Pines Juvenile Residential Facility	Volusia	2007-2008	Maintained	6.50
Three Springs Sex Offender Program	Volusia	2007-2008	Maintained	6.58
Volusia Detention Center*	Volusia	2008-2009	Earned	6.63
Dozier Training School for Boys*	Washington	2008-2009	Earned	6.67

*Indicates those programs that earned exemplary status for a consecutive cycle.

Appendix D: Standard and Overall Mean Scores Alphabetically by Program Name

Program Name	Transition Standard	Service Delivery	Educational Resources	Contract Management	Average Score
Adolescent Residential Center (ARC)	4.75	5.50	5.50	4.00	5.25
Adolescent Substance Abuse Program	7.25	6.75	7.00	5.00	7.00
Alachua Regional Juvenile Detention Center	5.00	4.50	6.50	5.00	5.63
Apalachicola Forest Youth Academy	5.50	4.00	4.50	4.00	4.67
Avon Park Youth Academy	5.25	6.25	6.25	5.00	5.92
Bay Point Kendell Miami Halfway House	7.00	7.00	7.00	7.00	7.00
Bay Point Schools North	7.25	6.50	6.25	7.00	6.67
Bay Regional Juvenile Detention Center	5.50	7.50	7.75	8.00	7.13
Big Cypress	6.50	6.75	6.50	8.00	6.58
Blackwater STOP Camp	4.25	3.50	5.25	3.00	4.33
Bowling Green Youth Academy	6.25	5.75	4.75	5.00	5.58
Brevard Group Treatment Home	6.75	6.00	5.25	7.00	6.00
Brevard Halfway House	6.75	6.75	6.50	7.00	6.67
Brevard Regional Juvenile Detention Center	6.50	7.00	7.00	6.00	6.88
Bristol Youth Academy	6.75	6.50	6.50	7.00	6.58
Britt Halfway House	5.75	5.75	6.00	7.00	5.83
Broward Intensive Halfway House	6.00	6.50	7.00	5.00	6.50
Broward Regional Juvenile Detention Center	7.00	7.00	6.75	7.00	6.88
Camp E-Kel-Etu	4.25	5.00	4.75	5.00	4.67
Camp E-Ma-Chamee	6.25	6.75	5.75	5.00	6.25
Camp E-Nini-Hasse	6.50	6.00	7.00	6.00	6.50
Collier Academy	6.00	6.25	6.25	6.00	6.17
Collier Regional Juvenile Detention Center	7.00	8.00	7.50	7.00	7.50
Columbus Juvenile Residential Facility	6.33	7.00	6.75	7.00	6.73
Crossroads Wilderness	6.25	7.00	6.50	5.00	6.58
Cypress Creek Juvenile Facility	6.50	6.00	5.50	5.00	6.00
Dade Juvenile Residential Facility	7.00	6.75	7.00	5.00	6.92
Dade Marine Institute South	7.00	6.00	6.00	5.00	6.31
Dade Marine Institute- North	7.00	6.75	6.60	5.00	6.77
Dade Regional Juvenile Detention Center	7.00	7.50	6.25	8.00	6.75
Daniel Academy	6.00	6.25	5.80	5.00	6.00
Dena Thompson Academy	5.75	4.75	6.50	5.00	5.67
Desoto Correctional Facility	7.25	6.75	6.75	6.00	6.92
Desoto Dual Diagnosis Facility	7.25	6.75	7.25	5.00	7.08
Dove Academy	6.00	6.00	5.50	4.00	5.83
Dozier Training School	6.00	7.50	6.50	7.00	6.67
Duval Halfway House	4.75	4.00	5.00	2.00	4.58
Duval Regional Juvenile Detention Center	4.00	3.50	4.50	3.00	4.13
Eckerd Youth Challenge	6.50	5.75	6.25	6.00	6.17
Eckerd Leadership Program	5.25	5.00	5.40	5.00	5.23
Eckerd Youth Academy	4.00	4.25	4.50	5.00	4.25
Eckerd Youth Development Center	4.00	5.50	5.25	4.00	4.92
Emerald Coast Marine Institute	7.00	6.25	6.40	6.00	6.54
Escambia Bay Marine Institute	4.50	5.00	4.80	5.00	4.77
Escambia Regional Juvenile Detention Center	6.50	6.00	6.75	7.00	6.50
Falkenburg Academy	6.00	7.50	7.67	7.00	7.10
Florida Environmental Institute	6.75	5.50	6.50	4.00	6.25
Florida Ocean Science Institute	6.25	5.50	6.00	5.00	5.92
Gainesville Wilderness Institute	5.25	4.75	5.20	4.00	5.08
Graceville Vocational Youth Center	4.75	4.00	5.25	4.00	4.67
Greenville Hills Academy & RAMC	5.50	4.75	5.50	4.00	5.25

