Office of Inspector General – Internal Audit

Six-Month Status Report on: Bureau of Family and Community Outreach

Report # A-1617-011 Issued: June 26, 2017

Finding	Recommendation(s)	Management Response as of June 29, 2017	Management Response as of December 29, 2017	Anticipated Completion Date & Contact
BFCO's grants monitoring process does not include tools or procedures to identify overlap amongst grant recipients and sub recipients.	We recommend that BFCO implement tools and processes to track recipients and sub recipients by location so they can identify recipients and sub recipients that receive multiple grants for the same client services. These tools and processes may include but not be limited to: • Recording addresses and other identifying information on each recipient and sub recipient, • Requiring recipients and sub recipients to submit initial rosters on the clients they serve in an electronic format complete with demographic information so individual clients can be identified and compared across multiple grants, • Creating a database to house all sub recipient and client information to facilitate data analytics; and • Tracking clients served by grant recipients and sub recipients that receive multiple grants and periodically conducting data	We agree that neither the monitoring process for federal or state grants include tools or procedures to identify overlap. We will work towards the creation of a database for BFCO awards as there is funding available for monitoring of the federal awards. Also, we are considering the feasibility of a legislative budget request to build a reporting database.	BFCO has identified a software system that works to track the project activities of each 21st CCLC by site location. We are working to procure the software solution for use by BFCO grants.	June 2018

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	analyses to determine whether grant recipients and sub recipients are paying for the same client services through multiple grants.			
Grant recipients and sub recipients served the same clients with multiple grants for the same service.	We recommend that BFCO periodically conduct data analyses to determine whether the same grant recipient is serving grant clients through multiple grants. We recommend that BFCO conduct structured, on-site monitoring to Boys and Girls Clubs that receive both 21st CCLC grants and state grant allocations from the Florida Alliance of Boys and Girls Clubs to ensure compliance with grant terms and ensure attendance reporting anomalies are corrected. We additionally recommend BFCO revise the Florida Alliance contract language to ensure consistent scopes of work.	We have added an element to the 21st CCLC risk assessment to determine if programs have other funding. If agencies have other funding sources, this increases their score on the newly developed risk assessment. The new risk assessment will be conducted in August of 2017. Additionally, we will review the general risk assessment document submitted by all recipients of federal funds as part of the approval process (DOE 610 or 620). Subsequently, desktop and onsite	We completed the risk assessment table for the 2017-2018 21st CCLC programs. This table includes a risk score for programs that have additional funding from the Bureau of Family and Community Outreach. If a program has one or more additional grants, its overall risk score is increased. This risk assessment will be used in determining which programs should be prioritized for monitoring. After	June 2018

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		monitoring will be scheduled and conducted.	completing the risk assessment table, there are several Boys and Girls Club projects that have been identified for onsite monitoring.	
BFCO did not provide timely feedback to sub recipients	We recommend that BFCO enhance their structured monitoring process to expedite report processing so they can provide more timely feedback to the grant sub recipients. We additionally recommend BFCO allocate additional staff to conduct structured monitoring on-site visits.	The 21 st CCLC Monitoring and Compliance Unit has been given a deadline of June 30, 2017, to submit all reports to BFCO leadership for review. We anticipate that all reports will be ready for routing by July 31, 2017. We anticipate all reports will be disseminated by mid Fall. We have created a timeline for the 17-18 work of the Monitoring and	The 21st CCLC Monitoring and Compliance Unit submitted all reports to BFCO leadership. The reports were routed to FDOE leadership, then disseminated to the monitored programs between September 25 and November 9, 2017. One report remains outstanding due to	December 2017

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		Compliance Unit and are currently developing the process for implementation.	further issues identified by the department. The Monitoring and Compliance Unit will begin on-site and desktop monitoring of 2017-2018 programs starting in January 2018. All four monitoring staff as well as the 21st CCLC Assistant Director will be traveling to conduct onsite monitoring.	
BFCO did not conduct risk assessments timely.	We recommend that BFCO complete annual risk assessments to ensure structured monitoring is based on risk, new grants are identified, and variables are evaluated appropriately. We additionally recommend BFCO conduct risk assessments early in the fiscal year to identify high risk grant sub recipients and promptly conduct monitoring visits.	We worked to revise the risk assessment in May 2017. It is now developed and will be conducted in August 2017. Additionally, we will review the general risk assessment document submitted by all recipients of federal funds as part of the approval process (DOE 610 or 620).	BFCO conducted a risk assessment of all 2017-18 programs. The assessment was finalized on September 5, 2017. Each program had a risk score and risk level assigned to it. These risk scores are used to prioritize future monitoring.	Completed.