Appendix D (continued): Standard and Overall Mean Scores Alphabetically by Program Name

Program Name	Transition Standard	Service Delivery	Educational Resources	Contract Management	Average Score
Gulf Coast Marine Institute North	4.50	5.75	5.40	5.00	5.23
Gulf Coast Marine Institute South	5.50	5.25	6.00	4.00	5.62
Gulf Coast Youth Academy	7.67	7.75	6.67	7.00	7.40
Gulf and Lake Academy	5.50	4.50	4.75	6.00	4.92
Hastings Youth Academy	6.00	5.75	6.00	5.00	5.92
Helping Ourselves Progress Effectively (HOPE)	4.50	4.50	5.00	5.00	4.67
Hillsborough Academy- Intensive Residential Treatment (IRT)	7.00	7.25	7.75	8.00	7.33
Hillsborough Regional Juvenile Detention - West	6.00	7.00	7.75	8.00	7.13
Hillsborough Regional Juvenile Detention Center- East	7.00	7.00	7.00	7.00	7.00
Home Builders Institute- Orange	6.75	5.50	5.40	5.00	5.85
Impact Halfway House	4.75	5.25	6.75	2.00	5.58
Jackson Juvenile Offender Correction Center	5.50	6.25	6.25	7.00	6.00
Jacksonville Marine Institute	6.75	5.25	6.00	4.00	6.00
Jacksonville Youth Center	4.25	4.50	5.00	2.00	4.62
Joann Bridges Academy	4.75	5.25	5.25	4.00	5.08
Kissimmee Juvenile Correctional Facility	4.00	5.50	6.75	4.00	5.42
Leon Regional Juvenile Detention Center	5.50	6.00	5.25	7.00	5.50
Leslie Peters Halfway House	5.75	6.75	7.25	8.00	6.58
Liberty Wilderness	5.50	6.00	6.75	4.00	6.08
Lighthouse Juvenile Residential Facility	7.00	7.00	6.00	5.00	6.67
MATS Sex Offender Program & Halfway House	5.50	5.75	5.00	5.00	5.42
Manatee Regional Juvenile Detention Center	6.00	6.00	7.75	6.00	6.88
Mandala Adolescent Treatment Center	7.00	7.00	7.25	5.00	7.08
Marion Juvenile Correctional Facility	6.25	7.25	6.75	5.00	6.75
Marion Regional Juvenile Detention Center	7.00	7.00	7.00	7.00	7.00
Milton Girls Juvenile Residential Facility	6.00	6.00	6.75	5.00	6.25
Monroe Regional Juvenile Detention Center	7.00	7.00	7.00	7.00	7.00
Monticello New Life	2.50	2.25	3.25	1.00	2.67
New Port Richey Marine Institute	7.00	6.50	6.60	5.00	6.69
Oaks Juvenile Residential Facility	5.75	6.50	7.25	7.00	6.50
Okaloosa Regional Juvenile Detention Center	7.50	7.00	6.75	7.00	7.00
Okaloosa Youth Academy	6.75	7.50	7.00	7.00	7.08
Okaloosa Youth Development Center	6.75	6.75	6.75	7.00	6.75
Okeechobee Juvenile Offender Correctional Center	6.75	5.75	5.75	5.00	6.08
Orange Regional Juvenile Detention Center	5.00	3.50	5.00	4.00	4.63
Orange Youth Development Center (Orange Youth Academy)	4.50	7.00	6.50	6.00	6.00
Orlando Marine Institute	6.75	6.50	6.80	5.00	6.69
Osceola Regional Juvenile Detention Center	4.50	6.00	6.75	5.00	6.00
PACE Alachua	7.33	5.75	6.80	7.00	6.58
PACE Broward	6.00	7.25	7.00	5.00	6.77
PACE Escambia- Santa Rosa	7.00	6.50	6.40	5.00	6.62
PACE Hillsborough	6.00	5.50	6.40	7.00	6.00
PACE Immokalee	7.25	7.25	6.80	8.00	7.08
PACE Jacksonville	4.75	5.00	6.80	5.00	5.62
PACE Lee	5.25	4.75	5.80	5.00	5.31
PACE Leon	4.50	4.75	6.60	3.00	5.38
PACE Manatee	5.33	6.75	7.20	5.00	6.58
PACE Marion	7.25	7.25	6.60	7.00	7.00
PACE Orange	4.50	7.50	7.40	5.00	6.54
PACE Palm Beach	6.50	5.25	6.60	5.00	6.15

Appendix D (continued): Standard and Overall Mean Scores Alphabetically by Program Name

Program Name	Transition Standard	Service Delivery	Educational Resources	Contract Management	Average Score
PACE Pasco	6.75	6.75	6.60	7.00	6.69
PACE Pinellas	7.25	7.00	6.80	5.00	7.00
PACE Polk	6.00	5.25	5.00	5.00	5.38
PACE Treasure Coast	6.25	6.50	6.80	4.00	6.54
PACE Volusia-Flagler	7.67	7.25	7.25	7.00	7.36
Palm Beach Juvenile Correctional Facility	6.00	6.25	6.50	7.00	6.25
Palm Beach Marine Institute	6.75	5.75	6.20	5.00	6.23
Palm Beach Regional Juvenile Detention Center	6.00	6.00	6.00	7.00	6.00
Palmetto Youth Academy	5.50	4.75	4.00	3.00	4.75
Panama City Marine Institute	6.50	5.25	5.80	3.00	5.85
Panther Success Center	4.00	4.75	4.00	2.00	4.25
Pasco Regional Juvenile Detention Center	7.00	7.00	6.50	7.00	6.75
Peace River Youth Academy	5.75	5.00	5.50	5.00	5.42
Pensacola Boys Base	6.00	7.25	7.25	5.00	6.83
Pinellas Marine Institute	4.75	4.75	5.20	5.00	4.92
Pinellas Regional Juvenile Detention Center	6.50	7.50	6.75	7.00	6.88
Pines Juvenile Residential Facility	5.75	6.50	7.25	7.00	6.50
Polk Halfway House	6.75	5.75	6.00	5.00	6.17
Polk Regional Juvenile Detention Center	7.00	6.50	7.00	7.00	6.88
Price Halfway House	4.00	5.00	6.00	2.00	5.00
Rainwater Center for Girls	5.25	6.25	5.80	5.00	5.77
Red Road Academy	4.25	3.00	5.00	2.00	4.08
Riverside Academy	7.25	7.00	6.75	8.00	7.00
SW Florida Regional Juvenile Detention	4.00	6.00	6.75	6.00	5.88
San Antonio Boys Village	6.75	7.00	6.75	5.00	6.83
Santa Rosa Juvenile Residential Facility	6.00	7.00	6.50	6.00	6.50
Saraosta YMCA Character House	6.25	5.25	5.25	4.00	5.58
Seminole Regional Juvenile Detention Center	6.00	7.00	7.67	7.00	7.00
Short-Term Education Program (STEP North)	6.75	6.50	6.50	5.00	6.58
Southwest Florida Marine Institute	6.00	4.75	6.40	5.00	5.77
Space Coast Marine Institute	6.75	6.00	6.00	6.00	6.25
St. Johns Regional Juvenile Detention Center	6.50	6.50	5.60	6.00	6.50
St. Lucie Detention Center	1.00	3.50	4.25	4.00	3.25
Tallahassee Marine Institute	6.25	6.00	5.60	5.00	5.92
Tampa Marine Institute	7.00	6.75	6.20	5.00	6.62
Three Springs Sex Offender Program	6.50	6.25	7.00	7.00	6.58
Tiger Serious Habitual Offender Program (SHOP)	4.00	4.00	4.75	4.00	4.25
Union Juvenile Residential Facility	4.75	5.25	5.50	5.00	5.17
Vision Quest - Blue Water/Warrington	1.75	3.75	3.00	5.00	2.83
Volusia County Marine Institute	5.25	4.75	6.00	4.00	5.38
Volusia Halfway House	5.75	6.50	6.75	5.00	6.33
Volusia Regional Detention Center	6.00	7.00	6.75	8.00	6.63
Walton Learning Shop/IHWH	3.75	6.25	6.50	5.00	5.50
West Florida Wilderness Institute	6.25	5.50	5.25	5.00	5.67
Wilson Youth Academy	6.50	7.00	7.00	7.00	6.83
Women in Need of Great Strength (WINGS)	7.25	7.00	6.75	7.00	7.00
Youth Environmental Services	6.50	7.00	6.50	8.00	6.67



Florida Department of Education
Dr. Eric J. Smith, Commissioner

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