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BFCO did not review monthly deliverables timely.	We recommend that BFCO ensure review of deliverables occurs during the required timeframe. We recommend that BFCO develop a process to inform the Comptroller's office of approved or declined deliverables for public entities. We additionally recommend that BFCO prioritize structured on-site monitoring of 21st CCLC programs in order to identify significant deficiencies.	The Bureau of Contracts, Grants, and Procurement Management is working with the Comptroller's Office to develop a department-wide procedure for addressing the status of deliverables for all programs including the cash-advance (public entity) programs. By August 30th, we will meet with our contact in the Comptroller's Office to ensure the implementation of the new procedures. We will plan to implement the options by September 30th coinciding with the due date for the first set of deliverables for the 17-18 program year. As noted in the RFP/A, deliverables are to be reviewed within five days of submittal or the listed due date. We have	BFCO has developed a system for submitting and tracking deliverables documentation as well as tracking the approval status of each deliverable. Programs email their deliverables directly to their Program Development Specialist. The PDS then saves the deliverables to the network drive and updates the deliverables tracking spreadsheet with the approval status of the deliverable, including the date on which it was approved or declined. BFCO works with the Comptroller's Office to ensure that this documentation process can be used as part of	December 2017

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		realigned the deliverables for the 2017-2018 year to streamline the reporting process to allow for more timely submission from programs and timely review for the team.	the reimbursement packages for performance-based programs. For public entities, the linking of the deliverables to the activities of the Comptroller's Office may be part of the EGMA system that is forthcoming from the Department.	

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Grant recipients and	We recommend that the Collier County	The Boys & Girls Club of	Upon positive dialogue	July, 2017
sub recipients served	Boys and Girls Club improve its	Collier County (BGCCC)	with the Office of	Megan
the same clients with	attendance record keeping.	does not serve the same	Inspector General in late	McCarthy
multiple grants for the		clients with multiple	June, 2017, Boys &	
same service.		grants for the same	Girls Club of Collier	
		service.	County (BGCCC)	
			immediately reviewed	
		BGCCC does recognize	all members in our	
		the need for improved	database to verify and	
		attendance record keeping	correct and any coding	
		to ensure all data is	issues. This ensures that	
		correct and accurate.	when we are asked to	
		When asked to pull SAI	submit reports we are	
		records, due to unclear	confident that we are	
		coding in our attendance	pulling the correct	
		database all students (21st	information and not	
		CCLC and non-21st	duplicating youth in	
		CCLC) were unknowingly	reporting as they are not	
		pulled and submitted in	duplicated in funding.	
		the areas of Triple Play		
		Daily Challenge and		
		Power Hour. Both of	BGCCC is compliant	August, 2017-
		these are approved 21st	with the new Alliance	May, 2018
		CCLC and SAI activities	contract for 2017-18	(duration of
		but are separated at the	which outlines that our	contract)

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		Club so there is no	SAI Programs will	Megan
		crossover of students and,	'provide innovative	McCarthy
		most importantly, no	programs designed to	
		crossover of finances.	empower youth to excel	
		This separation was not	in school, become good	
		reflected in the reports	citizens and lead	
		that BGCCC submitted	healthy, productive lives	
		because of coding issues.	from BGCA and/or	
		Through this audit this	locally developed	
		issue was discovered and	programs to all Club	
		we worked to immediately	Members during the	
		rectify the issue.	Club hours of operation'	
			and further that	
		Additionally noted was	'Mentoring Programs	
		that 30 students did not	will be provided to Club	
		receive a weekly required	members who are in 5 th -	
		SAI activity after 5:30pm	12 th grade for a	
		however in the BGCCC	minimum of one session	
		signed (6/14/16) contract	each week'. This is	
		with the Florida Alliance	separate from 21st CCLC	
		that runs from July 1,	funding that BGCCC	
		2016-June 30, 2017 under	has applied for and is	
		scope of work #2 "Student	waiting for official	
		Assistance Initiative	approval.	
		program from BGCA -		

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		Selected Academic Success, Character and Leadership Development, Healthy Lifestyles and/or from Community for Education Foundation - Curriculum will be provided to Club members (5th -12th grade) for a minimum of one program per month". BGCCC complies with this requirement and provides at a minimum one SAI program per month as outlined in contract.	2017	